

2022 Draft Strategic Budget October 2021



Budget Message

The Port of Bellingham ("Port") is pleased to present its 2022 Budget. This budget reflects the Port's dedication towards promoting sustainable economic development and creating jobs for Whatcom County residents. The Port plays an important role in the economic success of the region by optimizing transportation gateways like the Bellingham International Airport, rehabilitating underutilized assets like the Bellingham Shipping Terminal, and leading economic development initiatives such as the revitalization of Bellingham's downtown waterfront. The Regional Economic Partnership (REP) is the Port's economic development division. REP strives for a sustainable, resilient regional economy by creating programs and taskforces which support the recruitment, retention and expansion of Whatcom County businesses.

Introduction

The Port is a Washington State special purpose municipal corporation serving all of Whatcom County. It is a unique organization that makes significant contributions to the local community through leveraging its resources by directly participating in revenue-earning lines of business, as well as by capitalizing on its strategic assets through special public agency powers.

By using combined expertise in both the business and government sectors, the Port has a role in job preservation and job creation, as well as a role in the operation of transportation facilities for seaports and airports. This combination is distinct from that of either the private sector or other government entities.

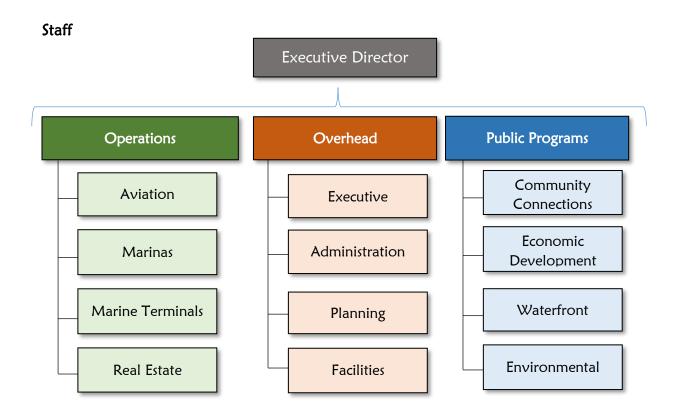
Organization

The Port is comprised of a team of dedicated professionals who are committed to the organization's mission to promote sustainable economic development, optimize transportation gateways, and manage publicly owned land and facilities to benefit Whatcom County.

Board of Commissioners



The Port is governed by a non-partisan, three-person Board of Commissioners elected by the citizens of Whatcom County. The board oversees all Port operations by providing policy direction and decisions in public meetings.



The Economy

According to the Bureau of Economic Analysis (BEA) (2021), real gross domestic product (GDP) increased in all 50 states and the District of Columbia (D.C.) in the 1st quarter of 2021. The percent change in real GDP ranged from 2.9 in D.C. to 10.9 percent in Nevada. Washington State experienced a 6 percent change in real GDP, which is just below the national average of 6.4 in Q1.

According to Washington State Employment Security Department, the county's 2019 average annual wage was \$49,662; below the statewide annual average wage of \$69,615 and below the national average wage of \$59,209.

Local highlights:

- The average unemployment rate of Whatcom County is down to 4.9% as of July 2021, which is marginally lower than the statewide rate of 5% (Employment Security Department 2021). In 2020, we suspected that much of the increased unemployment was due to COVID-19 and the latest data supports that contention. Whatcom County also experienced the closure of Alcoa, which is a loss of approximately 700 jobs. The economic development team at the Port continue to work with the County and other partners to repurpose this industrial land and place workers in new positions.
- While total nonfarm jobs have not fully recovered to pre-March 2020 numbers, jobs increased from 85,500 total nonfarm jobs in July 2020 to 89,400 nonfarm jobs in July 2021. As for manufacturing, the number of jobs decreased from 9400 in July 2020 to 9300 in July 2021.
- The number of Canadian shoppers remains down as the border was closed from March 2020 until July 2021. This has major impacts on sales tax revenue, lodging tax revenue, as well as revenue from gas, milk, and parcels. Whatcom County communities near the border such as Blaine, Birch Bay, Point Roberts, and Sumas are continue to experience significant added economic stress due to the closure.

As many sectors and industries within the American economy are starting to recover, the Port continues to drive the local economy by taking on capital projects that generate significant employment. During 2020-2021, significant progress was made in the Waterfront District to support economic investment, including gaining approval for the development of the Millworks project, which will provide much-needed workforce housing and a food campus to our community.

In the 2019-2021 biennium our team also aided four businesses in receiving \$750,000 Strategic Reserve Fund (SRF) grants from the Washington State Governor's office: Silfab Solar, 360 Modular Building Systems, Vicinity Motor Corp, and Point Roberts Marketplace. The grants for Silfab, 360 Modular, and Vicinity Motor helped these three Canadian companies expand to Whatcom County, providing key funding for additional manufacturing facilities and family wage job opportunities to the community. As the only large-scale grocer on Point Roberts, Point Roberts Marketplace received assistance from the SRF in order to maintain a key food resource to Point Roberts residents impacted by the US-Canada border closure.

Through the Revolving Loan Fund (RLF), which has been in place in Whatcom County since the 1980s, the Port assists local businesses by enabling them to manage their working capital needs. As part of

COVID-19 relief efforts, our team was awarded an additional \$500,000 in RLF funds for businesses impacted by COVID-19. We expect that at least two loans will be made by the end of 2021 to Whatcom businesses in need.

As the County's designed Associate Development Organization (ADO), we work county-wide to retain businesses and pursue new leads. The Port's Economic Development Department will continue to focus on growing and retaining jobs in 2021-2022 by working with local companies wanting to expand or relocate to our region. For the remainder of 2021, the team will continue outreach to the local business community, seek the re-opening of the Canadian border in order to aid retail and tourism recovery, and maintain a programmatic economic development program working with local and state partners.

Port of Bellingham Outlook

The Port of Bellingham's operating and capital budgets are based on the objective and priorities outlined in 2022 Key Corporate Goals.

The Port operates four lines of business - Aviation, Marinas, Marine Terminals and Real Estate. Each line of business is designed to work towards cash neutral after operating costs, capital expense and debt service. This strategy allows for 100% of the Port's tax revenue to be used for public priorities such as Economic Development, infrastructure preservation, cleanup of environmentally contaminated sites, and parks and open space. The success of the business lines is directly tied to the amount of resources available for public priorities. The Port has planned several capital projects for 2022, which will help continue to drive the local economy.

2022 Key Corporate Goals

Each year, the Port identifies several key strategic issues that often reach beyond a single line of business or program, and may require Port-wide actions and efforts for future success. Work on these key corporate goals will likely span beyond 2022. Specific actions relating to these goals can be found within each division's section of the strategic budget. The following goals are identified for 2022 as key to the Port's overall success in serving the community.

1. Ongoing Development in the Waterfront District



In 2016, Harcourt Bellingham, LLC (Harcourt) began construction of the first project, the Granary Building. The building is now 90% leased, with a technology company constructing tenant

improvements for office space that will house approximately 100 employees. A coffee shop, vegan restaurant, and mead beverage business have all recently opened.

In 2018, Harcourt purchased property and began the permitting process for a second project: residential units on the Whatcom Waterway. Construction of these residential units commenced in 2020. However, construction stalled in 2020 and the Port notified Harcourt that it was in default under the terms of the Master Development Agreement (MDA). In 2021, the Port and Harcourt negotiated a settlement for the default that reduced Harcourt's developable property from 19 acres to nine acres, with the option to add another three acres, pending satisfactory performance on all previous projects. The Port immediately began planning for the property that was removed from the MDA, and a request for proposals (RFP) for a hotel or other use in the Boardmill Building was prepared. The RFP is expected to be issued in late 2021, with the review and selection of a development partner expected in the 1st quarter of 2022.

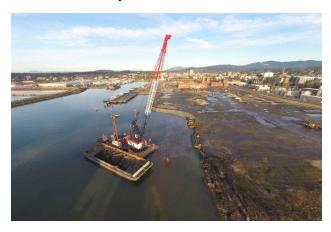
The Whatcom Community Foundation proposed the Millworks Project for the former Lignin Building site. The proposal includes a commercial kitchen, space for not-for-profit organizations, and several hundred housing units.

In 2021, the Port installed a bathroom facility, performance stage, large grass area and expanded the pump track with three new jump lines and a number of wooden skills building "skinnies". The Port executed a lease with the Kulshan Brewery team for the development of the Trackside Beer Garden using shipping containers. Soon after, the Port also executed a lease with Selkie Scoop for the development of a container that sells ice cream. In 2022, additional containers are expected: The Filling Station, a local burger joint, and The Dish Foundation, a not-for-profit that sells coffee and pastries, and a bike rental station.

District energy will remain a focus at the Waterfront District as the site is built out. The Port installed piping in 2019, but connections to the system will need additional design and funding. Sources such as micro-hydro, waste steam, sewer-heat recovery and process water will all be studied to determine if they are an effective and viable source for heat transfer. In 2019, the Port selected Corix at the district energy provider, and agreements between the Port, Corix, and Harcourt are currently in negotiations.

Work sessions with the Port, the Department of Ecology, various stakeholders, and the general public were held for the Aeration Stabilization Basin (ASB). This project will continue to advance into 2022.

2. Plan Necessary Environmental Cleanup



Charged with managing over a dozen environmentally contaminated sites, the Port will focus on pursuing efficient and effective processes that ensure quality cleanup projects move ahead in a timely manner. Securing stable funding sources will be a priority and a necessity for any future cleanup efforts. Ongoing cleanup planning will occur for the Whatcom Waterway, Fairhaven area, Blaine industrial area, I&J Waterway, and on Bellingham's central waterfront. The Environmental division will also continue to ensure compliance with stormwater and National Pollutant Discharge Elimination System (NPDES) regulations to protect Puget Sound and prevent recontamination.

3. Expansion of Marine Trades



Marine Trades is a significant industry sector within Whatcom County, and the Port owns and manages many of the properties where Marine Trades businesses operate. In 2018, the Port completed the replacement of the Fairhaven Shipyard Pier and continued to plan for infrastructure replacement in Blaine and the I&J Waterway. In 2021, the Blaine sawtooth bulkhead was replaced, paving the way for a future sawtooth to be rebuilt. However, in-water

work is expensive, and regulatory permits are difficult to obtain due to the National Marine Fisheries Services discontinuing issuing permits indefinitely, causing a substantial delay in these projects. The Port will, however, continue to work diligently towards improving the marine infrastructure for this important sector of our economy. In the Squalicum Harbor area, the Port constructed the Fisherman's Pavilion that is expected to be open late 2021.

4. Strategic Management of the Airport



In 2020, the Port completed an update to the Airport Master Plan, which was required due to the significant decrease in pre-Covid19 passenger demand. The pandemic decreased demand further and forced a dramatic reduction in routes flown by the airlines. The Port has implemented proper safety measures, and will continue to monitor the situation and work diligently to keep the facility operating safely.

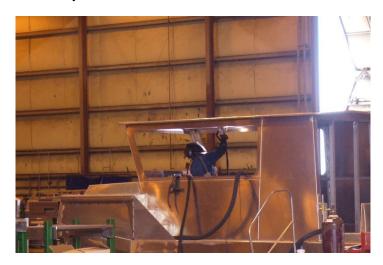
An increase in frequency and routes is expected when the U.S./Canada border is reopened, which has been announced for early November 2021. Southwest Airlines has announced service to Bellingham beginning early November, 2021. The airline will initially service two destinations: Las Vegas and Oakland, with ongoing service to other destinations.

5. Re-Development of the Bellingham Shipping Terminal and Log Pond Area



The Port continues to invest in the shipping terminal infrastructure. In 2020 and 2021, the Port continued to load large rock onto ships for rebuilding of a jetty on the Columbia River. In addition, a lease and pier use agreement has been negotiated with ABC Recycling to move scrap metal. However, there remains additional capacity, and the Port will continue to aggressively market the terminal for appropriate uses. The 2022 budget projects a significant investment in dredging and pier strengthening.

6. Stimulate Economic Development and Job Creation



In late 2017, the Port, the City of Bellingham, and Whatcom County revised the way economic development was funded in Whatcom County. The three organizations jointly established and funded the Regional Economic Partnership (REP). In 2021, despite COVID-19, REP continued to work on recruitment, retention and expansion, including partners and businesses throughout Washington and in Lower British Columbia in order to create job that pay a living wage. REP will continue to implement COVID-19 relief grant programs through the Washington State Department of Commerce and the American Rescue Plan funds as they become available to small businesses and nonprofit organizations. The team will continue to participate in multiple COVID-19 resiliency and recovery taskforces and planning efforts, including but not limited to the Cross Border Taskforce, the Safer. Stronger. Together. business safety campaign, a four-county (Whatcom, Skagit, Island, and San Juan) EDA-funded resiliency and recovery program, as well as the Pacific Northwest Economic Region's Disaster Resiliency planning. These tasks are essential to keeping businesses open and maintaining current levels of employment.

Additionally, the Port has formally partnered with PUD #1 via an interlocal agreement (ILA) and is currently developing plans for rural broadband routes in unserved and underserved areas of Whatcom County. As such, REP is seeking out funding opportunities for these routes, which will aid in generating and maintaining remote work for residents. A significant focus has been to attract clean, high-tech jobs to Whatcom County. As part of that work, the Port continues to work on identifying P3 partners for Western Crossing and examining potential opportunities in Cherry Point and other industrial parks in Whatcom County. A GIS land parcel, infrastructure and utility database, as well as parcel inventory and development analysis, was completed by REP on

behalf of the Port, Whatcom County, and the cities in Whatcom County. There are plans to expand this database to be countywide, allowing efficient use of our remaining buildable lands and improving access to worker housing and affordable housing. REP will submit the Whatcom County Comprehensive Economic Development Strategy update to Whatcom County Council in late 2021.

7. Employee Retention



The Port is committed to being an employer of choice in Whatcom County, and recognizes that its ability to attract and retain top talent is vital to our Mission. A comprehensive retention program is key to attracting and retaining employees, as well as in reducing the high costs associated with employee turnover.

The Port will work strategically through partnerships and collaboration to attract, develop, and retain a high performing workforce and to foster a healthy, safe and productive work environment for the benefit of the public, our community partners, employees and their families.

Financial Overview

2021 Budget Status Update

Through August 2021, the Port's overall revenues from all sources were nearly 2% lower than 2020 revenues for the same period and totaled \$25.2 million. The \$480 thousand decrease in revenues was mainly attributed to receiving less grant monies in 2021.

Operating Divisions

Summary through August 31 (in thousands)	2021	2020
Revenues for Enterprise Activities	\$15,453	\$14,841
Expenses for Enterprise Activities	\$10,175	\$9,667
Net Income	\$5,278	\$5,174

The enterprise (operating) activities of the Port generated revenues of \$15.5 million through August 2021. These activities include Aviation, Marinas, Marine Terminals and Real Estate. The Port's financial policies expect these divisions to operate solely from revenues generated from within their respective divisions, with no operational subsidy from the levied property taxes. Additionally, each division is required to generate revenues sufficient to cover capital needs, debt service and corporate overhead. However, due to COVID-19 and the related Canada/US border closure and lack of air travel, the Aviation division's revenues were significantly impacted in 2020 and 2021.

The Port's corporate overhead includes the Planning, Facilities, Administration and Executive divisions. Expenses for these areas are included in the figures above, and totaled \$2.3 million through August 2021. This is just over an 11% decrease from 2020. The decrease is largely due to the maintenance department charging their time on more capital projects in 2021.

Public Priorities

The Port engages in a number of activities for the benefit of the community. These activities are categorized as Public Priorities, are largely supported by property taxes, and are identified in the budget as follows:

Environmental: These activities provide environmental protection to Port property and are engaged in the investigation and remediation of environmentally compromised properties within the Port's ownership.

Economic Development: These county wide activities are focused on enhancing the economies of Whatcom County and the local municipalities.

Community Connections: These include the Port's open spaces and parks, meeting spaces, community outreach activities, management of Port records and the availability of those records to the public, the Marine Life Center, and the Commissioners' governance activities.

Public Infrastructure: Port-owned roads and other non-revenue generating infrastructure is included here.

For the eight months ending August 2021, the Port spent a net of approximately \$1,586,000 in direct costs for these activities.

Summary through August 31 (in thousands)	2021	2020
Revenues for Public Activities	\$193	\$76
Expenses for Pubilc Activities	\$1,778	\$1,456
Net Income	(1,586)	(\$1,380)

Waterfront District

The Waterfront District includes acquired "Brownfield" sites in the Bellingham Bay area. These sites are in need of environmental remediation and redevelopment. For the eight months through August 2021, the district generated revenues of just over \$1 million from leasing building space. The operating expenses during the same time period totaled \$673 thousand.

Summary through August 31 (in thousands)	2021	2020
Waterfront District Operating Revenues	\$1,022	\$992
Waterfront District Operating Expenses	\$673	\$639
Net Income	\$349	\$353

Summary of the 2021 budget, through August 2021

Through the first eight months of the year, the Port's operating revenues were approximately \$688 thousand better than planned, and above the prior year by approximately 4%. Operating revenues are affected by aviation enplanements, marina occupancy, real estate leasing activity, and activity at both the Bellingham Shipping Terminal (BST) and the Bellingham Cruise Terminal (BCT). The majority of the current year's revenue increase can be attributed to the increased activity at the BST as well as high occupancy and activity at both marinas. As a result of focused expense management, the operating divisions' expenses came in under budget during this time period by nearly \$850 thousand, resulting in a net income of \$1.5 million.

2022 Budget Summary

The 2022 budget forecasts increases operating revenues from the 2021 budget, with total for the year projected at \$23.5 million. In response to increase revenues/activity and inflationary pressures, total operating expenses are projected to increase 11% from the 2021 budget.

The Public Priorities divisions will generate revenues of approximately \$304 thousand and operating expenses of \$3.2 million on the development and promotion of economic development including the

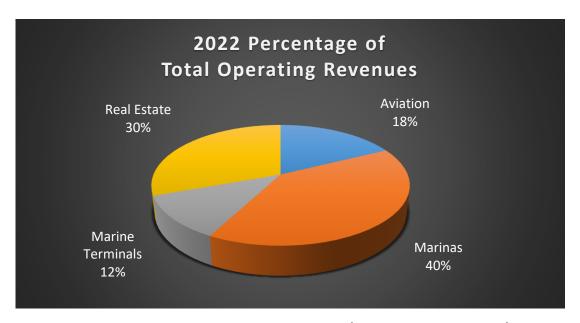
county wide expansion of broadband, public access to Port facilities, management of public records, and public infrastructure. Environmental cleanup efforts of sites outside of the Waterfront District is budgeted at \$3.3 million, net of grants and other reimbursements. The debt service in these areas for 2022, including both principal and interest is \$1.2 million. Capital spending related to the Public Priorities for 2022 totals \$8.6 million, with \$8 million of grants expected.

The Waterfront District is budgeted for revenues of \$1.5 million in 2022, which is approximately the same level of activity as 2021. The Port will continue to market the leasing of the large warehouse and other properties in the district as they become available in 2022. Expenses, including cleaning up environmental contamination, are budgeted at over \$6.7 million and offset by \$4.3 million in grants and other reimbursements. Capital projects are budgeted at \$4.1 million.

The 2022 budget reflects that overall, the Port is expected to generate negative cash flow of approximately \$7.4 million. This negative cash flow is largely due to major capital projects in 2022.

Revenues and Other Sources of Cash Flow

The 2022 budget anticipates Port operating revenues of \$23.5 million (operating revenue only, does not include revenue of \$1.8 million in the Waterfront District and Public Priorities). The COVID-19 pandemic has largely only affected revenues at the airport, due to travel restrictions and the Canadian/US border closure. However, the Aviation Division is projected to produce just over \$4 million in revenues, a 10% increase from the 2021 budget. The Marinas Division should realize a slight increase in revenues of 2.3% to \$9.4 million. Real Estate revenues are expected increase from 2020 levels by nearly 8%, \$7.2 million, assuming the Port's tenants realize no additional significant financial impacts from COVID-19. Marine Terminals budgeted revenue is projected to increase to \$2.7 million, a 13% increase from 2021. An increase is expected as the Shipping Terminal continues to be marketed to potential users.



The Port expects to receive federal and state funding totaling \$29.5 million, of which \$20 million will support the Port's capital programs, \$125 thousand toward the Economic Development division, and \$9.3 million will support the environmental remediation efforts.

Passenger Facility Charges at Bellingham International Airport will generate approximately \$804 thousand to the Port and be used to pay debt service on revenue bonds issued for airport improvements. These fees are charged through airline tickets with the Port receiving \$4.39 per enplaned passenger.

Bellingham International Airport is also expected to generate over \$240 thousand in new Customer Facility Charges. This fee will be imposed through the rental car agencies and used for targeted capital improvements.

Property taxes will be levied at an estimated rate of \$.1901 per thousand of assessed value. The levy request will provide an estimated \$7.7 million, of which \$5 million will cover the operating costs, capital spending, and debt payments of the Public Priorities and Environmental divisions. The remaining \$2.7 million will be allocated to the continued development of the Waterfront District.

Expenses and Other Uses of Cash

Port operating expenses are budgeted at \$22 million (before inter-company transfers), which is just over an 11% increase from the 2021 budget. Intercompany transfers are credited to the various operating divisions to compensate these divisions for work in other divisions as well as work on capital projects; these inter-company transfers are anticipated to be approximately \$3.5 million in 2022.

The Port is expecting to spend just over \$3.1 million to support the Economic Development, Community Connections, and Infrastructure Divisions.

Non-operating expenses (net of grants and other reimbursements) consist of environmental cleanup activities at the Waterfront District and other Port locations. Environmental cleanup at all locations Portwide total \$13.7 million, offset by \$9.3 million in grants, insurance, and other potentially liable parties.

Historically, the Port has issued various forms of long-term debt, and the payments for both principal and interest on this debt totals \$4.6 million in 2022.

Tax Levy

Types and Limits of Levies

Regular Tax Levy

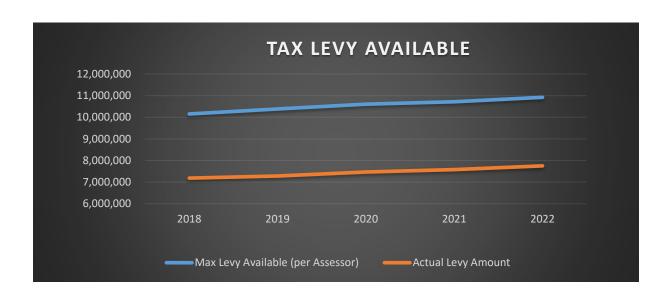
The County Treasurer acts as an agent to collect property taxes levied in the county for all taxing authorities. Taxes are levied annually on January 1 on property value listed as of the prior May 31. Assessed values are established by the County Assessor at 100% of fair market value. Taxes are due in two equal installments on April 30 and October 31. Collections are distributed monthly to the Port by the County Treasurer.

Industrial Development District (IDD) Tax Levy

The Port may also levy property taxes for Industrial Development Districts (under a comprehensive scheme of harbor improvements) for twelve years only, not to exceed \$0.45 per \$1,000 of assessed value of taxable property within the Port district. If a Port district intends to levy this tax for one or more years after the first six years, the Port must publish notice of intent to impose such a levy and if signatures of at least eight percent (8%) of the voters protest the levy, a special election must be held with majority approval required. The Port has fully utilized this levy with the last collection of IDD tax levies received by the Port in 1988. Since this is a one-time levy that has already been utilized by the Port, it is no longer available as a taxing option.

2022 Tax Levy

Since 1994, the Port's levy rate has decreased annually. In 1994, the levy rate per thousand of valuation was \$.4459, which was just under the legal limit of \$.45. In 2022, depending upon total assessed values, the levy rate is expected to decrease again, estimated at \$.1901 per thousand. The Port will submit a levy request of approximately \$7.7 million, which is \$3.5 million less than the legal limit. The Port is requesting a 1% increase in the tax levy for existing property.

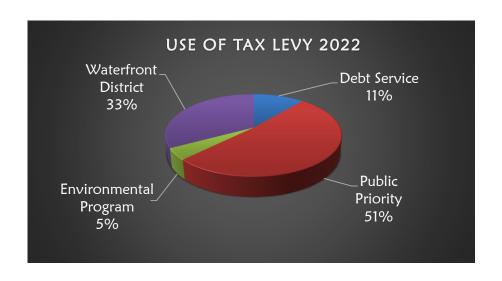


Tax Levy Investment

As a matter of Commission policy, the Port allocates the tax levy to pay for General Obligation bond debt service from prior investments in Public Priority Programs' capital projects. It is also allocated to finance new capital projects and on-going operating costs in this category, specifically Environmental, Economic Development and Public Priorities. As in past years, the Commission has elected to dedicate any property tax receipts in excess of \$5 million in 2022 toward the redevelopment of the Bellingham Waterfront Property acquired in January 2005.

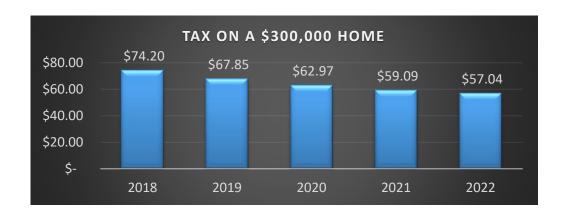
Sources:	2022	2021
General Obligation Bond Levy	\$842 400	\$843,800
Regular Levy	\$6,907,186	\$6,730,047
Total Sources of Tax Levy	\$7,749,586	\$7,573,847

<u>Uses:</u>	2022	2021
General Obligation Bond Payments	\$842,400	\$843,800
Environmental Program Costs	\$479,028	\$344,934
Public Priority Operating Costs	\$2,731,018	\$2,493,825
Available for Other Public Purposes	\$947,554	\$1,317,441
Waterfront District	\$2,749,586	\$2,573,847
Total Sources of Tax Levy	\$7,749,586	\$7,573,847

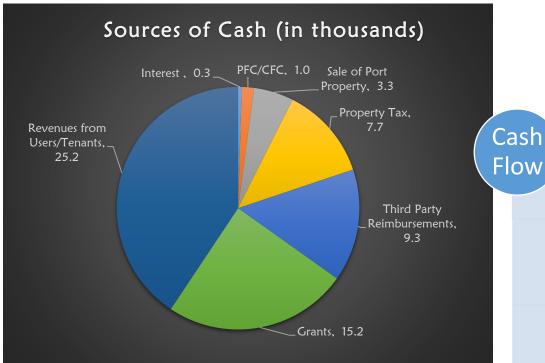


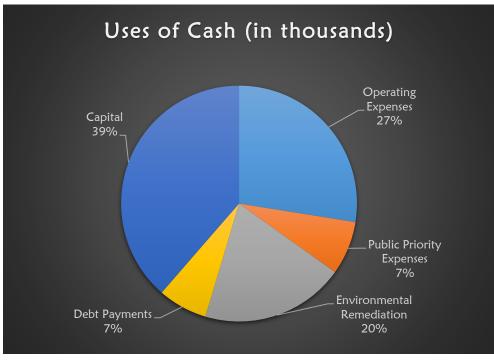
Taxpayer Effect

The following chart shows the effect of the change on a taxpayer with an assessed value of \$300,000, over the past five years. Estimated tax levy for the Port in 2022 is \$57.04.



2022 Cash Flow Summary





Sources: \$62.0M Uses: \$69.4M Decrease in Cash: \$7.4M

Ending Cash: \$16.7M

Required Reserve: \$9.4M Port of Bellingham

	Budget 2021	Projected 2021	Budget 2022
Beginning Cash Balance	55,167,967	55,167,967	24,142,178
Revenues from Operations	23,510,299	24,436,481	25,207,635
Deferred Revenue Payments	23,310,299 221,701	221,701	23,207,033
Operating Expenses	(20,246,863)	(19,280,438)	(23,642,500)
Net Operating Revenues	3,485,137	5,377,744	1,565,135
Interest Income	948,410	274,000	274,000
Operating Grants	185,555	2,974,411	124,627
Bank Fees	(12,000)	(18,000)	(18,000)
Asset Replacement Costs	(392,242)	(392,239)	(610,252)
Election Expense	(150,000)	(150,000)	(010,232)
Property Tax Revenues	7,573,848	7,573,849	7,749,586
Net Cash Flow - Operations	11,638,708	15,639,765	9,085,096
Proceeds from Sale of Rev Bonds/Loans	_	_	_
Revenue Bond Payments	(3,019,075)	(3,019,075)	(3,024,150)
2010B Revenue Bond - IRS Interest Refun	(0,010,010)	(0,010,010)	(0,021,100)
Proceeds from Sale of GO Bonds/Loans	_	_	_
General Obligation Bond Payments	(843,400)	(843,400)	(842,400)
Proceeds from Long Term Loans	(010,100)	(0.10, 100)	(012,100)
Other Long Term Loan Payments	(803,434)	(803,434)	(803,434)
Net Cash Flow - Debt	(4,665,909)	(4,665,909)	(4,669,984)
1101 04011 1011 2021	(1,000,000)	(1,000,000)	(1,000,001)
New Capital Projects	(21,152,472)	(10,543,279)	(26,783,627)
Capital Carryover from prior year	(28,361,004)	(40,899,668)	-
Capital Grants	10,693,878	10,042,546	14,981,405
Customer Facility Charges	130,767	130,767	240,000
Passenger Facility Charges	649,720	649,721	804,000
Net Cash Flow - Capital	(38,039,111)	(40,619,913)	(10,758,222)
Sale/Acquisition of Port property	5,687,432	_	3,327,489
Credit (to) from other divisions	-	-	· -
Environmental Remediation	(7,421,078)	(6,368,849)	(13,693,771)
Environmental Remediation - Outside Fundir	5,348,843	4,956,909	9,331,190
Environmental Remediation - Grants	-	-	-
Environmental Remediation - Chartis Reimb	-	-	-
Environmental Remediation - PLP Reimb	-	32,208	-
Net Cash Flow - Other	3,615,197	(1,379,732)	(1,035,092)
Cash Flow All Sources	(27,451,115)	(31,025,789)	(7,378,202)
Cumulative Cash Flow	27,716,852	24,142,178	16,763,976
Reserved	(7,857,584)	(7,888,447)	(9,404,226)
	19,859,268	16,253,731	7,359,750

Detailed Operating Budgets

The following section details the individual divisions' operating budgets. These budgets reflect a commitment to the Port's overall mission and strategic objectives.

Aviation



Description of Services

Bellingham International Airport (BLI) is a Federal Aviation Administration (FAA) Regulation Part 139 primary non-hub commercial air service airport with daily originating direct and connecting flights to destinations throughout the United States and abroad. BLI is located approximately 100 miles north of Seattle and 40 miles south of Vancouver, Canada. Service at BLI has historically been provided by Low Cost Carriers (LCC) to leisure destinations and regional/commuter carriers. Allegiant Travel Company and Alaska Air Group with commuter service by Horizon Airlines to SEA provided a majority scheduled service in 2021. Southwest Airlines a low-cost legacy carrier has announced three daily flights beginning in November 2021 with two to Oakland and one to Las Vegas. A small portion of enplanements are also served by San Juan Air, an air-taxi operator and charter carriers.

BLI is located on a site of approximately 1,018 acres four miles north of downtown Bellingham and has facilities for commercial airlines, air cargo, general aviation, and maintenance. The airfield consists of a single all-weather precision Instrument Landing System (ILS) Runway 16-34 controlled by an FAA contract Air Traffic Control Tower, with a full length parallel taxiway and connectors. BLI provides a 16.5-hour air traffic control tower and weather service, storage hangars, domestic and international terminal for air carrier use, and serves as an International Port of Entry with U.S. Customs and Border Protection facility for non-scheduled corporate and general aviation aircraft.

The scheduled air service business component consists of a 105,000 sq. ft. commercial air passenger and cargo terminal with related support facilities, including an eight aircraft parking apron, six boarding gates, revenue parking lots, airport safety and security facilities, and food,

beverage, and retail concessions. Ground transportation services are also provided at the terminal including rental cars, inter-city, and local bus and shuttle transportation services as well as ondemand taxi and transportation network operators to meet the travel needs of the region.

Currently, there are year-round non-stop commercial air flights between Bellingham and: Seattle, Las Vegas, Oakland, Los Angeles, Palm Springs, Phoenix, San Diego and the San Juan Islands.

Additionally, there is seasonal charter service. The Port's Air Service and Cargo program provides dedicated land and facilities for the development and expansion of existing and new passenger and cargo airlines.

The general aviation center and fixed-base operation facilities are available for a variety of corporate and general aviation users. The general aviation terminal is owned by the Port and leased to the fixed base operator ("FBO") and is equipped with a corporate meeting room and pilot lounge with a flight planning facility. General aviation facilities include one FBO, one aircraft maintenance facility, three flight schools, two avionics repair facilities, 23 corporate hangars, and seven T-hangar units (124 total hangars), as well as 69 aircraft tie-down spaces. A private company provides FBO services including fueling. Aviation 100LL gasoline and Jet A fuel are both available at the Airport. The existing fuel farm and self-serve tanks, owned by the Port and operated by the FBO, have a storage capacity of 124,000 gallons. General Aviation and corporate business aviation activities enhance tourism, business, and transportation to Whatcom County and the region.

Physical Assets



BLI is an FAA Class 1, Part 139 airport, located on 1,018 acres just north and west of the City of Bellingham. It's equipped with a 6,701 x 150-foot all-weather precision Instrument Landing System (ILS) Runway 16-34 controlled by an FAA contract Air Traffic Control Tower. There are visual approach landing aids to both the 16 and 34 runway approaches.

BLI has dedicated terminals serving Commercial and General Aviation and is a designated International Port of Entry with Customs and Immigration inspection services.

2022 Objectives

- 1. Continue efficiencies implemented to manage costs through the COVID-19 pandemic.
- 2. Retain, recover, and restore airline service.
- 3. Complete the design for FAA funded projects in anticipation of passage of the Infrastructure Bill to fully fund shovel ready projects.
- 4. Identify new aeronautical and non-aeronautical revenue sources.
- 5. Market the Air Service Incentive Program for new service routes for service to Denver, Hawaii, Chicago, Dallas, Albuquerque, Reno, and leisure markets in Mexico.
- 6. Manage operating and capital expenses due to pandemic-related slowed recovery in passenger demand.

The Operating Budget

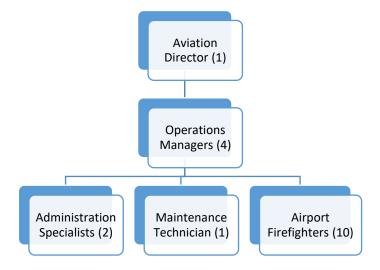
Funding sources include operating aeronautical and non-aeronautical revenues, user fees (Passenger Facility Charges and Customer Facility Charges), and federal grants.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$3,437,261	\$3,728,377	\$4,132,777
Operating Expenses	\$4,320,957	\$5,036,010	\$6,162,747
Net	(\$883,696)	(\$1,307,353)	(\$2,029,970)

2022 New Major Capital Items

Taxiways C, D, E, F • Demolition and relocation of taxiways • Funded with 100% Federal Aviation Administration Grant	\$2,000,000
Snow Removal Equipment Facility • Construct facility to house snow removal equipment • Funded with 100% Federal Aviation Administration Grant	\$2,500,000
•Construct runway blast pads at both ends of runway •Funded with 100% Federal Aviation Administration Grant	\$300,000
Fuel Farm • Rehabilitate existing fuel farm	\$200,000
Gates •Survey and stripe airline gates	\$200,000

Staffing



The airport currently employs 10 full-time Airport Firefighters who staff the Aircraft Rescue Fire Fighting (ARFF) station, performing safety and security duties, and maintain runways, taxiways, and terminals in compliance with the FAA and the Transportation Security Administration (TSA) standards. Should a change in ARFF Index occur from a B to a C, the number of Airport Firefighters would grow to 14.

Aviation								
Aviation								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Aviation							
	Operating Revenue							
1-101-001-6305-0000	Space/Land Rental	325,196	338,299	348,448	358,901	369,668	380,759	
1-101-001-6353-0000	Fuel Flowage Commercial	80,781	96,540	99,436	102,419	105,492	108,657	
1-101-001-6356-0000	External Revenue Transfer	49,680	71,000	73,130	75,324	77,584	79,911	
1-101-001-6360-0000	Miscellaneous Revenue	47,000	47,500	48,925	50,393	51,905	53,462	
1-101-001-6362-0000	Security SIDA violation	200	200	206	212	219	225	
1-101-001-6363-0000	Employee Parking Permits	12,000	14,000	14,420	14,853	15,298	15,757	
1-101-001-6410-0000	Airline Landing Fees	235,287	240,000	247,200	254,616	262,254	270,122	
1-101-001-6415-0000	Based Aircraft RON Parking	29,160	31,000	31,930	32,888	33,875	34,891	
1-101-001-6420-0000	Airline Passenger Fees	600,000	500,000	515,000	530,450	546,364	562,754	
1-101-001-6440-0000	Concession Fees	200,000	400,000	412,000	424,360	437,091	450,204	
1-101-001-6445-0000	Additional Revenue	63,615	61,000	62,830	64,715	66,656	68,656	
1-101-001-6450-0000	Advertising Program Revenue	12,000	5,000	5,150	5,305	5,464	5,628	
1-101-001-6455-0000	Parking Fees	1,332,000	1,489,000	1,533,670	1,579,680	1,627,071	1,675,883	
1-101-001-6460-0000	Space and Land Rental - GA	646,208	689,538	710,224	731,531	753,477	776,081	
1-101-001-6461-0000	Fuel Flowage Fees - GA	29,950	70,000	72,100	74,263	76,491	78,786	
1-101-001-6462-0000	Miscellaneous Revenue - GA	3,500	6,200	6,386	6,578	6,775	6,978	
1-101-001-6463-0000	Additional Revenue - GA	4,300	9,000	9,270	9,548	9,835	10,130	
1-101-001-6464-0000	Aircraft Tie Down Fees - GA	11,000	20,000	20,600	21,218	21,855	22,510	
1-101-001-6465-0000	Transient Landing/Parking - GA	46,000	44,000	45,320	46,680	48,080	49,522	
1-101-001-6466-0000	Derelict Aircraft Fine GA	500	500	500	500	500	500	
	Operating Revenue	3,728,377	4,132,777	4,256,745	4,384,433	4,515,951	4,651,414	
	Expense							
1-101-001-7001-0000	Salaries/Wages	1,221,200	1,848,832	1,904,297	1,961,426	2,020,269	2,080,877	
1-101-001-7002-0000	Salaries/Benefits Recovered	65,163	73,822	76,037	78,318	80,667	83,087	
1-101-001-7003-0000	Employee Benefits	528,244	974,741	1,003,983	1,034,103	1,065,126	1,097,080	
1-101-001-7006-0000	Employee Training/Development	38,000	32,000	32,960	33,949	34,967	36,016	
1-101-001-7050-0000	Travel	20,000	25,000	25,750	26,523	27,318	28,138	
1-101-001-7101-0000	Natural Gas	30,032	37,191	38,307	39,456	40,640	41,859	
1-101-001-7102-0000	Water	88,640	35,000	36,050	37,132	38,245	39,393	
1-101-001-7103-0000	Electricity	230,965	229,116	235,989	243,069	250,361	257,872	
1-101-001-7104-0000	Gasoline/Diesel	31,796	31,500	32,445	33,418	34,421	35,454	
1-101-001-7105-0000	Gasoline/Diesel (Resold)	(17,276)	(21,400)	(22,042)	(22,703)	(23,384)	(24,086)	
1-101-001-7110-0000	Electricity Resale	12,500	5,800	5,974	6,153	6,338	6,528	
1-101-001-7111-0000	Electricity Resold (Contra)	(11,907)	(4,800)	(4,944)	(5,092)	(5,245)	(5,402)	
1-101-001-7114-0000	Garbage	31,217	40,800	42,024	43,285	44,583	45,921	
1-101-001-7115-0000	Telephone/Communication	27,467	32,800	33,784	34,798	35,841	36,917	
1-101-001-7203-0000	Equipment Rental	2,000	2,700	2,781	2,864	2,950	3,039	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
L-101-001-7204-0000	Small Tools/Equipment	2,000	1,200	1,236	1,273	1,311	1,351	
L-101-001-7205-0000	Operating Supplies	50,000	80,000	82,400	84,872	87,418	90,041	
1-101-001-7207-0000	Office Supplies	1,500	1,400	1,442	1,485	1,530	1,576	
1-101-001-7208-0000	Signage	450	400	412	424	437	450	
1-101-001-7210-0000	Postage	322	400	412	424	437	450	
1-101-001-7211-0000	Janitorial	357,176	378,928	390,296	402,005	414,065	426,487	
1-101-001-7213-0000	Subscriptions	3,200	3,400	3,502	3,607	3,715	3,827	
1-101-001-7301-0000	Legal Expense	5,000	4,000	4,120	4,244	4,371	4,502	
1-101-001-7303-0000	Membership Dues/Fees	8,000	11,350	11,691	12,041	12,402	12,775	
1-101-001-7305-0000	Parking Services	501,865	520,000	535,600	551,668	568,218	585,265	
1-101-001-7306-0000	Security	500	500	515	530	546	563	
1-101-001-7307-0000	External Operational Expense - LEO	250,000	308,000	317,240	326,757	336,560	346,657	
1-101-001-7308-0000	Outside Services	150,000	160,000	164,800	169,744	174,836	180,081	
1-101-001-7312-0000	Interfund Transfer	1,500	253	261	268	276	285	
1-101-001-7313-0000	Advertising/Promotion	50,000	12,000	12,360	12,731	13,113	13,506	
1-101-001-7316-0000	Promotional Hosting	500	15,000	15,450	15,914	16,391	16,883	
1-101-001-7317-0000	Incidental Meeting Expense	200	500	515	530	546	563	
1-101-001-7318-0000	General Aviation Services	14,000	19,000	19,570	20,157	20,762	21,385	
1-101-001-7320-0000	Air Service Development/Marketing	490,000	450,000	-	-	-	-	
1-101-001-7401-0000	Insurance/Claims	331,255	318,000	327,540	337,366	347,487	357,912	
1-101-001-7402-0000	Taxes	26,500	29,000	29,870	30,766	31,689	32,640	
1-101-001-7403-0000	Environmental Costs	15,000	15,000	15,450	15,914	16,391	16,883	
1-101-001-7405-0000	Uncollectible Revenue	5,000	5,000	5,150	5,305	5,464	5,628	
1-101-001-7406-0000	Miscellaneous	3,000	3,000	3,090	3,183	3,278	3,377	
1-101-001-7501-0000	Repair/Maintenance	310,000	273,557	281,764	290,217	298,923	307,891	
1-101-001-7502-0000	Groundskeeping	85,000	85,127	87,681	90,311	93,021	95,811	
1-101-001-7503-0000	Preventative Maintenance	70,000	110,000	113,300	116,699	120,200	123,806	
1-101-001-7504-0000	Equipment	3,000	15,000	15,450	15,914	16,391	16,883	
	Expense	5,033,010	6,163,117	5,884,511	6,061,046	6,242,877	6,430,164	
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	Aviation	(1,304,633)	(2,030,340)	(1,627,765)	(1,676,613)	(1,726,927)	(1,778,749)	

Marinas



Description of Services

The Marinas Division provides management for the operation and development of several marine-related facilities owned by the Port of Bellingham. This Division includes Blaine Harbor and Squalicum Harbor.

Physical Assets

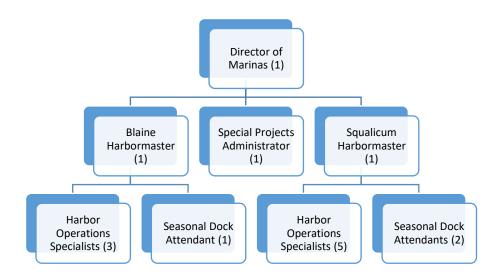
At Blaine and Squalicum Harbors combined, the Port maintains 2,015 permanent moorage slips for recreational, commercial fishing, and charter vessels. In addition, there is \$1,800 lineal feet of visitor moorage, three piers for transferring commercial fishing gear, 248 web lockers for gear storage, dedicated storage areas for commercial fishing gear, and a boat launch at each harbor.

2022 Objectives

- 1. Continue working to improve the safety and security of the marinas. This will include continued customer outreach, including Marine Advisory Committee and newsletter columns intended to educate and encourage safe behavior in the facilities.
- 2. Continue supporting the local commercial fishing industry and other marine-related businesses through the development of business-friendly policies, programs and infrastructure upgrades.
- 3. Complete the scheduled review of the moorage rate model and ensure the rate structure adequately covers future moorage infrastructure replacement at both_harbors.
- 4. Monitor moorage demand and occupancy with recreational boating and commercial fishing communities, and continue marketing and outreach efforts to maximize occupancy.

- 5. Promote environmental stewardship and Best Management Practices to customers, tenants, and harbor users through newsletter columns, educational displays, and other forms of customer outreach.
- 6. Continue the development of long-term plan to replace aging moorage infrastructure with a focus on the inner basin at Squalicum Harbor that includes implementing life extension projects.
- 7. In support of the Corporate Goals toward expansion of Marine Trades, provide support to other Port divisions to improve marine infrastructures, and provide support to Real Estate for the continued development of the Blaine Marine Industrial area.

Staffing



Total Marinas						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marinas						
Operating Revenue						
Commercial Berth/Moorage	390,080	394,050	405,872	418,048	430,589	443,507
Pleasure Berth/Moorage	7,891,000	8,032,046	8,273,007	8,521,198	8,776,834	9,040,139
Pleasure Transient Moorage	76,220	144,348	148,678	153,139	157,733	162,465
Commercial Transient Moorage	21,935	19,667	20,257	20,865	21,491	22,135
Work Dock Revenue	34,050	21,450	22,094	22,756	23,439	24,142
Boat Launch Fees	68,400	72,181	74,346	76,577	78,874	81,240
ACF Support 2	120,000	122,304	125,973	129,752	133,645	137,654
ACF Support	64,000	65,200	67,156	69,171	71,246	73,383
Equipment Rentals	30,600	31,752	32,705	33,686	34,696	35,737
Electric Meter Base Fee	-	-	-	-	-	-
Space/Land Rental	36,900	37,333	38,453	39,607	40,795	42,019
Weblocker Rental	291,520	292,057	300,819	309,843	319,139	328,713
Dry Storage Area	32,750	31,363	32,304	33,273	34,271	35,299
Fuel Flowage Fees	21,800	21,997	22,657	23,337	24,037	24,758
Miscellaneous Revenue	85,000	92,700	95,481	98,345	101,296	104,335
Stores Item	230	260	268	276	284	293
Concession Fees	330	450	464	477	492	506
Additional Revenue	2,908	2,908	2,995	3,085	3,178	3,273
Operating Revenue	9,167,723	9,382,066	9,663,528	9,953,434	10,252,037	10,559,598
Expense						
Salaries/Wages	837,932	883,042	909,533	936,819	964,924	993,872
Salaries/Wages Salaries/Benefits Recovered	037,332	003,042	303,333	930,619	504,524	333,072
Employee Benefits	438,546	491,412	506,154	521,339	536,979	553,089
Employee Benefits Employee Training/Development	4,100	4,050	4,172	4,297	4,426	4,558
Port Closure Pay	-,100	-,030	-,172	-,237	-,420	-,558
Travel	11,325	11,500	11,845	12,200	12,566	12,943
Natural Gas	13,840	14,315	14,744	15,187	15,642	16,112

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marinas						
Water	136,550	144,186	148,512	152,967	157,556	162,283
Electricity	78,100	78,896	81,263	83,701	86,212	88,798
Gasoline/Diesel	6,500	7,300	7,519	7,745	7,977	8,216
Natural Gas Resale	-	-	-	-	-	-
Natural Gas Resold (Contra)	-	-	-	-	-	-
Electricity Resale	498,900	530,046	534,406	538,898	543,523	548,288
Electricity Resold (Contra)	(413,430)	(418,722)	(422,614)	(426,622)	(430,751)	(435,003)
Garbage	237,800	269,851	277,947	286,285	294,873	303,720
Telephone/Communication	27,600	28,763	29,626	30,515	31,430	32,373
Dock Boxes for Resale	-	-	-	-	-	-
Dock Boxes Resold	-	-	-	-	-	-
Equipment Rental	11,350	11,650	12,000	12,359	12,730	13,112
Small Tools/Equipment	1,900	2,000	2,060	2,122	2,185	2,251
Operating Supplies	39,650	43,150	44,445	45,778	47,151	48,566
Office Supplies	9,900	10,100	10,403	10,715	11,037	11,368
Signage	2,800	2,800	2,860	2,922	2,985	3,051
Freight Charges	-	-	-	-	-	-
Postage	10,900	10,500	10,815	11,139	11,474	11,818
Janitorial	119,940	118,950	122,519	126,194	129,980	133,879
Subscriptions	505	-	-	-	-	-
Publications/Tariffs	1,800	1,800	1,854	1,910	1,967	2,026
Legal Expense	17,500	12,500	12,875	13,261	13,659	14,069
Membership Dues/Fees	2,295	2,450	2,524	2,599	2,677	2,757
Security	226,700	320,210	329,816	339,711	349,902	360,399
Outside Services	235,970	243,466	250,770	258,293	266,042	274,023
Interfund Transfer	48,843	48,843	49,820	50,816	51,833	52,869
Advertising/Promotion	30,900	27,862	28,698	29,559	30,446	31,359
Promotional Hosting	1,000	1,000	1,015	1,030	1,046	1,063
Incidental Meeting Expense	1,440	1,500	1,545	1,591	1,639	1,688
Insurance/Claims	283,687	316,679	338,847	362,566	387,945	415,102
Taxes	8,300	8,550	8,875	9,212	9,563	9,927

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marinas						
Disposal Costs	185,000	103,139	74,000	76,220	78,507	80,862
Uncollectible Revenue	45,000	45,000	46,350	47,741	49,173	50,648
Miscellaneous	1,550	1,760	1,813	1,867	1,923	1,981
Repair/Maintenance	378,035	396,192	408,078	420,320	432,930	445,918
Groundskeeping	66,600	81,217	83,654	86,163	88,748	91,410
Preventative Maintenance	93,400	106,812	110,016	113,317	116,716	120,218
Equipment	-	-	-	-	-	-
Expense	3,702,729	3,962,769	4,058,756	4,190,735	4,327,617	4,469,611
Marinas	5,464,994	5,419,297	5,604,772	5,762,698	5,924,420	6,089,987

Blaine Marina



Description of Services

At Blaine Harbor, the Port operates a 629-slip small boat harbor. Harbor facilities include 62 web lockers, dedicated commercial fishing gear storage yard, 1 pier for gear transfer, visitor moorage, a two-lane boat launch, and restroom, shower and laundry facilities.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$2,489,408	\$2,336,655	\$2,550,758
Operating Expenses	\$1,091,969	\$1,383,250	\$1,415,875
Net	\$1,397,439	\$953,405	\$1,134,883

2022 New Major Capital Items



Dock Lighting

- •Retrofit Gate 2 to LED lighting
- •Gate 3 was completed in 2021
- •Gate 1 is scheduled for 2023

\$115,295

	B	2024 Budent	2022 Dudest	2022 Budest	2024 Budest	2025 Budest	202C B	Donatistica.
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
Blaine Harbor	Blaine Harbor							
	Operating Revenue							
1-105-004-6150-0000	Commercial Berth/Moorage	94,980	95,691	98,562	101,519	104,564	107,701	
1-105-004-6151-0000	Pleasure Berth/Moorage	2,027,000	2,229,100	2,295,973	2,364,852	2,435,798	2,508,872	
1-105-004-6152-0000	Pleasure Transient Moorage	16,220	19,348	19,928	20,526	21,142		Visitor moorage
1-105-004-6153-0000	Commercial Transient Moorage	7,735	8,167	8,412	8,664	8,924		ACF visitor moorage
1-105-004-6154-0000	Work Dock Revenue	250	250	258	265	273		ACF moorage at work docks
1-105-004-6157-0000	Boat Launch Fees	19,700	21,931	22,589	23,267	23,965		Boat launch daily and annual pass
1-105-004-6160-0000	ACF Support 2	43,200	43,200	44,496	45,831	47,206		Lummi Nation Moorage
1-105-004-6170-0000	ACF Support	16,600	17,000	17,510	18,035	18,576		ACF Moorage Support
1-105-004-6200-0000	Equipment Rentals	5,400	6,352	6,543	6,739	6,941		Forklift, crane and net reel rentals
1-105-004-6221-0000	Electric Meter Base Fee	-		-	-	-	-	
1-105-004-6305-0000	Space/Land Rental	3,200	3,628	3,737	3,849	3,964		
1-105-004-6330-0000	Weblocker Rental	77,620	75,831	78,106	80,449	82,863	85,348	
1-105-004-6332-0000	Dry Storage Area	6,450	7,263	7,481	7,705	7,936		Fenced storage yard
1-105-004-6353-0000	Fuel Flowage Fees	1,100	1,897	1,954	2,013	2,073		Revenue for over-the-dock fueling
1-105-004-6360-0000	Miscellaneous Revenue	17,000	20,800	21,424	22,067	22,729	23,411	Laundry, shower, waitlists, new customer, and other assorted revenue
1-105-004-6361-0000	Stores Item	100	100	103	106	109	113	
L-105-004-6440-0000	Concession Fees	100	200	206	212	219		Vending machine revenue
	Operating Revenue	2,336,655	2,550,758	2,627,281	2,706,099	2,787,282	2,870,901	
	Expense							
1-105-004-7001-0000	Salaries/Wages	392,813	380,390	391,802	403,556	415,662	428,132	Salaries and wages expenses for harbor staff
1-105-004-7002-0000	Salaries/Benefits Recovered	-	-	-	-	-	-	Salaries and benefits recovered
1-105-004-7003-0000	Employee Benefits	230,493	228,199	235,045	242,096	249,359	256,840	Employee benefit costs
1-105-004-7006-0000	Employee Training/Development	2,000	1,950	2,009	2,069	2,131	· · · · · · · · · · · · · · · · · · ·	CPR, Hazmat, Marina safety, University of AK, Office development skills
1-105-004-7008-0000	Port Closure Pay	-	,	-	-	-	-	
1-105-004-7050-0000	Travel	3,525	3,600	3,708	3,819	3,934	4,052	Travel expense for Blaine Harbormaster (Pacific Coast Congress of Harbormaster) and travel to promote Blaine Harbor at 2022 Vancouver International Boat Show.
1-105-004-7101-0000	Natural Gas	2,840	3,065	3,157	3,252	3,349	3,450	Natural gas costs for heating and other services
1-105-004-7102-0000	Water	41,550	46,386	47,778	49,211	50,687	52,208	Potable water costs for the docks, restrooms, and harbor office.
1-105-004-7103-0000	Electricity	21,900	21,396	22,038	22,699	23,380	24,081	Electricity costs for the harbor office, work docks, restrooms and weblockers
1-105-004-7104-0000	Gasoline/Diesel	2,700	2,800	2,884	2,971	3,060	3,151	Fuel for work vehicles, forklift, and harbor skiffs.
L-105-004-7107-0000	Natural Gas Resold (Contra)	-		-	-	-	-	
L-105-004-7110-0000	Electricity Resale	145,200	145,346	149,706	154,198	158,823	163,588	Electricity metered for resale
1-105-004-7111-0000	Electricity Resold (Contra)	(122,930)	(129,722)	(133,614)	(137,622)	(141,751)	(146,003)	Revenues generated from metered vessel electrical usage
1-105-004-7114-0000	Garbage	36,200	44,351	45,682	47,052	48,464	49,917	General garbage and recycling costs
1-105-004-7115-0000	Telephone/Communication	18,800	18,563	19,120	19,693	20,284	20,893	Network fiber lease, office telephone and dockside payphones.
1-105-004-7201-0000	Dock Boxes for Resale	-		=	-	=	-	
1-105-004-7202-0000	Dock Boxes Resold	-		-	-	-	-	
1-105-004-7203-0000	Equipment Rental	4,350	4,650	4,790	4,933	5,081	5,234	Laundry and copier leasing costs
1-105-004-7204-0000	Small Tools/Equipment	1,000	1,000	1,030	1,061	1,093	1,126	Small tools costs

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
1-105-004-7205-0000	Operating Supplies	14,550	16,950	17,459	17,982	18,522	19,077	Dock carts (\$5,000), uniforms (\$1,000), hazmat materials (\$750), boatlaunch envelopes (\$700), visitor envelopes (\$500), key fobs for ACS (\$4750), Chlor-dtect kits (\$600), boatlaunch passes (\$200) Safety and medical supplies (\$1700), Mics parts and supplies (\$750), Oil recycling supplies (\$1000).
1-105-004-7207-0000	Office Supplies	3,900	3,900	4,017	4,138	4,262	4,389	General office supplies (Paper, pens, other incidentals)
1-105-004-7208-0000	Signage	2,000	2,000	2,060	2,122	2,185	2,251	Harbor signage replacement
1-105-004-7209-0000	Freight Charges	-		-	-	-	-	
1-105-004-7210-0000	Postage	3,000	2,500	2,575	2,652	2,732	2,814	Postage for all mailings
1-105-004-7211-0000	Janitorial	44,940	41,700	42,951	44,240	45,567	46,934	Janitorial services
1-105-004-7213-0000	Subscriptions	55	-	-	-	-	-	
1-105-004-7214-0000	Publications/Tariffs	200	200	206	212	219	225	Printing fees for special mailings
1-105-004-7301-0000	Legal Expense	10,000	5,000	5,150	5,305	5,464	5,628	General legal expenses
1-105-004-7303-0000	Membership Dues/Fees	930	1,000	1,030	1,061	1,093	1,126	Costs associated with known membership dues including: NMTA (\$239), PCC (\$195), BC Marine Trade Association -Vancouver Boat Show (\$560).
1-105-004-7306-0000	Security	115,500	125,838	129,613	133,502	137,507	141,632	Harbor security staffing.
1-105-004-7308-0000	Outside Services	68,820	68,466	70,520	72,636	74,815	77,059	Alarm monitoring (\$900), Pest control (\$3150), USPS PO Box (\$146), Marina software contract (\$2,100), Credit card fees (\$57,500), newsletter printing(\$1200), Carwash (\$100), No parking / moorage signs (\$1200), Website hosting (\$450), Legal Notice (\$1000), Access control hosting (\$720)
1-105-004-7312-0000	Interfund Transfer	-		-	-	-	-	
1-105-004-7313-0000	Advertising/Promotion	22,100	19,062	19,634	20,223	20,830	21,454	Costs associated with advertising and sponsorships, including: NW Travel Guide (\$1,450), Waggoner Cruising Guide (\$1900), Suncruiser Magazine (\$1,100), Semiahmoo Yearbook (\$500), 48' North Boating Magazine (\$2012), NW Yachting (\$2250) Drayton Harbor Days (\$2000), Print Ads in Northern Light (\$850), NW Yachting Vancouver Boat Show Booth (\$7000)
1-105-004-7316-0000	Promotional Hosting	500	500	515	530	546	563	Per resolution 989c
1-105-004-7317-0000	Incidental Meeting Expense	740	800	824	849	874	900	
1-105-004-7401-0000	Insurance/Claims	106,268	118,215	126,490	135,344	144,818	154,956	
1-105-004-7402-0000	Taxes	1,100	1,700	1,751	1,804	1,858	1,913	Taxes
1-105-004-7404-0000	Disposal Costs	135,000	53,139	22,500	23,175	23,870	24,586	Costs associated with the disposal of items abandoned at the harbor
1-105-004-7405-0000	Uncollectible Revenue	10,000	10,000	10,300	10,609	10,927	11,255	Account writeoffs
1-105-004-7406-0000	Miscellaneous	500	610	628	647	667	687	
1-105-004-7501-0000	Repair/Maintenance	105,035	100,392	103,404	106,506	109,701	112,992	Repair and maintenance of harbor
1-105-004-7502-0000	Groundskeeping	25,100	34,117	35,141	36,195	37,281	38,399	Harbor groundskeeping costs
1-105-004-7503-0000	Preventative Maintenance	39,100	37,812	38,946	40,115	41,318	42,558	Annual preventative maintenance of harbor
1-105-004-7504-0000	Equipment	-						
	Expense	1,489,779	1,415,875	1,430,847	1,478,832	1,528,610	1,580,261	
	Blaine Harbor	846,875	1,134,883	1,196,434	1,227,267	1,258,672	1,290,639	

Squalicum Marina



Description of Services

At Squalicum Harbor, the Port operates a 1,386-slip small boat harbor. Harbor facilities include 186 web lockers, dedicated commercial fishing gear storage areas, two piers for gear transfer, multiple visitor moorage locations, a three-lane boat launch, and multiple restroom, shower and laundry facilities.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$6,553,970	\$6,651,068	\$6,831,308
Operating Expenses	\$1,945,527	\$2,212,949	\$2,546,894
Net	\$4,608,442	\$4,438,119	\$4,284,414

2022 New Major Capital Items



Inner harbor

- •Begin analysis, design, and permitting (2022 portion only)
- Multi-year project, with additional funds in future years

\$150,000

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
Squalicum Harbor	Squalicum Harbor							
	Operating Revenue							
1-105-005-6150-0000	Commercial Berth/Moorage	295,100	298,359	307,310	316,529	326,025	335,806	
1-105-005-6151-0000	Pleasure Berth/Moorage	5,864,000	5,802,946	5,977,034	6,156,345	6,341,036	6,531,267	
1-105-005-6152-0000	Pleasure Transient Moorage	60,000	125,000	128,750	132,613	136,591		Visitor moorage
1-105-005-6153-0000	Commercial Transient Moorage	14,200	11,500	11,845	12,200	12,566		ACF visitor moorage
1-105-005-6154-0000	Work Dock Revenue	33,800	21,200	21,836	22,491	23,166		ACF moorage at work docks
1-105-005-6157-0000	Boat Launch Fees	48,700	50,250	51,758	53,310	54,910		Boat launch daily and annual pass
1-105-005-6160-0000	ACF Support 2	76,800	79,104	81,477	83,921	86,439		Lummi Nation Moorage
1-105-005-6170-0000	ACF Support	47,400	48,200	49,646	51,135	52,669		ACF Moorage Support
1-105-005-6200-0000	Equipment Rentals	25,200	25,400	26,162	26,947	27,755		Forklift, crane and net reel rentals
1-105-005-6221-0000	Electric Meter Base Fee	-	23,.00	-	-	-	-	- Oramity draine and necrosine near
1-105-005-6305-0000	Space/Land Rental	33,700	33,705	34,716	35,758	36,830	37,935	Upland rental revenue
1-105-005-6330-0000	Weblocker Rental	213,900	216,226	222,713	229,394	236,276		Revenues for weblocker rental
1-105-005-6332-0000	Dry Storage Area	26,300	24,100	24,823	25,568	26,335	27,125	
1-105-005-6353-0000	Fuel Flowage Fees	20,700	20,100	20,703	21,324	21,964	22,623	0 7
1-105-005-6360-0000	Miscellaneous Revenue	68,000	71,900	74,057	76,279	78,567	80,924	Laundry, shower, waitlists, new customer, and other assorted revenue
1-105-005-6361-0000	Stores Item	130	160	165	170	175	180	
1-105-005-6440-0000	Concession Fees	230	250	258	265	273	281	
1-105-005-6445-0000	Additional Revenue	2,908	2,908	2,995	3,085	3,178	3,273	vending machine revenue
1 100 000 0 1 10 0000	Operating Revenue	6,831,068	6,831,308	7,036,247	7,247,335	7,464,755	7,688,697	
	operating neverte	0,002,000	0,002,000	1,000,2	7,217,000	1,101,700	7,000,007	
	Expense							
1-105-005-7001-0000	Salaries/Wages	445,119	502,652	517,732	533,264	549,261	565,739	
1-105-005-7002-0000	Salaries/Benefits Recovered	-		-	-	-	-	
1-105-005-7003-0000	Employee Benefits	208,053	263,213	271,109	279,243	287,620	296,249	
1-105-005-7006-0000	Employee Training/Development	2,100	2,100	2,163	2,228	2,295	·	CPR (\$100), Hazmat (\$600), Marina safety (\$400), University of AK (\$400), Office development skills (\$600)
1-105-005-7008-0000	Port Closure Pay	-						
1-105-005-7050-0000	Travel	7,800	7,900	8,137	8,381	8,633	8,892	WPPA, PCC, Seattle Boat Show
1-105-005-7101-0000	Natural Gas	11,000	11,250	11,588	11,935	12,293	12,662	
1-105-005-7102-0000	Water	95,000	97,800	100,734	103,756	106,869	110,075	
1-105-005-7103-0000	Electricity	56,200	57,500	59,225	61,002	62,832	64,717	
1-105-005-7104-0000	Gasoline/Diesel	3,800	4,500	4,635	4,774	4,917	5,065	Fuel for work vehicles, forklift, and harbor skiffs.
1-105-005-7106-0000	Natural Gas Resale	-						
1-105-005-7107-0000	Natural Gas Resold (Contra)	-						
1-105-005-7110-0000	Electricity Resale	353,700	384,700	384,700	384,700	384,700	384,700	Electricity metered for resale
1-105-005-7111-0000	Electricity Resold (Contra)	(290,500)	(289,000)	(289,000)	(289,000)	(289,000)	(289,000)	Revenues generated from metered vessel electrical usage

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
1-105-005-7114-0000	Garbage	201,600	225,500	232,265	239,233	246,410	253,802	General garbage and recycling costs
1-105-005-7115-0000	Telephone/Communication	8,800	10,200	10,506	10,821	11,146	11,480	Network fiber lease, office telephone and dockside payphones.
1-105-005-7201-0000	Dock Boxes for Resale	-						
1-105-005-7202-0000	Dock Boxes Resold	-						
1-105-005-7203-0000	Equipment Rental	7,000	7,000	7,210	7,426	7,649	7,879	Laundry and copier leasing costs
1-105-005-7204-0000	Small Tools/Equipment	900	1,000	1,030	1,061	1,093	1,126	Small tools costs
1-105-005-7205-0000	Operating Supplies	25,100	26,200	26,986	27,796	28,629	29,488	dock carts, Uniforms, Life Jackets, safety equipment, visitor envelopes, Permits/tags, repair materials/parts, hazmat response materials, new barricades/cones, inspection tags, no parking/moorage signs, foul weather equip., sign bracketing, FOB replacements
1-105-005-7207-0000	Office Supplies	6,000	6,200	6,386	6,578	6,775	6,978	
1-105-005-7208-0000	Signage	800	800	800	800	800	800	Harbor signage replacement
1-105-005-7209-0000	Freight Charges	-						
1-105-005-7210-0000	Postage	7,900	8,000	8,240	8,487	8,742	9,004	
1-105-005-7211-0000	Janitorial	75,000	77,250	79,568	81,955	84,413	86,946	
1-105-005-7213-0000	Subscriptions	450	-	-	-	-	-	
1-105-005-7214-0000	Publications/Tariffs	1,600	1,600	1,648	1,697	1,748	1,801	Printing fees for special mailings
1-105-005-7301-0000	Legal Expense	7,500	7,500	7,725	7,957	8,195	8,441	
1-105-005-7303-0000	Membership Dues/Fees	1,365	1,450	1,494	1,538	1,584	1,632	NMTA, PCC, IMI, SE Seiners assoc., CMM
1-105-005-7306-0000	Security	111,200	194,372	200,203	206,209	212,396	218,767	Harbor security staffing.
1-105-005-7308-0000	Outside Services	167,150	175,000	180,250	185,658	191,227	196,964	Credit card fees , pest control, alarm monitoring, website hosting, boat launch credit card services, harbor newsletter, emergency dive services, Misc. , legal notices, plant care, TMP software fees, harbor planning and assessment contractor fees, Security Access Control
1-105-005-7312-0000	Interfund Transfer	48,843	48,843	49,820	50,816	51,833	52,869	
1-105-005-7313-0000	Advertising/Promotion	8,800	8,800	9,064	9,336	9,616	9,904	NW Travel Guide, Waggoner Cruising Guide, Pitch Regatta, Pink Boat Regatta, Suncruiser Magazine, Boat Show
1-105-005-7316-0000	Promotional Hosting	500	500	500	500	500	500	Per resolution 989c
1-105-005-7317-0000	Incidental Meeting Expense	700	700	721	743	765	788	MAC meeting expenses
1-105-005-7401-0000	Insurance/Claims	177,419	198,464	212,356	227,221	243,127	260,146	
1-105-005-7402-0000	Taxes	7,200	6,850	7,124	7,409	7,705	8,014	
1-105-005-7404-0000	Disposal Costs	50,000	50,000	51,500	53,045	54,636	56,275	Costs associated with the disposal of items abandoned at the harbor
1-105-005-7405-0000	Uncollectible Revenue	35,000	35,000	36,050	37,132	38,245	39,393	
1-105-005-7406-0000	Miscellaneous	1,050	1,150	1,185	1,220	1,257	1,294	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
1-105-005-7501-0000	Repair/Maintenance	273,000	295,800	304,674	313,814	323,229	332,926	
1-105-005-7502-0000	Groundskeeping	41,500	47,100	48,513	49,968	51,467	53,011	
1-105-005-7503-0000	Preventative Maintenance	54,300	69,000	71,070	73,202	75,398	77,660	
1-105-005-7504-0000	Equipment	-						
	Expense	2,212,949	2,546,894	2,627,910	2,711,904	2,799,006	2,889,350	
	Squalicum Harbor	4,618,119	4,284,414	4,408,338	4,535,431	4,665,748	4,799,348	

Real Estate



Description of Services

The Real Estate Division manages and develops the Port of Bellingham's real estate portfolio and leads in the strategic acquisition of real properties for the Port of Bellingham. The division markets available land and buildings and negotiates the leases, rentals or sales through all Port divisions including Aviation, Marinas, Marine Terminals and the Waterfront District.

The Real Estate Division manages the long-term physical condition of its assets while ensuring the assets financial viability and continued increase in value. The Port's assets range from Marine Infrastructure to Cass "A" office buildings to warehouses and developable lands in Whatcom County.

The Real Estate Division provides expertise and guidance to Port Divisions in the strategic long-range analysis and marketing of undeveloped Port real estate assets located in Whatcom County, i.e., the Waterfront District, Bellingham Shipping Terminal, Blaine Harbor, Fairhaven and the Airport Industrial Park.

The Real Estate division sets the legal and insurance requirements for environmental issues within our leasehold properties and cooperates with the Environmental division's Environmental Compliance Assessment Program to ensure that both Port and tenant operations are performed within those parameters.

Physical Assets



The Port of Bellingham owns a portfolio of approximately 1,690 acres of land and improvements in seven distinct districts. Of this portfolio, the Real Estate Division manages approximately 300 acres in the Airport Industrial Park, Squalicum Harbor, Bellwether on the Bay®, Hilton Harbor, Fairhaven, Blaine Harbor and Sumas, and is strategically planning for additional acreage in the Waterfront District. Improved property totals approximately 1.4 million square feet of office, commercial, and industrial building space. Within these holdings are approximately 250 tenants holding 300 leases or other agreements (rentals, permits, or licenses).

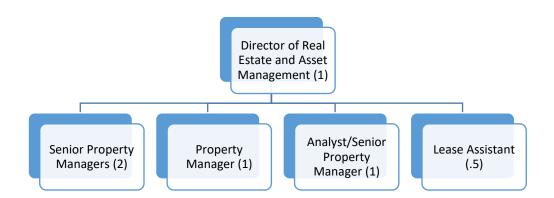
- 1. In support of the Corporate Goals for economic development and new job creation, continue to manage Port land and buildings to maintain high occupancy levels, consistent revenues and job opportunities for our community.
- 2. Given high occupancy levels in Port assets, acquire and/or develop additional leasable inventory.
- 3. Continue to provide exceptional customer service and transparency in all aspects of business.
- 4. Provide opportunities for existing tenants to expand within current locations, and recruit new businesses to Port properties, including water reliant commercial marine businesses in order to maximize Marine Trades occupancy on Port-owned harbor buildings and properties.
- 5. Develop and lease real estate assets in accordance with the Comprehensive Scheme of Harbor Improvements including the Marine Trade Land Use Policy as adopted by the Port Commission.
- 6. Identify Port investment opportunities to enhance revenues and business development, including identifying locations for new development, attracting new tenants, and supporting job creation in Whatcom County.
- 7. Stimulate private investment by offering opportunities to develop vacant land at the Airport Industrial Park and redevelop the Boardmill and Alcohol Buildings.
- 8. Evaluate and prioritize the replacement and upgrades of Port infrastructure for enhanced long-term physical condition of its assets.
- 9. Encourage efficient energy options for Port tenants and Port's real estate assets where operational savings can be realized.
- 10. Continue to market the underutilized assets to secure new tenants and develop new business.
- 11. In light of continued changing economies and markets caused by the Covid-19 Pandemic, consider, adjust and adapt management strategies, strategic plans, marketing and development of real estate assets at the Port to ensure financial viability over time.
- 12. Rebalance the Port's real estate's portfolio by identifying non-strategic properties for potential sale with proceeds reinvested in areas closer to the Port's core mission of economic development and job creation.

Funding sources include operating revenues from leases and other agreements.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$6,630,505	\$6,587,673	\$7,152,023
Operating Expenses	\$2,180,168	\$2,150,646	\$2,515,615
Net	\$4,450,337	\$4,437,027	\$4,636,408

2022 New Major Capital Items

Fender Piles •Repair fender piles on MCI Pier (2022 only) •2- year project, totaling \$2.087M	\$1,400,000
Bulkhead Assessment • Squalicum Way	\$550,000
Building 8 • Demolish building at Fairhaven Marine Industrial Park	\$310,000
Portable Shower & Restrooms •Community Boating Center	\$268,000
 HVAC Replace HVAC system at Marina Square Design in 2021, Construction in 2022 	\$250,000
Fire Suppression •Underground garage at Bellwether Building •Design in 2021, Construction in 2022	\$222,000



Real Estate								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
Account	Real Estate	2021 Buuget	2022 Buuget	2023 Dauget	2024 Dauget	2023 Buuget	2020 Budget	Description
	Operating Revenue							
1-107-007-6305-0000	Space and Land Rental	6,339,115	6,970,061	7,165,230	7,366,255	7,569,561	7,778,966	
1-107-007-6360-0000	Miscellaneous Revenue	12,600	600	600	600	600	600	
1-107-007-6440-0000	Concession Fees	155,000	103,000	106,090	109,273	112,551	115,927	
1-107-007-6445-0000	Additional Revenue	80,958	78,362	80,712	83,134	85,628	88,197	
1 107 007 0443 0000	Operating Revenue	6,587,673	7,152,023	7,352,632	7,559,262	7,768,340	7,983,690	
		3,551,515	1,202,020	1,000,000	1,000,000	1,100,010	1,222,222	
	Expense							
	Variable Expenses							
1-107-007-7001-0000	Salaries and Wages	469,224	548,224	564,671	581,611	599,059	617,031	
1-107-007-7002-0000	Salaries & Benefits Recovered	(222,850)	(277,915)	(286,252)	(294,840)	(303,685)	(312,796)	
1-107-007-7003-0000	Employee Benefits	221,371	244,846	252,191	259,757	267,550	275,576	
1-107-007-7006-0000	Employee Training	5,000	5,000	5,150	5,305	5,464	5,628	
1-107-007-7050-0000	Travel	4,000	4,000	4,120	4,244	4,371	4,502	employee education travel
1-107-007-7101-0000	Natural Gas	41,800	41,800	43,054	44,346	45,676	47,046	employee education area
1-107-007-7102-0000	Water	80,750	89,455	92,139	94,903	97,750	100,682	
1-107-007-7103-0000	Electricity	104,708	116,537	120,033	123,634	127,343	131,163	
1-107-007-7106-0000	Natural Gas for Resale	13,000	5,000	5,150	5,305	5,464	5,628	
1-107-007-7107-0000	Natural Gas Resold (Contra)	(13,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	
1-107-007-7108-0000	Water for Resale	3,000	3,000	3,090	3,183	3,278	3,377	
1-107-007-7109-0000	Water Resold (Contra)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	
1-107-007-7110-0000	Electricity for Resale	190,775	222,711	229,392	236,274	243,362	250,663	
1-107-007-7111-0000	Electricity Resold (Contra)	(190,775)	(222,711)	(229,392)	(236,274)	(243,362)	(250,663)	
1-107-007-7112-0000	Garbage for Resale	14,665	14,665	15,105	15,558	16,025	16,506	
1-107-007-7113-0000	Garbage Resold (Contra)	(14,665)	(14,665)	(15,105)	(15,558)	(16,025)	(16,506)	
1-107-007-7114-0000	Garbage	45,869	46,143	47,527	48,953	50,422	51,934	
1-107-007-7115-0000	Telephone and Communication	13,000	12,000	12,360	12,731	13,113	13,506	
1-107-007-7203-0000	Equipment Rental	2,500	2,500	2,575	2,652	2,732	2,814	
1-107-007-7207-0000	Office Supplies	4,000	4,000	4,120	4,244	4,371	4,502	
1-107-007-7208-0000	Signage	4,000	6,000	6,180	6,365	6,556	6,753	
1-107-007-7210-0000	Postage	4,000	3,000	3,090	3,183	3,278	3,377	
1-107-007-7211-0000	Janitorial	85,272	146,122	98,995	101,965	105,024	108,175	
1-107-007-7213-0000	Subscriptions	150	150	155	159	164	169	Psbj \$100, BBJ \$50
1-107-007-7301-0000	Legal Expense	40,000	50,000	51,500	53,045	54,636	56,275	
1-107-007-7303-0000	Membership Dues and Fees	4,058	3,953	4,072	4,194	4,320	4,449	
1-107-007-7306-0000	Security	31,224	39,800	40,994	42,224	43,491	44,795	
1-107-007-7308-0000	Outside Services	173,303	254,775	212,418	218,791	225,355	232,115	D&B/Credit reporting , AIP Fire, Towing , BioBug, Guardian, Survey, Appraisals, C.C. fees, Broker fee, Website header, PSM Maintenance, Alderwood Hydrology monitoring, AIP wetland buffer averaging
1-107-007-7311-0000	Lease Payments to Others	1,616	1,616	1,664	1,714	1,766	1,819	PMA payment to DNR

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Real Estate							
1-107-007-7312-0000	Interfund Transfer	(65,916)	(63,432)	(64,348)	(92,908)	(94,755)	(96,680)	Gate 2 habitat bench restoration
1-107-007-7313-0000	Advertising and Promotion	25,000	25,000	25,750	26,523	27,318	28,138	To promote high level of occupancy & focused marketing effort
1-107-007-7316-0000	Promotional Hosting	3,000	5,000	5,150	5,305	5,464	5,628	Developer/broker meetings; annual tenant mixer
1-107-007-7317-0000	Incidental Meeting Expense	2,000	2,000	2,060	2,122	2,185	2,251	
1-107-007-7401-0000	Insurance and Claims	326,946	373,472	399,615	427,588	457,519	489,546	
1-107-007-7402-0000	Taxes	3,500	3,500	3,605	3,713	3,825	3,939	
1-107-007-7405-0000	Uncollectible Revenue	20,000	20,000	20,600	21,218	21,855	22,510	
1-107-007-7406-0000	Miscellaneous	1,500	1,500	1,545	1,591	1,639	1,688	
1-107-007-7501-0000	Repair and Maintenance	411,268	474,628	488,074	502,716	517,798	533,332	
1-107-007-7502-0000	Groundskeeping	150,796	166,118	170,957	176,086	181,368	186,809	
1-107-007-7503-0000	Preventative Maintenance	159,557	165,823	170,654	175,774	181,047	186,478	
1-107-007-7504-0000	Equipment	-	-					
	Expense	2,150,646	2,515,615	2,504,418	2,568,905	2,664,016	2,763,155	
	Real Estate	4,437,027	4,636,408	4,848,214	4,990,357	5,104,324	5,220,535	

Marine Terminals



Description of Services

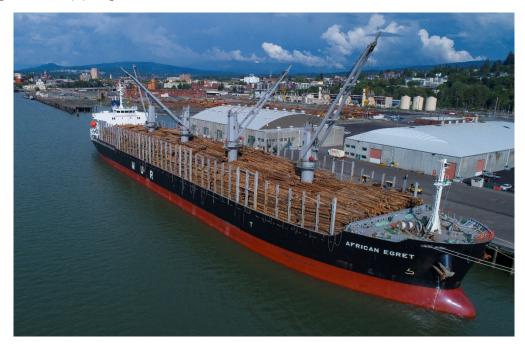
The Marine Terminals Division operates passenger and freight facilities at the Bellingham Shipping Terminal (BST) and the Bellingham Cruise Terminal (BST), with the goal of providing first-class facilities to meet the needs of the traveling public, and furnish industrial properties and resources to promote domestic and international cargo operations.

Total Marine Terminals						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marine Terminals						
Operating Revenue						
Handling Fees	176,553.00	394,110.00	272,591.00	143,964.13	148,283.05	152,731.55
Man Hour Service/Other	216,975.00	307,660.00	316,889.80	326,396.49	336,188.39	346,274.04
Commercial Berth/Moorage	69,971.04	62,965.00	64,853.95	66,799.57	68,803.56	70,867.66
Pleasure Berth/Moorage	-	-	-	-	-	-
Pleasure Transient Moorage	1,824.96	1,841.00	1,896.23	1,953.12	2,011.71	2,072.06
Boat Launch Fees	4,050.00	4,815.00	4,815.00	4,815.00	4,815.00	4,815.00
Space/Land Rental	1,155,906.00	952,861.00	974,751.97	977,747.09	1,006,502.75	1,036,121.08
Fuel Flowage Fees	64,610.04	57,958.00	59,696.74	61,487.64	63,332.27	65,232.24
Miscellaneous Revenue	33,113.04	32,993.00	33,082.79	3,175.27	3,270.53	3,368.65
Passenger Tariff Fees	12,336.96	12,375.00	12,375.00	12,375.00	12,375.00	12,375.00
Concession Fees	22,648	6,388	6,580	6,777	6,980	7,189.75
Additional Revenue	419,343	426,248	439,036	452,207	465,773	479,746.22
Parking Fees	54,590	54,590	56,228	57,915	59,652	61,441.53
Dockage	65,787	84,599	38,709	36,897	38,004	39,144.03
Wharfage	75,000	300,000	385,568	396,000	666,000	685,980.00
Service and Facilities Charges	7,800	45,000	84,775	99,000	166,500	171,495.00
Cargo Storage Fees	-	-	-	-	-	_
Cargo Security Fees	-	-	-	-	-	-
Operating Revenue	2,380,508	2,744,403	2,751,848	2,647,509	3,048,492	3,138,853.80
Expense						
Salaries/Wages	333,020	371,210	382,346	393,817	405,631	417,800.13
Salaries/Benefits Recovered	70,457	81,860	84,316	86,845	89,451	92,134.15
Employee Benefits	190,253	168,009	173,049	178,241	183,588	189,095.61
Longshore Labor	136,055	290,413	202,310	111,205	114,541	117,976.96
Employee Training/Development	4,150	4,150	4,267	4,388	4,512	4,639.48
Port Closure Pay	-	-	-	-	-	-
Travel	19,650	23,900	24,617	30,807	25,830	26,604.62
Natural Gas	21,613	19,418	20,001	20,601	21,219	21,855.13

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marine Terminals						
Water	46,787	47,433	48,856	29,983	30,883	31,809.49
Electricity	110,961	116,100	119,583	123,171	126,866	130,672.01
Gasoline/Diesel	700	2,376	2,447	2,521	2,596	2,674.32
Natural Gas Resold (Contra)	(395.04)	(293.00)	(301.79)	(310.84)	(320.17)	(329.77)
Water Resale	7,121.04	8,460.00	8,713.80	8,975.21	9,244.47	9,521.80
Water Resold (Contra)	(906.00)	(825.00)	(849.75)	(875.24)	(901.50)	(928.54)
Electricity Resale	20,186.04	30,280.36	31,188.77	32,124.43	33,088.17	34,080.81
Electricity Resold (Contra)	(12,153.96)	(23,314.00)	(24,013.42)	(24,733.82)	(25,475.84)	(26,240.11)
Garbage	43,431.00	46,341.50	47,731.75	49,163.70	50,638.61	52,157.77
Telephone/Communication	14,283.00	10,343.91	10,654.23	10,973.85	11,303.07	11,642.16
Equipment Rental	549.96	850.00	875.50	318.27	327.82	337.65
Operating Supplies	2,586.00	2,775.00	2,726.50	2,805.30	3,011.45	2,970.05
Office Supplies	1,535.04	1,866.00	1,921.98	1,979.64	2,039.03	2,100.20
Signage	3,000.00	3,000.00	3,075.00	3,152.25	3,231.82	3,313.77
Freight Charges	-	-	-	-	-	-
Postage	124.92	150.00	150.00	150.00	150.00	150.00
Janitorial	73,099.92	70,008.00	72,108.24	74,271.49	76,499.63	78,794.62
Subscriptions	825.00	850.00	850.00	850.00	850.00	850.00
Legal Expense	6,500.04	6,305.00	6,344.15	6,384.47	6,426.01	6,468.79
Membership Dues/Fees	4,615.92	4,677.00	4,677.00	4,677.00	4,677.00	4,677.00
Security	47,346.00	48,562.00	50,018.86	51,519.43	53,065.01	54,656.96
Outside Services	76,524.96	89,625.00	92,313.75	95,083.16	97,935.66	100,873.73
Lease Payments/Others	16,739	17,217	17,734	18,266	18,813	19,378
Interfund Transfer	(23,166)	(24,655)	(25,395)	(26,156)	(26,941)	(27,749)
Advertising/Promotion	32,750	30,250	30,250	30,250	30,250	30,250
Promotional Hosting	3,000	3,000	3,000	3,000	3,000	3,000
Incidental Meeting Expense	2,000	2,000	2,000	2,000	2,000	2,000
Insurance/Claims	194,759	216,585	227,868	239,825	252,499	265,937
Taxes	5,588	5,399	5,561	5,728	5,900	6,077
Uncollectible Revenue	750	500	500	500	500	500
Miscellaneous	730	730	737	744	751	759
Repair/Maintenance	212,718	226,654	233,454	240,457	247,671	255,101

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Marine Terminals						
Groundskeeping	91,797	89,744	92,436	95,209	98,066	101,008
Preventative Maintenance	111,783	103,646	106,755	109,958	113,257	116,654
Equipment	-	-	-	-	-	-
Small Tools/Equipment	-	-	-	-	-	-
Publications/Tariffs	-	-	-	-	-	-
Expense	1,871,368	2,095,601	2,064,877	2,017,867	2,076,672	2,143,273
Marine Terminals	509,140	648,802	686,970	629,642	971,820	995,581

Bellingham Shipping Terminal



Description of Services

The Bellingham Shipping Terminal (BST) serves as the primary industrial facility for the movement of bulk & breakbulk cargoes in Whatcom County.

Physical Assets

The BST, located at 625 Cornwall Avenue, includes two large warehouses, paved and unpaved lay-down acreage, cargo-handling equipment and three operating piers with nearly 1,800 linear feet. There is no direct rail access at this time.

- 1. Maintain strong relationships with the current customer base and ensure maximum efforts on the part of the Port to fulfill their domestic and international cargo movement needs & goals, both commercially and operationally.
- 2. Work closely with the Port Engineering Department to implement the MARAD FY 20 PIDP grant awarded in late 2020. Continue to identify and apply for Federal & State port infrastructure improvement and repair grants applicable to the BST and Log Pond locations.
- 3. Take necessary steps to implement the America's Marine Highway Project goal of a viable barge service between the BST and the Port of San Diego. Provide project partners with assistance in identifying a reliable and long-term route operator and quantifying necessary base shippers.

- 4. Collaborate with the Real Estate department in providing potential customers with flexible BST and Log Pond use options that will contribute to new import/export and domestic cargo movements.
- 5. Closely monitor and support current customer efforts to reconnect the BST to the BNSF rail line. Be ready to apply for Federal rail grants if necessary to supplement their endeavor.
- 6. Assist the Engineering & Environmental Departments in advancing prudent measures to progress capital maintenance and repair projects at BST, Log Pond and along the Whatcom Waterway. Continue to provide support on the land use planning efforts for the Aeration Stabilization Basin (ASB).

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$648,544	\$540,452	\$777,895
Operating Expenses	\$651,544	\$724,462	\$895,797
Net	(\$3,000)	(\$184,010)	(\$117,903)

2022 New Major Capital Items



Pier Repairs

•Additional repairs to main pier (2022 only)

Multi-year project

\$3,562,093



Rail Span and Stub Pier

Structural Upgrades (2022 only)

Grant contingent

\$1,107,661



Crane

•Service and Repairs

\$245,319

•Required maintenance to put crane into service



Marine Cargo								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Marine Cargo							
	Operating Revenue							
1-109-010-6010-0000	Dockage	65,787	84,599	38,709	36,897	38,004	39,144	Cargo & Layberth Dockage = \$64,266; Foss Dockage = \$20,333
1-109-010-6020-0000	Wharfage	75,000	300,000	385,568	396,000	666,000	685,980	60k MT of cargo @ \$5/MT
1-109-010-6030-0000	Service and Facilities Charges	7,800	45,000	84,775	99,000	166,500	171,495	60k MT of cargo @ \$.75/MT
1-109-010-6060-0000	Handling Fees	75,075	258,410	132,820	-	-	-	
1-109-010-6305-0000	Space/Land Rental	281,563	49,362	44,148	19,225	19,225	19,225	McAmis, Opp. Council, Foss, NRC, Silfab Leases
1-109-010-6360-0000	Miscellaneous Revenue	30,000	30,000	30,000	-	-	-	ABC Lease Option @ \$2500/mo.
1-109-010-6445-0000	Additional Revenue	10,217	10,524	10,839	11,164	11,499	11,844	625 Cornwall Lease(s)
	Operating Revenue	545,442	777,895	726,859	562,286	901,228	927,688	
	Expense							
1-109-010-7001-0000	Salaries/Wages	126,840	138,824	142,989	147,278	151,697	156,248	
1-109-010-7002-0000	Salaries/Benefits Recovered	42,659	49,100	50,573	52,090	53,653	55,262	
1-109-010-7003-0000	Employee Benefits	63,179	65,511	67,476	69,501	71,586	73,733	
1-109-010-7004-0000	Longshore Labor	60,577	185,592	94,344	-	-	-	Payments to PMA for Longshore Labor
1-109-010-7006-0000	Employee Training/Development	250	250	250	250	250	250	CPR/First Aid Course(s)
1-109-010-7050-0000	Travel	11,650	14,900	15,347	15,807	16,282	16,770	
1-109-010-7101-0000	Natural Gas	4,213	4,326	4,456	4,589	4,727	4,869	
1-109-010-7102-0000	Water	34,462	37,080	38,192	19,000	19,570	20,157	
1-109-010-7103-0000	Electricity	28,228	30,707	31,629	32,577	33,555	34,561	
1-109-010-7104-0000	Gasoline/Diesel	250	1,926	1,984	2,043	2,105	2,168	Port equipment refuel
1-109-010-7110-0000	Electricity Resale	1,683	11,960	12,319	12,689	13,069	13,461	
1-109-010-7111-0000	Electricity Resold (Contra)	-	(10,794)	(11,118)	(11,451)	(11,795)		Power billed to customers (Foss)
1-109-010-7114-0000	Garbage	950	979	1,008	1,038	1,069	1,101	625 Cornwall
1-109-010-7115-0000	Telephone/Communication	3,708	4,014	4,134	4,258	4,386	4,518	Phone lines to BST Whse #1; Cell stipends
1-109-010-7203-0000	Equipment Rental	249.96	550	567	-	-	-	water sprayer rental
1-109-010-7205-0000	Operating Supplies	-	225	100	100	225	100	
1-109-010-7207-0000	Office Supplies	285.00	550	567	583	601	619	
1-109-010-7208-0000	Signage	500.04	500	500	500	500		Security signage
1-109-010-7210-0000	Postage	24.96	50	50	50	50	50	
1-109-010-7211-0000	Janitorial	9,999.96	8,908	9,175	9,450	9,734	10,026	Janitorial contract + supplies
1-109-010-7213-0000	Subscriptions	774.96	800	800	800	800	800	
1-109-010-7301-0000	Legal Expense	5,000.04	5,000	5,000	5,000	5,000	5,000	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
Account	Marine Cargo	2021 Buuget	2022 Buuget	2023 Buuget	2024 Buuget	2025 Buuget	2020 Buuget	Description
	Warme Cargo							ANAMATA AA aa ka aa ka aa ka aa ƙa a 272) ANAMATA aa a ƙa a 272
1-109-010-7303-0000	Membership Dues/Fees	3,765.96	3,827	3,827	3,827	3,827	3,827	NWMTA Membership (\$1,277); NWMTA reg. fees (3 mtgs x 2pp x \$225 = \$1,350); FTZ Assoc. Membership (\$1.2k)
1-109-010-7306-0000	Security	9,813.00	7,415	7,637	7,867	8,103	8,346	Security guard coverage; emphasis patrols
1-109-010-7308-0000	Outside Services	32,799.96	40,700	41,921	43,179	44,474	45,808	Grant Consultants (\$25.7k); Scale Inspections/Cert. (\$5k); Dtech (\$3k); Stormwater Consultants (\$3k); Bio-Bug (\$2k); COB (\$2k)
1-109-010-7311-0000	Lease Payments/Others	6,248.04	9,499	9,784	10,077	10,380	10,691	W.W. Permit (\$8,130 + 10% = \$8943); DNR leases = \$556)
1-109-010-7313-0000	Advertising/Promotion	7,500.00	5,000	5,000	5,000	5,000	5,000	Shipping Promo. (\$2.5k); Marketing Materials (\$2.5k)
1-109-010-7316-0000	Promotional Hosting	999.96	1,000	1,000	1,000	1,000	1,000	
1-109-010-7317-0000	Incidental Meeting Expense	1,500.00	1,500	1,500	1,500	1,500	1,500	
1-109-010-7401-0000	Insurance/Claims	106,974.48	119,643	128,018	136,979	146,568	156,828	
1-109-010-7402-0000	Taxes	1,464.96	1,514	1,559	1,606	1,654	1,704	
1-109-010-7406-0000	Miscellaneous	230.04	230	237	244	251	259	
1-109-010-7501-0000	Repair/Maintenance	88,395.00	93,699	96,510	99,405	102,387	105,459	
1-109-010-7502-0000	Groundskeeping	18,999.96	15,970	16,449	16,943	17,451	17,974	
1-109-010-7503-0000	Preventative Maintenance	50,286.00	44,842	46,187	47,573	49,000	50,470	
1-109-010-7504-0000	Equipment	-						
	Expense	724,461.12	895,797	829,972	741,355	768,659	796,912	
	Marine Cargo	(179,019.16)	(117,903)	(103,112)	(179,068)	132,570	130,777	

Bellingham Cruise Terminal (including Fairhaven Station)



Description of Services

Located in the Historic Fairhaven District the Bellingham Cruise Terminal (BCT) is the southern connection for the Alaska Marine Highway System (AMHS). Seasonal charter vessels provide connections to the San Juan Islands. BCT and nearby Fairhaven Station provide safe and convenient passenger facilities for more than 200,000 passengers each year.

Physical Assets

The Fairhaven facilities include the BCT building, Fairhaven Station and a large warehouse for storage needs. A 100,000-gallon fuel tank farm supplies diesel fuel to several large vessels that call on Bellingham regularly. A small boat launch and seasonal moorage for small vessels, and open-water moorings are also maintained there. Fairhaven Station includes a multi-use transportation facility for bus, rail, and taxi, along with several thousand square feet of office space.

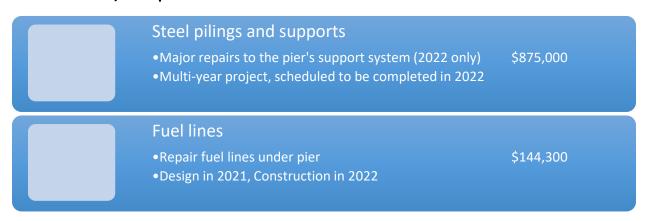
Objectives

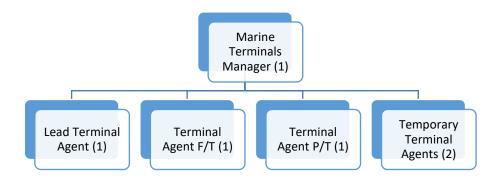
1. Maintain close coordination with Alaska State Lobbyist to ensure continued ferry services to Bellingham in 2022/23.

- Support the AMHS in maximizing vessel occupancy through implementation of AMHS's
 dynamic pricing models and schedules, by coordinating with AMHS and the Southeast
 Alaska Conference.
- 3. Work with the Real Estate department to evaluate the leasing model for the Bellingham Cruise Terminal & Warehouse #4 to market vacant lease areas.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$1,760,494	\$1,890,118	\$1,966,509
Operating Expenses	\$942,249	\$1,189,698	\$1,199,804
Net	\$818,245	\$700,420	\$766,705

2022 New Major Capital Items





Ferry, Bus, Rail								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Ferry, Bus, Rail				_		_	-
	Operating Revenue							
1-109-009-6060-0000	Handling Fees	101,478.00	135,700	139,771	143,964	148,283	152,732	Longshore Labor provided to AMHS
1-109-009-6115-0000	Man Hour Service/Other	216,975.00	307,660	316,890	326,396	336,188	346,274	Per Amendment #6 of AMHS Terminal Services Agreement
1-109-009-6150-0000	Commercial Berth/Moorage	69,971.04	62,965	64,854	66,800	68,804	70,868	Charter vessel & USCG moorage
1-109-009-6152-0000	Pleasure Transient Moorage	1,824.96	1,841	1,896	1,953	2,012	2,072	Linear & mooring buoy visitor moorage
1-109-009-6157-0000	Boat Launch Fees	4,050.00	4,815	4,815	4,815	4,815	4,815	535 launches x \$9/launch
1-109-009-6305-0000	Space/Land Rental	874,343.04	903,499	930,604	958,522	987,278	1,016,896	
1-109-009-6353-0000	Fuel Flowage Fees	64,610.04	57,958	59,697	61,488	63,332	65,232	
1-109-009-6360-0000	Miscellaneous Revenue	3,113.04	2,993	3,083	3,175	3,271	3,369	
1-109-009-6430-0000	Passenger Tariff Fees	12,336.96	12,375	12,375	12,375	12,375	12,375	Per passenger fees for charter vessel operators
1-109-009-6440-0000	Concession Fees	22,647.96	6,388	6,580	6,777	6,980	7,190	Fees from vending machines, taxi services, etc.
1-109-009-6445-0000	Additional Revenue	409,125.96	415,725	428,197	441,042	454,274	467,902	
1-109-009-6455-0000	Parking Fees	54,590.04	54,590	56,228	57,915	59,652	61,442	Short & Long-term parking fees
	Operating Revenue	1,835,066.04	1,966,509	2,024,988	2,085,222	2,147,263	2,211,165	
	Expense							
1-109-009-7001-0000	Salaries/Wages	206,180.04	232,386	239,358	246,538	253,934	261,552	
1-109-009-7002-0000	Salaries/Benefits Recovered	27,798.00	32,760	33,743	34,755	35,798	36,872	
1-109-009-7003-0000	Employee Benefits	127,074.00	102,498	105,573	108,740	112,002	115,362	
1-109-009-7004-0000	Longshore Labor	75,477.96	104,821	107,966	111,205	114,541	117,977	PMA Payments for ILWU Longshoremen
1-109-009-7006-0000	Employee Training/Development	3,900.00	3,900	4,017	4,138	4,262	4,389	
1-109-009-7050-0000	Travel	8,000.04	9,000	9,270	15,000	9,548	9,835	3 trips to AK (SEC + Legislature)(\$6k); 1 emp. Training (\$2.5k); Fuel reimb. \$500)
1-109-009-7101-0000	Natural Gas	17,400.00	15,092	15,545	16,011	16,491	16,986	
1-109-009-7102-0000	Water	12,324.96	10,353	10,664	10,983	11,313	11,652	
1-109-009-7103-0000	Electricity	82,733.04	85,393	87,955	90,593	93,311	96,111	
1-109-009-7104-0000	Gasoline/Diesel	450.00	450	464	477	492	506	Fuel for POB truck & equipment
1-109-009-7107-0000	Natural Gas Resold (Contra)	(395.04)	(293)	(302)	(311)	(320)	(330)	NG resold to café
1-109-009-7108-0000	Water Resale	7,121.04	8,460	8,714	8,975	9,244	9,522	Water for AMHS & USCG
1-109-009-7109-0000	Water Resold (Contra)	(906.00)	(825)	(850)	(875)	(901)	(929)	USCG water billing only; COB bills AMHS directly for usage
1-109-009-7110-0000	Electricity Resale	18,503.04	18,320	18,870	19,436	20,019	20,619	
1-109-009-7111-0000	Electricity Resold (Contra)	(12,153.96)	(12,520)	(12,896)	(13,282)	(13,681)	(14,091)	Elec. billed to tenants & moorage customers
1-109-009-7114-0000	Garbage	42,480.96	45,363	46,724	48,126	49,569	51,056	Yearly services + seasonal 8 yd. & Garbage plus bins

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Ferry, Bus, Rail							
1-109-009-7115-0000	Telephone/Communication	10,575.00	6,330	6,520	6,715	6,917	7,124	\$4,170 phone lines, fiber lease, program upgrades; \$2,160 cell phone stipends + 2 POB cell phone plans
1-109-009-7203-0000	Equipment Rental	300.00	300	309	318	328	338	
1-109-009-7205-0000	Operating Supplies	2,586.00	2,550	2,627	2,705	2,786	2,870	Uniforms, flags, B/L envelopes, spill supplies
1-109-009-7207-0000	Office Supplies	1,250.04	1,316	1,355	1,396	1,438	1,481	Paper, storage boxes, misc. office supplies
1-109-009-7208-0000	Signage	2,499.96	2,500	2,575	2,652	2,732	2,814	Tenant signage updates (\$2k); Misc. security signs (\$500)
1-109-009-7210-0000	Postage	99.96	100	100	100	100	100	Letters, marketing materials, etc.
1-109-009-7211-0000	Janitorial	63,099.96	61,100	62,933	64,821	66,766	68,769	
1-109-009-7301-0000	Legal Expense	1,500.00	1,305	1,344	1,384	1,426	1,469	
1-109-009-7303-0000	Membership Dues/Fees	849.96	850	850	850	850	850	SEC; AK Chamber of Commerce
1-109-009-7306-0000	Security	37,533.00	41,147	42,381	43,653	44,962	46,311	
1-109-009-7308-0000	Outside Services	43,725.00	48,925	50,393	51,905	53,462	55,066	Reed Stoops; Diving Services; Elev. Inspections; Copier lease; Alarm Monitoring; Ventek admin.; NW Parking; Bio-Bug; Stormwater consulting; Liberty PlugIn admin; Heart Health; Culligan; Website admin
1-109-009-7311-0000	Lease Payments/Others	10,491.00	7,718	7,950	8,188	8,434	8,687	Lease payments to DNR (\$4,618 + \$3,100 (Lakeside Marine))
1-109-009-7312-0000	Interfund Transfer	(23,166.00)	(24,655)	(25,395)	(26,156)	(26,941)	(27,749)	
1-109-009-7313-0000	Advertising/Promotion	25,250.04	25,250	25,250	25,250	25,250	25,250	KTOO-TV sponsorship AMHS video (\$16k); Visitors Bureau - Tourism Ambassador (\$4k); Tenant promo ad's (\$5k); Maps (\$250)
1-109-009-7316-0000	Promotional Hosting	2,000.04	2,000	2,000	2,000	2,000	2,000	SEC sponsorship (\$1.5k); Misc. promo items (\$500)
1-109-009-7317-0000	Incidental Meeting Expense	500.04	500	500	500	500	500	
1-109-009-7401-0000	Insurance/Claims	87,784.44	96,942	99,850	102,846	105,931	109,109	
1-109-009-7402-0000	Taxes	4,122.96	3,885	4,002	4,122	4,245	4,373	
1-109-009-7405-0000	Uncollectible Revenue	750.00	500	500	500	500	500	
1-109-009-7406-0000	Miscellaneous	500.04	500	500	500	500	500	
1-109-009-7501-0000	Repair/Maintenance	124,323.00	132,955	136,944	141,052	145,284	149,642	
1-109-009-7502-0000	Groundskeeping	72,797.04	73,774	75,987	78,267	80,615	83,033	
1-109-009-7503-0000	Preventative Maintenance	61,497.00	58,804	60,568	62,385	64,257	66,184	
1-109-009-7504-0000	Equipment	-						
	Expense	1,146,906.60	1,199,804	1,234,906	1,276,512	1,308,013	1,346,361	
	Ferry, Bus, Rail	688,159.44	766,705	790,083	808,710	839,250	864,804	

Facilities



Description of Services

The Facilities Division provides engineering, maintenance, and contract administration services to all Port divisions. This division also manages the Port's Open Space Program (parks and trails) and the Infrastructure and Federal Waterways Division.

Physical Assets

The physical assets include a maintenance shop and numerous vehicles and pieces of equipment.



- 1. Enhance coordination between the various divisional programs within the Facilities Division to maintain a high level of service to other Port divisions.
- 2. Evaluate opportunities to complete small capital projects with Port crews, including development of programmatic federal permits for in-water work.

Total Facilities						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Facilities	2022 544864	Toll badget	ToTo Dauget	202 : Dauget	2020 Duuget	2020 Dauget
Operating Revenue						
External Revenue Transfer	-	_	_	-	_	_
Miscellaneous Revenue						
Operating Revenue	-	-	-	-	-	-
Expense						
Salaries/Wages	2,173,040	2,369,995	2,443,408	2,519,101	2,597,147	2,677,618
Salaries/Benefits Recovered	(356,346)	(539,307)	(557,581)	(576,474)	(596,008)	(616,204)
Employee Benefits	1,202,677	1,292,984	1,332,801	1,373,848	1,416,162	1,459,784
Employee Training/Development	72,000	76,000	78,328	80,727	83,201	85,750
Travel	5,200	5,200	5,357	5,518	5,685	5,856
Telephone/Communication	23,440	26,230	27,062	27,920	28,806	29,719
Equipment Rental	6,500	5,900	6,089	6,283	6,484	6,692
Office Supplies	6,500	6,500	6,711	6,929	7,154	7,386
Postage	350	350	361	373	384	397
Janitorial	69,425	69,500	71,767	74,108	76,526	79,023
Subscriptions	18,850	17,602	18,191	18,799	19,429	20,079
Membership Dues/Fees	1,050	1,400	1,085	1,494	1,157	1,595
Outside Services	38,500	37,619	38,802	40,022	41,281	42,580
Interfund Transfer	2,950	(276)	(284)	(293)	(302)	(311)
Incidental Meeting Expense	750	750	776	802	829	857
Insurance/Claims	43,335	49,427	52,887	56,589	60,550	64,789
Miscellaneous	1,840	2,720	2,810	2,904	3,001	3,100
Repair/Maintenance	85,500	88,380	91,145	93,997	96,938	99,972
Preventative Maintenance	66,600	64,000	66,016	68,096	70,241	72,455
Equipment	40,260	40,260	41,469	42,714	43,997	45,318
Natural Gas	12,640	13,200	13,627	14,068	14,524	14,994
Water	5,500	5,740	5,918	6,102	6,291	6,487
Electricity	49,500	51,133	52,820	54,563	56,363	58,223
Garbage	10,300	11,200	11,561	11,933	12,318	12,715

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Facilities						
Legal Expense	4,500	4,500	4,649	4,803	4,962	5,126
Groundskeeping	26,300	29,040	29,999	30,989	32,012	33,069
Gasoline/Diesel	42,500	45,000	46,350	47,741	49,173	50,648
Small Tools/Equipment	32,000	32,000	32,960	33,949	34,967	36,016
Operating Supplies	12,500	15,000	15,450	15,914	16,391	16,883
Operating Supplies - Internal	4,000	4,000	4,120	4,244	4,371	4,502
Outside Services - Internal	2,500	2,500	2,575	2,652	2,732	2,814
Lease Payments/Others	4,500	4,500	4,635	4,774	4,917	5,065
Taxes	200	200	206	212	219	225
Capital Interfund Transfer	(200,000)	(300,000)	(309,000)	(318,270)	(327,818)	(337,653)
Interfund Transfer	(2,851,521)	(3,212,310)	(3,308,679)	(3,407,940)	(3,510,178)	(3,615,483)
Expense	657,840	320,936	334,388	349,191	363,905	380,084
Facilities	(657,840)	(320,936)	(334,388)	(349,191)	(363,905)	(380,084)

Engineering

Description of Services

The Engineering Program supports the Port's operating and public purpose functions by designing, permitting, and constructing capital improvements and major maintenance and repair projects. It also provides technical support to all of the operating divisions.

2022 Objectives

- 1. Efficient, timely and cost effective completion of Commission-approved capital improvement projects.
- 2. Complete conversion of Facilities' records, including drawings, studies, inspections, permits, and logs to location-based filing structure to improve record keeping and searchability by Port Staff.
- 3. Continue development of standardized construction contract documents to ensure consistency and improve records management.
- 4. Continue improvement of budgetary cost estimating through identification of additional resources and training opportunities.

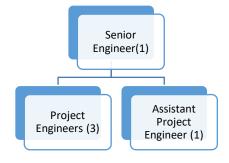
The Operating Budget

The operating divisions of the Port fund these services.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$0
Operating Expenses	\$268,196	\$425,756	\$309,862
Net	(\$268,196)	(\$425,756)	(\$309,862)

2022 New Major Capital Items

None.



Engineering								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Engineering							
	Expense							
1-110-016-7001-0000	Salaries/Wages	443,617	505,262	522,441	540,204	558,571	577,562	
1-110-016-7002-0000	Salaries/Benefits Recovered	(269,721)	(460,683)	(476,346)	(492,542)	(509,288)	(526,604)	
1-110-016-7003-0000	Employee Benefits	195,048	210,246	217,394	224,786	232,428	240,331	
1-110-016-7006-0000	Employee Training/Development	10,000	10,000	10,340	10,692	11,055	11,431	\$2K per employee
1-110-016-7050-0000	Travel	100	100	103	107	111	114	WPPA Meetings
1-110-016-7115-0000	Telephone/Communication	6,240	7,030	7,269	7,516	7,772	8,036	Cell Phones/Admin Fire Alarm
1-110-016-7203-0000	Equipment Rental	2,400	2,400	2,482	2,566	2,653	2,743	Copier Lease
1-110-016-7207-0000	Office Supplies	2,500	2,500	2,585	2,673	2,764	2,858	
1-110-016-7210-0000	Postage	50	50	52	53	55	57	
1-110-016-7213-0000	Subscriptions	16,500	15,252	15,770	16,306	16,861	17,434	AutoCAD, Zoom
1-110-016-7303-0000	Membership Dues/Fees	750	1,100	776	1,176	829	1,257	2 PE license renewal, 1 PE exam, 2 TWIC
1-110-016-7308-0000	Outside Services	10,000	10,000	10,340	10,692	11,055	11,431	Pictometry and ROM Assistance
1-110-016-7312-0000	Interfund Transfer	3,000	500	515	530	546	563	
1-110-016-7317-0000	Incidental Meeting Expense	250	250	259	267	276	286	
1-110-016-7401-0000	Insurance/Claims	822	896	959	1,026	1,098	1,174	
1-110-016-7406-0000	Miscellaneous	840	1,600	1,654	1,711	1,769	1,829	
1-110-016-7501-0000	Repair/Maintenance	1,500	1,500	1,551	1,604	1,658	1,715	
1-110-016-7503-0000	Preventative Maintenance	1,600	1,600	1,654	1,711	1,769	1,829	
1-110-016-7504-0000	Equipment	260	260	269	278	287	297	
	Expense	425,756	309,862	320,066	331,355	342,269	354,344	
	Engineering	(425,756)	(309,862)	(320,066)	(331,355)	(342,269)	(354,344)	

Contracts

Description of Services

The Contracts Program provides the contracts administration function for the Facilities Division. The contracts administration function procures labor, materials, and equipment through the public bidding forum as mandated by state statute and Port policy and procedure, and handles the administrative component of the construction or service contracts. This program also prepares all Port professional service agreements and personal service agreements consistent with state statutes and Port policies and procedures, and handles the administrative component of the professional services agreements.

2022 Objectives

- 1. Maintain all construction contracts and service agreements in accordance with the current federal and state regulations, as well as internal policies and guidelines.
- 2. Identify training opportunities to expand staff proficiency and knowledge.

The Operating Budget

IT generates a small amount of revenue from leases. The remaining costs are funded by the operating divisions of the Port.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$210,524	\$227,325	\$258,304
Net	(\$210,524)	(\$227,325)	(\$258,304)

2022 New Major Capital Items

None.



Contracts Expense							
Contracts Expense 1-110-017-7001-0000 Salaries/Wages 1-110-017-7002-0000 Salaries/Benefits Re 1-110-017-7003-0000 Employee Benefits 1-110-017-7006-0000 Employee Training/ 1-110-017-7050-0000 Travel 1-110-017-7101-0000 Water 1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Equipment Rental 1-110-017-7203-0000 Equipment Rental 1-110-017-7203-0000 Postage 1-110-017-7201-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Unterfund Transfer 1-110-017-7317-0000 Incidental Meeting 1-110-017-7401-0000 Insurance/Claims 1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7503-0000 Preventative Mainte 1-110-017-7504-0000 Equipment							
Expense 1-110-017-7001-0000 Salaries/Wages 1-110-017-7002-0000 Salaries/Benefits Re		2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
1-110-017-7001-0000 Salaries/Wages 1-110-017-7002-0000 Salaries/Benefits Re 1-110-017-7003-0000 Employee Benefits 1-110-017-7006-0000 Employee Training/ 1-110-017-7050-0000 Travel 1-110-017-7101-0000 Natural Gas 1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communication of the services 1-110-017-7203-0000 Equipment Rental 1-110-017-7203-0000 Postage 1-110-017-7210-0000 Postage 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting In							
1-110-017-7002-0000 Salaries/Benefits Re 1-110-017-7003-0000 Employee Benefits 1-110-017-7050-0000 Travel 1-110-017-7101-0000 Natural Gas 1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Equipment Rental 1-110-017-7203-0000 Equipment Rental 1-110-017-7203-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Insurance/Claims 1-110-017-7401-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment							
1-110-017-7003-0000 Employee Benefits 1-110-017-7006-0000 Employee Training/ 1-110-017-7050-0000 Travel 1-110-017-7101-0000 Natural Gas 1-110-017-7102-0000 Water 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communication 1-110-017-7203-0000 Equipment Rental 1-110-017-7207-0000 Office Supplies 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Incidental Meeting 1-110-017-7401-0000 Insurance/Claims 1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Preventative Mainte 1-110-017-7504-0000 Equipment	es	82,893	72,910	75,389	77,952	80,603	83,343
1-110-017-7006-0000 Employee Training/ 1-110-017-7050-0000 Travel 1-110-017-7101-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Equipment Rental 1-110-017-7203-0000 Equipment Rental 1-110-017-7203-0000 Postage 1-110-017-7210-0000 Postage 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Insurance/Claims 1-110-017-7401-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7503-0000 Preventative Maintee 1-110-017-7503-0000 Equipment	fits Recovered	(72,509)	(63,011)	(65,153)	(67,369)	(69,659)	(72,028)
1-110-017-7050-0000 Travel 1-110-017-7101-0000 Natural Gas 1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communication Telephone	nefits	27,270	46,707	48,295	49,937	51,635	53,391
1-110-017-7101-0000 Water 1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Community 1-110-017-7203-0000 Equipment Rental 1-110-017-7207-0000 Office Supplies 1-110-017-7210-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Incidental Meetin	ining/Development	2,000	2,000	2,068	2,138	2,211	2,286
1-110-017-7102-0000 Water 1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communal 1-110-017-7203-0000 Equipment Rental 1-110-017-7207-0000 Office Supplies 1-110-017-7210-0000 Postage 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Insurance/Claims 1-110-017-7401-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment		100	100	103	107	111	114
1-110-017-7103-0000 Electricity 1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communication Telephone/Communicatio		7,140	7,800	8,065	8,339	8,623	8,916
1-110-017-7114-0000 Garbage 1-110-017-7115-0000 Telephone/Communication 1-110-017-7203-0000 Equipment Rental 1-110-017-7207-0000 Office Supplies 1-110-017-7210-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting In		1,500	1,500	1,551	1,604	1,658	1,715
1-110-017-7115-0000 Telephone/Communications T		37,000	38,258	39,559	40,904	42,294	43,732
1-110-017-7203-0000 Equipment Rental 1-110-017-7207-0000 Office Supplies 1-110-017-7210-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Incidental Meetin		5,500	6,200	6,411	6,629	6,854	7,087
1-110-017-7207-0000 Office Supplies 1-110-017-7210-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Insurance/Claims 1-110-017-7401-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment	mmunication	4,200	4,200	4,343	4,490	4,643	4,801
1-110-017-7210-0000 Postage 1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting 1-110-017-7401-0000 Insurance/Claims 1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment	ental	500	500	517	535	553	572
1-110-017-7211-0000 Janitorial 1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Inci	S	1,500	1,500	1,551	1,604	1,658	1,715
1-110-017-7301-0000 Legal Expense 1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Insurance/Claims 1-110-017-7401-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment		100	100	103	107	111	114
1-110-017-7308-0000 Outside Services 1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting Incidental M		45,425	45,500	47,047	48,647	50,301	52,011
1-110-017-7312-0000 Interfund Transfer 1-110-017-7317-0000 Incidental Meeting I 1-110-017-7401-0000 Insurance/Claims 1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment	<u> </u>	3,500	3,500	3,619	3,742	3,869	4,001
1-110-017-7317-0000 Incidental Meeting Incidental Incidental Meeting Incidental Incidental Meeting Incidenta	ces	3,500	3,619	3,742	3,869	4,001	4,137
1-110-017-7401-0000 Insurance/Claims 1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Mainte 1-110-017-7504-0000 Equipment	nsfer	(500)	(1,226)	(1,263)	(1,301)	(1,340)	(1,380)
1-110-017-7406-0000 Miscellaneous 1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Mainte 1-110-017-7504-0000 Equipment	eting Expense	500	500	517	535	553	572
1-110-017-7501-0000 Repair/Maintenance 1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Maintenance 1-110-017-7504-0000 Equipment	ims	13,705	15,907	17,020	18,212	19,487	20,851
1-110-017-7502-0000 Groundskeeping 1-110-017-7503-0000 Preventative Mainte 1-110-017-7504-0000 Equipment	5	500	620	641	663	685	709
1-110-017-7503-0000 Preventative Mainte 1-110-017-7504-0000 Equipment	enance	24,000	26,880	27,794	28,739	29,716	30,726
1-110-017-7504-0000 Equipment	ing	19,500	21,840	22,583	23,350	24,144	24,965
1 1	Maintenance	20,000	22,400	23,162	23,949	24,763	25,605
Expense		-					
		227,325	258,304	267,664	277,382	287,474	297,955
Contracts		(227,325)	(258,304)	(267,664)	(277,382)	(287,474)	(297,955)

Maintenance



Description of Services

The Maintenance Program performs maintenance, repairs grounds keeping and preventative maintenance for all Port facilities. The Maintenance Department provides recommendations to all divisions regarding maintenance, repair, grounds keeping and preventative maintenance as well as annual budgeting of maintenance services including contracted janitorial work. Maintenance works closely with Engineering on Port Capital Repair projects. A work-order system is utilized to dispatch crews, schedule preventative maintenance and track maintenance costs to Port assets. The work-order system is also used to help identify replacement schedules and equipment upgrades.

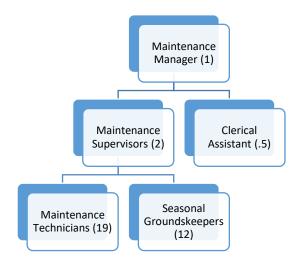
- 1. Continue to provide services quickly, efficiently, and safely.
- 2. Continue to develop and train staff, maintaining all professional licenses and certifications.
- 3. Continue to explore new and refine existing maintenance strategies to improve efficiency and lower overall costs.
- 4. Continue to work with Port engineers to develop a capital construction team to assist with larger capital repair projects.

The operating divisions of the Port fund these services.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$2,764,867	\$3,051,307	\$3,265,080
Interfund Transfers	\$2,180,286	\$3,051,521	\$3,512,310
Net	(\$584,581)	\$214	\$247,230

2022 New Major Capital Items

None.



Maintenance								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Maintenance							
	Expense							
1-110-018-7001-0000	Salaries/Wages	1,646,530	1,791,823	1,845,578	1,900,945	1,957,973	2,016,713	
1-110-018-7002-0000	Salaries/Benefits Recovered	(14,116)	(15,613)	(16,081)	(16,564)	(17,061)	(17,573)	
1-110-018-7003-0000	Employee Benefits	980,359	1,036,031	1,067,112	1,099,125	1,132,099	1,166,062	
1-110-018-7006-0000	Employee Training/Development	60,000	64,000	65,920	67,898	69,935	72,033	
1-110-018-7050-0000	Travel	5,000	5,000	5,150	5,305	5,464	5,628	
1-110-018-7101-0000	Natural Gas	5,500	5,400	5,562	5,729	5,901	6,078	
1-110-018-7102-0000	Water	4,000	4,240	4,367	4,498	4,633	4,772	
1-110-018-7103-0000	Electricity	12,500	12,875	13,261	13,659	14,069	14,491	
1-110-018-7104-0000	Gasoline/Diesel	42,500	45,000	46,350	47,741	49,173	50,648	
1-110-018-7114-0000	Garbage	4,800	5,000	5,150	5,305	5,464	5,628	
1-110-018-7115-0000	Telephone/Communication	13,000	15,000	15,450	15,914	16,391	16,883	
1-110-018-7203-0000	Equipment Rental	3,600	3,000	3,090	3,183	3,278	3,377	Ricoh, Propane Tank
1-110-018-7204-0000	Small Tools/Equipment	32,000	32,000	32,960	33,949	34,967	36,016	Blades, Saws, Drills, Batteries and Hand Tools
1-110-018-7205-0000	Operating Supplies	12,500	15,000	15,450	15,914	16,391	16,883	Filters, Parts and Supplies
1-110-018-7206-0000	Operating Supplies - Internal	4,000	4,000	4,120	4,244	4,371	4,502	Misc. shop supplies
1-110-018-7207-0000	Office Supplies	2,500	2,500	2,575	2,652	2,732	2,814	Copier, paper, timebooks, notebooks
1-110-018-7210-0000	Postage	200	200	206	212	219	225	
1-110-018-7211-0000	Janitorial	24,000	24,000	24,720	25,462	26,225	27,012	5 Star, Aramark, West Coast Paper
1-110-018-7213-0000	Subscriptions	2,350	2,350	2,421	2,493	2,568	2,645	Bellingham Herald, All Data, ArcGIS
1-110-018-7301-0000	Legal Expense	1,000	1,000	1,030	1,061	1,093	1,126	
1-110-018-7303-0000	Membership Dues/Fees	300	300	309	318	328	338	
1-110-018-7308-0000	Outside Services	25,000	24,000	24,720	25,462	26,225	27,012	Key2Act 11K, Simple K 2K, Biobug, Guardian
1-110-018-7310-0000	Outside Services - Internal	2,500	2,500	2,575	2,652	2,732	2,814	811 Service, Environmental Plans
1-110-018-7311-0000	Lease Payments/Others	4,500	4,500	4,635	4,774	4,917	5,065	DNR Lease/ 10%Contingency
1-110-018-7312-0000	Interfund Transfer	450	450	464	477	492	506	
1-110-018-7401-0000	Insurance/Claims	28,808	32,624	34,908	37,351	39,966	42,763	
1-110-018-7402-0000	Taxes	200	200	206	212	219	225	
1-110-018-7406-0000	Miscellaneous	500	500	515	530	546	563	Walton Beverage Coffee, Culligan Water
1-110-018-7501-0000	Repair/Maintenance	60,000	60,000	61,800	63,654	65,564	67,531	
1-110-018-7502-0000	Groundskeeping	6,800	7,200	7,416	7,638	7,868	8,104	
1-110-018-7503-0000	Preventative Maintenance	45,000	40,000	41,200	42,436	43,709	45,020	
1-110-018-7504-0000	Equipment	40,000	40,000	41,200	42,436	43,709	45,020	Repairs on trucks and equipment
1-110-018-6357-0000	Interfund Transfer	(2,851,521)	(3,212,310)	(3,308,679)	(3,407,940)	(3,510,178)	(3,615,483)	
1-110-018-6358-0000	Capital Interfund Transfer	(200,000)	(300,000)	(309,000)	(318,270)	(327,818)	(337,653)	
1-110-018-6359-0000	Interfund Expensed Transfer	=						
	Expense	4,760	(247,230)	(253,342)	(259,546)	(265,838)	(272,215)	
	Maintenance	(4,760)	247,230	253,342	259,546	265,838	272,215	

Administration



Description of Services

The Administration Division of the Port provides accounting, finance, treasury, information technology, insurance and risk management, emergency management and other general administrative support services Port-wide. This division also serves as the Internal Auditor and Treasurer for the Port and manages the relationship with the Washington State Auditor's Office.

This division has three distinct and separate programs: Finance and Administrative Services, Information Technology Services, and Emergency Management and Security.

Administration						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Administration						
Operating Revenue						
Conduit Leases	12,967	12,967	12,967	12,967	12,967	12,967
Fiber Leases	7,008	7,008	7,008	7,008	7,008	7,008
Bandwidth Sales	19,900	19,900	19,900	19,900	19,900	19,900
Operating Revenue	39,875	39,875	39,875	39,875	39,875	39,875
Expense						
Salaries/Wages	837,245	1,030,333	1,061,243	1,093,080	1,125,873	1,159,649
Salaries/Benefits Recovered	(7,063)	(7,000)	(7,210)	(7,426)	(7,649)	(7,879)
Employee Benefits	424,597	432,275	445,243	458,601	472,359	486,529
Employee Training/Development	7,500	8,000	8,225	8,457	8,695	8,941
Travel	3,600	5,100	5,223	5,350	5,481	5,614
Telephone/Communication	14,150	14,200	14,626	15,064	15,516	15,982
Equipment Rental	6,850	7,200	7,265	7,468	7,677	7,892
Office Supplies	11,400	11,400	11,712	12,034	12,365	12,706
Freight Charges	200	200	200	200	200	200
Postage	1,850	2,150	2,210	2,272	2,335	2,401
Subscriptions	600	500	515	530	546	563
Legal Expense	6,000	7,500	7,695	7,896	8,102	8,316
Outside Services	180,680	206,232	191,919	197,857	203,972	210,271
Interfund Transfer	13,459	13,659	13,934	14,215	14,502	14,793
Promotional Hosting	200	200	200	200	200	200
Incidental Meeting Expense	300	300	300	300	300	300
Insurance/Claims	79,671	80,055	85,659	91,655	98,071	104,936
Taxes	610	610	628	647	666	686
Miscellaneous	6,750	6,750	6,765	6,780	6,796	6,813
Repair/Maintenance	5,100	5,100	5,103	5,106	5,109	5,113
Small Tools/Equipment	1,000	1,000	1,000	1,000	1,000	1,000
Membership Dues/Fees	1,880	1,580	1,625	1,671	1,719	1,768
Expense	1,596,580	1,827,344	1,864,080	1,922,957	1,983,835	2,046,794
Administration	(1,556,705)	(1,787,469)	(1,824,205)	(1,883,082)	(1,943,960)	(2,006,919)

Finance and Administrative Services

Description of Services

Finance and Administrative Services is managed by the Chief Financial Officer, and is responsible for the internal accounting structure for the Port. In addition, it provides internal audit services and the management of external reporting requirements for federal, state and local agencies. All banking, treasury, and insurance services are managed here as well.

2022 Objectives

- 1. Monitor and implement new accounting standards issued by the Governmental Accounting Standards Board, specifically GASB 87 regarding leases in 2022.
- 2. Present accurate and relevant quarterly financial information that provides insight into the financial health and direction of the Port.
- 3. Distribute timely and accurate monthly financial statements.

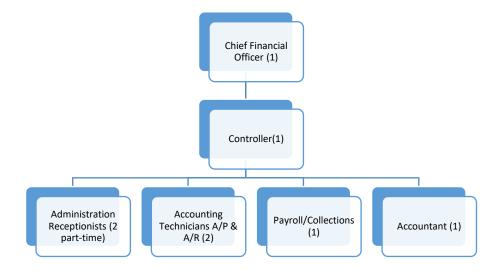
The Operating Budget

The operating divisions of the Port fund these services.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$0
Operating Expenses	\$925,752	987,993	\$1,128,096
Net	(\$925,752)	(\$987,993)	(\$1,128,096)

2022 New Major Capital Items

None.



	Finance							
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Finance							
	Expense							
1-111-011-7001-0000	Salaries/Wages	503,589	604,038	622,159	640,824	660,049	679,850	
1-111-011-7002-0000	Salaries/Benefits Recovered	(7,063)	(7,000)	(7,210)	(7,426)	(7,649)	(7,879)	
1-111-011-7003-0000	Employee Benefits	258,944	266,910	274,917	283,165	291,660	300,410	
1-111-011-7006-0000	Employee Training/Development	5,000	5,500	5,665	5,835	6,010	6,190	
1-111-011-7050-0000	Travel	2,000	3,500	3,605	3,713	3,825	3,939	
1-111-011-7115-0000	Telephone/Communication	7,500	7,500	7,725	7,957	8,195	8,441	
1-111-011-7203-0000	Equipment Rental	5,000	5,500	5,665	5,835	6,010	6,190	
1-111-011-7207-0000	Office Supplies	6,500	6,500	6,695	6,896	7,103	7,316	
1-111-011-7210-0000	Postage	1,700	2,000	2,060	2,122	2,185	2,251	
1-111-011-7213-0000	Subscriptions	600	500	515	530	546	563	
1-111-011-7301-0000	Legal Expense	1,000	3,000	3,090	3,183	3,278	3,377	
1-111-011-7303-0000	Membership Dues/Fees	1,800	1,500	1,545	1,591	1,639	1,688	
1-111-011-7308-0000	Outside Services	123,000	150,000	140,000	144,200	148,526	152,982	
1-111-011-7401-0000	Insurance/Claims	77,823	78,048	83,511	89,357	95,612	102,305	
1-111-011-7406-0000	Miscellaneous	500	500	515	530	546	563	
1-111-011-7501-0000	Repair/Maintenance	100	100	103	106	109	113	
	Expense	987,993	1,128,096	1,150,561	1,188,418	1,227,645	1,268,299	
	Finance	(987,993)	(1,128,096)	(1,150,561)	(1,188,418)	(1,227,645)	(1,268,299)	

Information Technology Services

Description of Services

The Information Technology (IT) program manages both the Port's internal and external computer, server, and telecommunications networks. IT also manages the Port's data center, which houses most of the servers used by Port divisions, and directs development of certain applications.

The Operating Budget

IT generates a small amount of revenue from leases. The remaining costs are funded by the operating divisions of the Port.

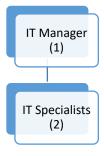
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$40,634	\$39,875	\$39,875
Operating Expenses	\$422,010	\$425,271	\$525,052
Net	(\$381,376)	(\$385,396)	(\$485,177)

2022 New Major Capital Items

None.

2022 Objectives

- 1. Provide high quality customer service.
- 2. Successfully administer the Port's network and telecommunications systems.
- 3. Plan, repair, construct, and modify various improvements to the Port's data and communications infrastructure to support the workplace and the Port's strategic goals.
- 4. Provide technology and support needed for staff to successfully work remotely as needed.



	Information Technology Services							
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Information Technology Services							
	Operating Revenue							
1-111-013-6341-0000	Conduit Leases	12,967	12,967	12,967	12,967	12,967	12,967	Contracts with Anvil, NW Explorations, Wave Broadband, and Zayo
1-111-013-6446-0000	Fiber Leases	7,008	7,008	7,008	7,008	7,008	7,008	Contracts with Wave Broadband and COB
1-111-013-6448-0000	Bandwidth Sales	19,900	19,900	19,900	19,900	19,900	19,900	Contracts with CSS and Pogozone
	Operating Revenue	39,875	39,875	39,875	39,875	39,875	39,875	
	Expense							
1-111-013-7001-0000	Salaries/Wages	231,676	315,806	325,280	335,039	345,090	355,442	
1-111-013-7003-0000	Employee Benefits	117,485	134,124	138,148	142,292	146,561	150,958	
1-111-013-7006-0000	Employee Training/Development	2,000	2,000	2,060	2,122	2,185	2,251	First aid training as well as periodic software/hardware training
1-111-013-7050-0000	Travel	600	600	618	637	656	675	Mileage
1-111-013-7115-0000	Telephone/Communication	4,900	4,900	5,047	5,198	5,354	5,515	Cell phones, mobile data, administration lines share
1-111-013-7203-0000	Equipment Rental	1,350	1,200	1,100	1,133	1,167	1,202	
1-111-013-7207-0000	Office Supplies	3,900	3,900	4,017	4,138	4,262	4,390	IT purchases various items used by the entire organization (e.g. software, switches, patch cables, hard drives, and other peripherals).
1-111-013-7209-0000	Freight Charges	200	200	200	200	200	200	
1-111-013-7210-0000	Postage	100	100	100	100	100	100	
1-111-013-7301-0000	Legal Expense	4,000	3,500	3,605	3,713	3,824	3,939	HTCI lease agreement reviews
1-111-013-7308-0000	Outside Services	32,630	32,000	26,960	27,949	28,967	30,016	Annual software and support renewals for various Division software and hardware. Remaining used for telecommunications and phone equipment changes, network hardware, Microsoft support, and other hardware support when needed. Varies year to year.
1-111-013-7312-0000	Interfund Transfer	13,459	13,659	13,934	14,215	14,502	14,793	Suite 112 rent
1-111-013-7316-0000	Promotional Hosting	200	200	200	200	200	200	
1-111-013-7317-0000	Incidental Meeting Expense	100	100	100	100	100	100	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Information Technology Services	2022 200800		2020 200800		2020 200800		
1-111-013-7401-0000	Insurance/Claims	1,061	1,153	1,234	1,320	1,412	1,511	
1-111-013-7402-0000	Taxes	610	610	628	647	666	686	
1-111-013-7406-0000	Miscellaneous	6,000	6,000	6,000	6,000	6,000	6,000	Covers unforeseen expenses made by IT on behalf of entire port (e.g. data rooms, HTCI, capital improvements, hardware, additions and changes due to projects).
1-111-013-7501-0000	Repair/Maintenance	5,000	5,000	5,000	5,000	5,000		Equipment purchases and replacements when needed for out of warranty hardware. Includes replacement for unexpected failures for entire port infrastructure.
	Expense	425,271	525,052	534,231	550,003	566,246	582,979	
	Information Systems	(385,396)	(485,177)	(494,356)	(510,128)	(526,371)	(543,104)	

Emergency Management and Security

Description of Services

Emergency Management and Security is responsible for corporate-wide emergency preparedness and security. The emergency management function includes development of emergency plans and systems; and the training and exercising of Port staff on those plans and systems. The security function evaluates and recommends the development and implementation of security systems throughout the Port. It also includes oversight of Port compliance with aviation and maritime Homeland Security requirements.

The Operating Budget

The operating divisions of the Port fund these services.

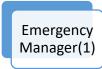
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$174,363	\$183,315	\$174,196
Net	(\$174,363)	(\$183,315)	(\$174,196)

2022 New Major Capital Items

None.

2022 Objectives

- 1. 1. Submit RFPS in Q1 2022 for Port-wide security services.
- 2. Maintain and update the Port Emergency Operations Plan, Airport Emergency Plans, Spill Response Plans and Harbor Boat Fire Protocols as needed.
- 3. Ensure Port compliance with emergency management and security regulatory requirements for the National Incident Management System, the Bellingham International Airport, the Bellingham Cruise Terminal, and the Bellingham Shipping Terminal.



	Security							
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Security							
	Expense							
1-111-012-7001-0000	Salaries/Wages	101,980	110,489	113,804	117,218	120,734	124,356	
1-111-012-7002-0000	Salaries/Benefits Recovered	-	-	-	-	-	-	
1-111-012-7003-0000	Employee Benefits	48,168	31,241	32,178	33,144	34,138	35,162	
1-111-012-7006-0000	Employee Training/Development	500	500	500	500	500	500	CPR/First Aid, Haz-Mat Training
1-111-012-7050-0000	Travel	1,000	1,000	1,000	1,000	1,000	1,000	Fuel Reimb. for travel
1-111-012-7115-0000	Telephone/Communication	1,750	1,800	1,854	1,910	1,967	2,026	Cell reimb., misc. software updates
1-111-012-7203-0000	Equipment Rental	500	500	500	500	500	500	% of Admin. Bldg. rental exp.
1-111-012-7204-0000	Small Tools/Equipment	1,000	1,000	1,000	1,000	1,000	1,000	Radio accessories, etc.
1-111-012-7205-0000	Operating Supplies	-						
1-111-012-7207-0000	Office Supplies	1,000	1,000	1,000	1,000	1,000	1,000	% of Admin. Bldg. supplies
1-111-012-7210-0000	Postage	50	50	50	50	50	50	
1-111-012-7301-0000	Legal Expense	1,000	1,000	1,000	1,000	1,000	1,000	
1-111-012-7303-0000	Membership Dues/Fees	80	80	80	80	80	80	Wa. State Emerg. Mgmt. Assoc. Fee - \$80
1-111-012-7308-0000	Outside Services	25,050	24,232	24,959	25,708	26,479	27,273	DEM EOC Rent - \$20,882; POB MRE Updates - \$1k; Misc. Services - \$2k; % Admin. Pool Car fuel - \$100; POB Call Out Cards - \$250
1-111-012-7317-0000	Incidental Meeting Expense	200	200	200	200	200	200	Outside meetings w/ security prof. + FSO meetings
1-111-012-7401-0000	Insurance/Claims	787	854	914	978	1,046	1,119	
1-111-012-7406-0000	Miscellaneous	250	250	250	250	250	250	
1-111-012-7501-0000	Repair/Maintenance	-						
	Expense	183,315	174,196	179,289	184,536	189,944	195,517	
	Security	(183,315)	(174,196)	(179,289)	(184,536)	(189,944)	(195,517)	

Executive Division



Description of Services

The Executive Division administers overall operational management of the Port through its Executive Director: executing Commission directives, providing leadership, formulating policy recommendations and coordinating legislative affairs. This division is also charged with enhancing public awareness of Port business, actions and goals.

Executive						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Executive Division						
Expense						
Salaries/Wages	575,175.96	613,629.00	632,037.87	650,999.01	670,528.98	690,644.85
Salaries/Benefits Recovered	(3,531.00)	(3,500.00)	(3,605.00)	(3,713.15)	(3,824.54)	(3,939.28)
Employee Benefits	214,232.00	207,577.00	218,933.84	231,144.34	244,285.40	258,441.37
Staff Recruitment/Relocate	30,116.04	176,000.00	110,000.00	115,500.00	121,000.00	127,000.00
Employee Training/Development	9,399.96	16,675.00	16,590.00	16,682.70	16,778.18	16,876.53
Travel	10,000.08	22,500.00	23,100.00	23,700.00	24,300.04	24,900.04
Telephone/Communication	5,121.96	9,660.00	9,995.00	10,360.85	10,702.73	11,090.81
Equipment Rental	16,529.04	3,250.00	3,295.00	3,340.00	3,385.00	3,430.00
Office Supplies	3,040.08	12,000.00	6,272.04	6,513.54	6,764.81	7,026.17
Postage	2,000.04	1,000.00	1,015.00	1,030.00	1,045.04	1,060.04
Subscriptions	999.96	5,000.00	5,075.00	5,152.25	5,231.82	5,313.77
Legal Expense	105,000.00	86,650.00	88,349.50	92,099.99	93,902.98	97,760.07
Membership Dues/Fees	75,999.96	81,000.00	83,450.00	85,972.00	88,573.16	91,240.70
Outside Services	62,250.00	121,405.00	73,900.00	101,827.00	80,281.81	83,765.26
Interfund Transfer	30,000.00	(478.00)	(502.84)	(528.43)	(554.78)	(581.92)
Advertising	1,000.00	10,000.00	10,300.00	10,609.00	10,927.27	11,255.09
Promotional Hosting	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Incidental Meeting Expense	5,400.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Insurance/Claims	2,424.48	7,490.04	7,490.04	7,490.04	7,490.04	7,490.04
Miscellaneous	999.96	2,552.00	2,730.64	2,921.78	3,126.31	3,345.15
Expense	1,222,158.52	1,374,910.04	1,290,926.09	1,363,600.92	1,386,444.25	1,438,618.69
Executive Division	(1,222,158.52)	(1,374,910.04)	(1,290,926.09)	(1,363,600.92)	(1,386,444.25)	(1,438,618.69)

Executive Program



Description of Services

The Executive Program provides overall management of the Port through its Executive Director, executing Commission directives and formulating policy recommendations. The public affairs function develops communication strategies to support public and customer understanding of Port actions and goals. In addition, this program works with the Commission to develop and execute legislative priorities at the local, state, tribal and federal levels. This structure helps guide and maintain strong relationships with these governments.

Objectives

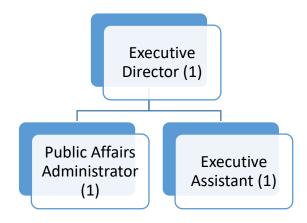
- 1. Develop and enhance partnership opportunities with public and private entities. Create, foster and maintain efficiencies, as well as to improve the success of Port operations. These efforts shall include City and County partnerships in the state legislative efforts, Harcourt development, Container Village, State officials for Model Toxics Controls Act (MTCA) funding, ramping up the shipping terminal, and far reaching partnerships in Economic Development including the implementation of the Port's Rural Broadband initiative in partnership with the PUD of Whatcom County.
- 2. Continue broad community outreach through social media, press releases, public displays, public tours, websites, newsletters and participation at networking and community events. Partner with local organizations to showcase the waterfront development including the pumptrack, container village and Peter Paulsen stage.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$660,771	\$805,382	\$764,898
Net	(\$660,771)	(\$805,382	(\$764,898)

2022 New Major Capital Items

None.



Executive								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Executive							
	Expense							
1-114-014-7001-0000	Salaries/Wages	375,564	411,226	423,563	436,270	449,358	462,838	
1-114-014-7002-0000	Salaries/Benefits Recovered	(3,531)	(3,500)	(3,605)	(3,713)	(3,825)	(3,939)	
1-114-014-7003-0000	Employee Benefits	132,782	134,298	138,327	142,477	146,751	151,154	
1-114-014-7006-0000	Employee Training/Development	3,000	3,000	3,090	3,183	3,278	3,377	,
1-114-014-7050-0000	Travel	20,000	20,000	20,600	21,200	21,800	22,400	
1-114-014-7115-0000	Telephone/Communication	8,000	6,500	6,695	6,896	7,103	7,316	
1-114-014-7203-0000	Equipment Rental	1,500	1,500	1,545	1,590	1,635	1,680	
1-114-014-7207-0000	Office Supplies	15,000	3,500	3,605	3,713	3,824	3,939	
1-114-014-7210-0000	Postage	500	500	515	530	545	560	
1-114-014-7213-0000	Subscriptions	1,500	2,500	2,575	2,652	2,732	2,814	Bellingham Herald, Seattle Times, Puget Sound Business Journal
1-114-014-7214-0000	Publications/Tariffs	-						
1-114-014-7301-0000	Legal Expense	55,000	56,650	58,350	60,100	61,903	63,760	
1-114-014-7303-0000	Membership Dues/Fees	80,000	80,000	82,400	84,872	87,418	90,041	WPPA, PNWA, AAPA
1-114-014-7308-0000	Outside Services	75,000	30,000	30,900	31,827	32,782	33,765	Graphic Design, Video, Photography, Civic Plus Web Hosting, Civic Plus Web Training
1-114-014-7312-0000	Interfund Transfer	-	(828)	(853)	(878)	(905)	(932)	
1-114-014-7313-0000	Advertising/Promotion	30,000	10,000	10,300	10,609	10,927	11,255	Marine Trades, Economic Development, BLI, Transportation Terminals
1-114-014-7316-0000	Promotional Hosting	1,000	1,000	1,000	1,000	1,000	1,000	
1-114-014-7317-0000	Incidental Meeting Expense	5,000	5,000	5,000	5,000	5,000	5,000	
1-114-014-7401-0000	Insurance/Claims		2,552	2,731	2,922	3,126	3,345	
1-114-014-7406-0000	Miscellaneous	1,000	1,000	1,000	1,000	1,000	1,000	
	Expense	801,315	764,898	787,737	811,249	835,453	860,372	
							-	
	Executive	(801,315)	(764,898)	(787,737)	(811,249)	(835,453)	(860,372)	

Human Resources



Description of Services

The Human Resources Program provides strategic and operational leadership at the corporate level. The strategic role stresses having a culture of respect, a focus on health and safety, employing and retaining talented employees, and implementing employment practices that are aligned to accomplish the Port's business goals.

The operational roles include recruitment/staffing, compensation/benefits administration, employee/labor relations, union contract negotiation and administration, employment policies, legal compliance, ethics, training, Human Resources Information System, safety, counseling/coaching, discipline, and performance management.

Objectives

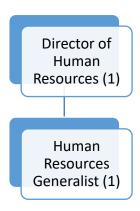
- 1. Optimize Human Resource Information Systems to evolve the Port's talent management strategy.
- 2. Align efforts to promote employee engagement and retention to encourage a high level of employee commitment and connection to the Port and our Mission and Values.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$355,877	\$428,227	610,012
Net	(\$355,877)	(\$428,227)	(\$610,012)

2022 New Major Capital Items

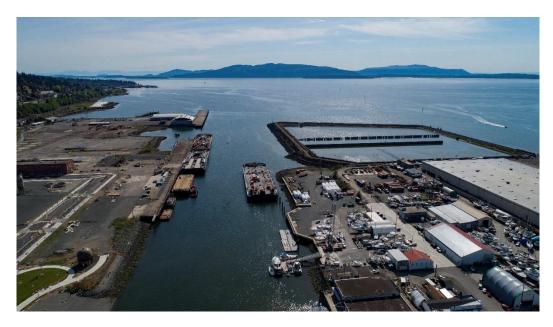
None.



Human Resources								
Account	Description Human Resources	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Expense							
1-114-015-7001-0000	Salaries/Wages	199,611.96	202,403.00	208,475.09	214,729.34	221,171.22	227,806.36	HR Department Salaries - HR Generali
	Employee Benefits - Port Wide	-	4,482,723.00	4,617,204.69	4,755,720.83	4,898,392.46	5,045,344.23	\$2,261,280 medical; \$150,547 Dental; \$1,701 FSA; \$688,000 FICA; \$47,304 Unempl; \$210,985 L&I \$925,350 Retirement; \$23,395 Life Ins; \$3,615 AD&D \$33,415 LTD; \$3,331 EAP; \$63,778 Broker Fee; LTC
	Employee Benefits Allocation to Divisior	-	(4,482,723.00)	(4,617,204.69)	(4,755,720.83)	(4,898,392.46)	(5,045,344.23)	
1-114-015-7003-0000	Employee Benefits	81,450.00	73,279.00	80,606.90	88,667.59	97,534.35	107,287.78	HR Department Benefits
1-114-015-7005-0000	Staff Recruitment/Relocate	27,116.04	176,000.00	110,000.00	115,500.00	121,000.00	127,000.00	Support Port recruitment strategy to source, recruit and hire high performing employees with a high level of commitment to the Port of Bellingham Mission and Core Values.
1-114-015-7006-0000	Employee Training/Development	9,399.96	13,675.00	13,500.00	13,500.00	13,500.00	13,500.00	Support employee training/development in alignment with the Port's employee retention and engagement strategy to establish a high level of employee commitment and connection to the our Mission and Values. This strategy enables us to meet our current and future workforce needs by attracting and retaining a high performing team Organizational Development - Safety Training - Leadership Development - Employee Recognition Luncheon - HR Conferences (NPELRA, CERIDIAN, SHRM) - HR Staff Continuing
1-114-015-7050-0000	Travel	2,000.04	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	Travel fees associated with HR Conferences, Meetings, and Mileage
1-114-015-7115-0000	Telephone/Communication	3,621.96	3,160.00	3,300.00	3,465.00	3,600.00	3,775.00	Electronic communication tools for Human Resources program.
1-114-015-7203-0000	Equipment Rental	1,529.04	1,750.00	1,750.00	1,750.00	1,750.00	1,750.00	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Human Resources							
1-114-015-7207-0000	Office Supplies	2,540.04	8,500.00	2,667.04	2,800.39	2,940.41	3,087.43	HR Program Office Supplies, COVID Testing Supplies
1-114-015-7210-0000	Postage	500.04	500.00	500.00	500.00	500.00	500.00	
1-114-015-7213-0000	Subscriptions	999.96	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	Market surveys for benefits and compensation data.
1-114-015-7301-0000	Legal Expense	24,999.96	30,000.00	30,000.00	32,000.00	32,000.00	34,000.00	Negotiation Support Compliance Employee/Labor Issues
1-114-015-7303-0000	Membership Dues/Fees	999.96	1,000.00	1,050.00	1,100.00	1,155.00	1,200.00	Society for Human Resource Management (SHRM) National Public Employer Labor Relations (NPELRA)
1-114-015-7308-0000	Outside Services	62,250.00	91,405.00	43,000.00	70,000.00	47,500.00	50,000.00	Annual Safety Program and Wellnes Initiatives. Ceridian Dayforce HRIS optimization to leverage existing system in order to meet recruitment, performance, retention, and engagement strategy
1-114-015-7312-0000	Interfund Transfer	-	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	
1-114-015-7317-0000	Incidental Meeting Expense	399.96	500.00	500.00	500.00	500.00	500.00	
1-114-015-7401-0000	Insurance/Claims	2,424.48	2,490.00	2,490.00	2,490.00	2,490.00	2,490.00	
1-114-015-7406-0000	Miscellaneous	-						Coffee Service Water Service
	Expense	419,843.40	610,012.00	503,189.03	552,352.33	550,990.99	578,246.58	
	Human Resources	(419,843.40)	(610,012.00)	(503,189.03)	(552,352.33)	(550,990.99)	(578,246.58)	

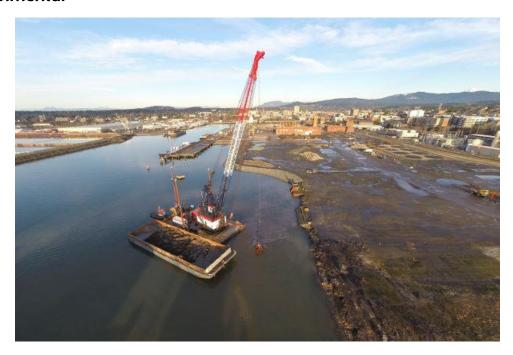
Environmental and Planning Services



Description of Services

Environmental and Planning Services consists of the Environmental and Planning Divisions that jointly provide assistance to operating divisions while overseeing site cleanup projects and managing the redevelopment of the Waterfront District. Environmental and Planning Services is managed as a single group to provide efficient cross-divisional support, however for budget purposes and to maintain funding source differentiation, the Environmental Division and the Planning Division are tracked separately as described below.

Environmental



Description of Services

The Environmental Division oversees site cleanup, regulatory compliance assessment, and environmental stewardship to ensure that publicly-owned assets can be used for the highest and best uses. The Port is aggressively pursuing the cleanup of historic contamination problems at over 20 different state-listed sites countywide. The purpose of the site cleanup service is to manage potential environmental liability associated with past industrial practices at Port facilities. As a property owner, the Port is responsible for cleaning up historical contamination under the state's Model Toxic Control Act (MTCA).

The Environmental Division oversees the Port's Stormwater Program to ensure compliance with multiple site specific Industrial Stormwater Permits and a broader Municipal Stormwater Permit. The Stormwater Program provides assistance and support to operating divisions, Port maintenance, and tenants to ensure compliance with permit requirements.

Development of a Port Climate Action Strategy and environmental stewardship activities are managed within the Environmental Division. These efforts are aimed at providing leadership on environmental issues including participation in federal, state, and local forums on climate policy, site cleanup, Brownfields redevelopment, and salmon recovery. The division manages a sustainability program to support resource conservation, energy efficiency, material re-use and recycling.

The Environmental Division also manages an Environmental Compliance Assessment Program (ECAP) to ensure that both Port and tenant operations are performed in a way that maintains the value of Port publicly-owned assets. On-site inspections are performed at tenant properties to

provide information on regulatory requirements and to ensure that Port properties are being protected from potential commercial and industrial impacts.

Objectives

- 1. Work with Department of Ecology to move forward on high priority state-listed MTCA cleanup sites including: the Weldcraft Boatyard, Westman Marine, the Harris Avenue Shipyard, and Sea-K-Fish with the goal of getting these projects "shovel ready" and prioritized for MTCA Grant funding.
- 2. Continue development and implementation of a Port Climate Action Strategy including a Port-wide vision, update of a greenhouse gas emission data, establishing mitigation goals and collaboration with other local agencies. Ongoing support of best management practices in Port operations related to sustainable strategies for resource conservation, energy efficiency, material re-use and recycling, and environmental stewardship of publicly-owned assets.
- 3. Provide on-call support to operating divisions through the Environmental Compliance Assessment Program to provide waste management technical assistance and educational information on the impact of stormwater discharges.
- 4. Implement and ensure compliance with Department of Ecology Phase II Municipal Stormwater, Industrial Stormwater General Permit, and Individual NPDES Permit requirements. Provide ongoing Industrial Stormwater General Permit compliance support to Bellingham Shipping Terminal and Bellingham International Airport.

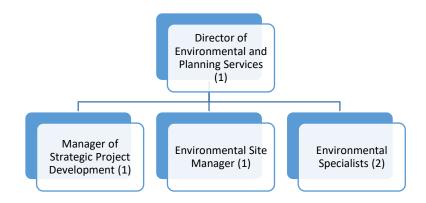
The Operating Budget

Source of funding includes insurance settlement proceeds, property taxes, contributions from other potentially liable parties, and state and federal grants.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$312,683	\$344,934	\$479,028
Net	(\$312,683)	(\$344,934)	(\$479,028)

Current Major Environmental Remediation Sites

Little Squalicum Beach •Shoreline and habitat restoration (began 2021) \$1,500,000 •Funded by a Grant from Department of Ecology



Environmental								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Environmental							
	Expense							
1-213-030-7001-0000	Salaries and Wages	262,913	390,430	402,143	414,207	426,633	439,432	
1-213-030-7002-0000	Salaries & Benefits Recovered	(215,488)	(279,401)	(287,783)	(296,417)	(305,309)	(314,468)	Work performed for BWAS Division 15 (S & W and Benefits for 2022); Grant reimbursement for Env Salaries and Wages related to remedial clean-up sites
1-213-030-7003-0000	Employee Benefits	114,120	143,234	147,531	151,957	156,516	161,211	
1-213-030-7006-0000	Employee Training	3,800	4,500	3,000	3,090	3,183	3,278	Corporate training (1st aid/CPR/Defib/etc) \$640; Enviro con ed \$1,650; Enviro workshops & seminars \$2,210
1-213-030-7050-0000	Travel	5,000	8,500	5,255	5,413	5,575	5,742	Conference attendance (i.e. stormwater & WPPA), agency meetings, grant solicitation, and convention attendance.
1-213-030-7115-0000	Telephone and Communication	6,000	5,600	5,768	5,941	6,119	6,303	Divisional telephone cost (portion of port-wide telephone system, fire alarm, payment system; and, long distance calls, 4.5 mobile devices)
1-213-030-7203-0000	Equipment Rental	1,400	1,300	1,339	1,379	1,421	1,463	Divisional usage of internal rental equipment (printers/copiers/faxes)
1-213-030-7207-0000	Office Supplies	1,800	1,800	1,854	1,910	1,967	2,026	Divisional office supplies
1-213-030-7210-0000	Postage	100	100	103	106	109	113	Divisional related postage (US Mail, FedEx, etc)
1-213-030-7301-0000	Legal Expense	15,000	17,000	17,510	18,035	18,576	19,134	Divisional related legal fees (stormwater regulations, monthly programmatic meetings, ILA support, etc)
1-213-030-7303-0000	Membership Dues and Fees	226	226	100	103	106	109	Geologist license \$100/year & TWIC renewal
1-213-030-7308-0000	Outside Services	55,000	55,000	56,650	58,350	60,100	61,903	Strategic environmental support to other divisions and grant preparation \$5k; Port-wide Sustainable Program including Climate Action Strategy Implementation \$50k.
1-213-030-7312-0000	Interfund Transfer	(1,900)	(594)	(612)	(630)	(649)	(669)	Public Disclosure Cost (-\$1.5k) and 2 Enviro GIS Licenses managed by Planning (\$900)
1-213-030-7317-0000	Incidental Meeting Expense	750	750	773	796	820	844	Misc Divisional incidental meeting expenses & Sustainability team meetings
1-213-030-7401-0000	Insurance and Claims	5,613	6,083	6,509	6,964	7,452	7,974	
1-213-030-7403-0000	Environmental Costs	90,000	124,000	97,720	100,652	140,050	105,500	Environmental Compliance Assessment Program (\$30k); ISGPs (\$17k); Phase II & GIS SW Map Update (\$19k); Port- wide Dangerous Waste Disposal (\$28k); 2022 only - SW Infrastructure Inspection and Maintenance Plan (\$30k)
1-213-030-7406-0000	Miscellaneous	600	500	515	530	546	563	
	Expense	344,934	479,028	458,374	472,386	523,215	500,458	
	Footnomental	(244.22*)	(470.000)	(450.074)	(472.200)	(F22.24=)	/F00 4551	
	Environmental	(344,934)	(479,028)	(458,374)	(472,386)	(523,215)	(500,458)	
1-213-030-8010-0000	Taxes Levied/Operating	344,934	479,028	458,374	472,386	523,215	500,458	
1-213-030-8010-0000		2,017,963	5,025,265	6,844,992	6,730,763	1,905,579	99,860	
	3rd Party Reimbursement		3,023,203	0,044,332	0,730,703	1,505,579	33,000	
1-213-030-8237-0000	Grant Reimbursement	-						

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Environmental							
1-213-030-8800-0000	Capital Contributions	-						
	Non-Operating Revenues	2,362,897	5,504,293	7,303,366	7,203,149	2,428,794	600,318	
1-213-030-8537-0000	Grant Expense	-						
1-213-030-8700-0000	Environmental Remediation	3,607,814	8,357,552	11,783,353	13,031,950	4,156,290	385,774	
	Non-Operating Expenses	3,607,814	8,357,552	11,783,353	13,031,950	4,156,290	385,774	
	Net Non-Operating Income	(1,244,917)	(2,853,259)	(4,479,987)	(5,828,801)	(1,727,496)	214,544	

Planning

Description of Services

The Planning Division provides assistance to other operating divisions in researching development requirements and obtaining approval of subdivisions, street vacations, development permits, utility extensions and zoning or plan amendments. The division also oversees the preparation and update of Port Comprehensive Scheme of Harbor Improvement Plan and other Port planning documents such as updating its Recreation, Conservation and Public Access Plan on a six-year programming period. This involves coordination with cities, county, state and federal agencies with jurisdiction to ensure compliance with agency requirements, and public involvement to keep citizens informed and to obtain community input. Other services include participation in various community forums including the Marine Resources Committee, WRIA 1, and the Drayton Harbor Shellfish Protection District.

Objectives

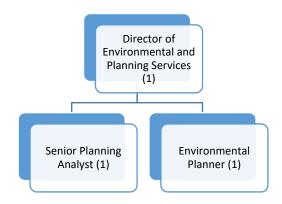
- 1. Assist other Divisions with research, binding site plans, lot line adjustments, easements, utilities and development and environmental permits to implement Port projects.
- 2. Work with Port operating divisions and local jurisdictions to coordinate cleanup, redevelopment and public access projects within the Blaine Wharf District's Shipyard Industrial Area and Bellingham's Waterfront District Marine Trade and Log Pond Planning Areas.
- 3. Continue to work with the Engineering, Public Records and Real Estate Divisions to coordinate GIS maps, data, information sharing and retrieval, including implementation of a Port-wide GIS program.
- 4. Continue to build a Port-wide Resiliency Initiative and climate adaptation plan, including a vulnerability assessment to evaluate and mitigate natural hazard risks to Port assets and infrastructure. Continue coordination with local partners to leverage funding and resources for regional climate action initiatives and countywide resiliency.
- 5. Continue Port involvement in various community forums including the Marine Resources Committee, WRIA 1, and the Drayton Harbor Shellfish Protection District.
- 6. Complete annual update to the Comprehensive Scheme of Harbor Improvements Plan (CSHIP) in coordination with the Port's annual Strategic Budget.
- 7. Finalize the design/permitting stage and begin construction of the Little Squalicum Habitat Beach Improvement project to improve degraded shoreline and provide improved marine habitat.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$0
Operating Expenses	\$323,423	\$383,265	\$362,232
Net	(\$323,423)	(\$383,265)	(\$362,232)

2022 New Major Capital Items

None.



Planning Services								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Planning Services							
	Operating Revenue							
1-108-008-6360-0000	Miscellaneous Revenue	-	-	-	-	-	-	
	Operating Revenue	-	-	-	-	-	-	
	Expense							
1-108-008-7001-0000	Salaries and Wages	227,682	256,811	264,515	272,451	280,624	289,043	
1-108-008-7002-0000	Salaries & Benefits Recovered	(137,094)	(154,651)	(159,291)	(164,069)	(168,991)	(174,061)	
1-108-008-7003-0000	Employee Benefits	113,275	119,584	123,172	126,867	130,673	134,593	
1-108-008-7006-0000	Employee Training	2,000	2,040	2,101	2,164	2,229	2,296	Continuing Ed. & First Aid
1-108-008-7008-0000	Port Closure Pay	-	-					
1-108-008-7050-0000	Travel	2,500	2,560	2,637	2,716	2,797	2,881	Travel for training, conferences and WPPA
1-108-008-7115-0000	Telephone and Communication	2,705	3,200	3,296	3,395	3,497	3,602	Office phones and 2 cell phones for 2 FTE's
1-108-008-7203-0000	Equipment Rental	2,500	1,100	1,100	1,100	1,100	1,100	Ricoh Greenline copier @ \$91.48/mo
1-108-008-7207-0000	Office Supplies	25,501	3,000	3,000	3,000	3,000	3,000	
1-108-008-7210-0000	Postage	50	50	50	50	50	50	shipping/mailing fees and stamps
1-108-008-7211-0000	Janitorial	-	-	-	-	-	-	
1-108-008-7213-0000	Subscriptions	-	-	-	-	-	-	
1-108-008-7301-0000	Legal Expense							
		10,000	5,000	5,000	5,000	5,000	5,000	
1-108-008-7303-0000	Membership Dues and Fees	10,000	-	-	-	-	-	
1 100 000 7 303 0000	Membership Bues and Fees							
								Document Recording Fees, Title Reports/Subdivision Gurantees;
								Invasive Species; Surveying Services & Application Fees; Port
1-108-008-7308-0000	Outside Services							Resiliency Planning - Sea Level Rise (SLR) Infrastructure
								Vulnerability Assessment, BLI Trail Planning, GIS Consortium Support; 1-ArcGIS Desktop U&M fees, AGO licensing
		130,000	116,250	136,850	146,850	146,850	146,850	Support, 1-Artais Desktop Odivirees, Add literising
1 100 000 7344 0000	Lagran Dayman and the Other and							Hear of Clates Del site / sourced by MDEMA for a site at a COM
1-108-008-7311-0000	Lease Payment to Others	1,500	1,500	1,500	1,500	-	-	Use of Slater Rd. site (owned by WDFW) for mitigation@ BLI
								Rent for HCB Suite# 124; GIS Licensing Fees by division- Econom
1-108-008-7312-0000	Interfund Transfer							Development: 2 AGO Creator Licenses; Engineering: 1 ArcGIS Desktop License; Environmental: 2 Field Worker License;
								Maintenance: 1 AGO Fieldworker License; IT: 1 Editor License
		485	3,485	3,510	3,533	3,555	3,577	

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
7.0000.00	Planning Services		ZOZZ Budget	2020 Budget	202 i Budget	2023 Budget	2020 Budget	2000 \$4.000
1-108-008-7313-0000	Advertising and Promotion	750	800	800	800	800	800	Legal notice for public hearing amending CSHI 1/yr
1-108-008-7317-0000	Incidental Meeting Expense	100	100	100	100	100	100	Meeting refreshments
1-108-008-7401-0000	Insurance and Claims	1,061	1,153	1,234	1,320	1,412	1,511	
1-108-008-7402-0000	Taxes	200	200	200	200	200	200	
1-108-008-7406-0000	Miscellaneous	50	50	50	50	50	50	Corporate first-aid kit, coffee and water
	Expense	383,265	362,232	389,824	407,026	412,946	420,592	
	Planning Services	(383,265)	(362,232)	(389,824)	(407,026)	(412,946)	(420,592)	

Dall'andraw Maranda				T				T
Bellingham Waterfront								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Bellingham Waterfront							
	Revenue							
	Operating Revenue							1000 5 51 001 5
1-215-031-6305-0000	Space and Land Rental	1,510,987	1,474,715	1,518,956	1,564,525	1,611,461	1,659,805	1000 F St, 921 Cornwall Ave, C St, 801 Roeder Ave, LCW Dockage
1-215-031-6445-0000	Triple Net/CAM Charges	17,194	17,881	18,596	19,340	20,114	20,918	1000 F St
1-215-031-6600-0000	Donations Revenue	-	-	-	-	-	-	WF stage
	Operating Revenue	1,528,181	1,492,596	1,537,553	1,583,865	1,631,575	1,680,723	
	Expense							
1-215-031-7002-0000	Salaries & Benefits Recovered	393,503	519,799	535,393	551,455	567,998	585,038	BWAS related work performed by Environmental& Planning staff, a portion of four Real Estate staff, and portion of two Facilities Staff; less grant reimbursement for Env Salaries and Wages related to BWAS remedial clean-up sites.
1-215-031-7006-0000	Employee Training	200	100	103	106	109	113	Environmental & Planning Allocation
1-215-031-7050-0000	Travel	5,000	5,000	5,150	5,305	5,464	5,628	Environmental, Planning & Real Estate Allocation for development and cleanup related travel.
1-215-031-7101-0000	Natural Gas	4,000	4,500	4,635	4,774	4,917	5,065	1001 C St, 1000 F St
1-215-031-7102-0000	Water	10,000	10,000	10,300	10,609	10,927	11,255	1000 F St & two fire lines, 801 Roeder Ave, 100 W. Laurel St, WF restrooms & irrigation
1-215-031-7103-0000	Electricity	30,000	53,000	54,590	56,228	57,915	59,652	Area lighting and BWAS buildings, 1000 F St, 921 Cornwall, 800 C St, 1001 C St, 1211 Granary Ave, pump track, parking, container village.
1-215-031-7110-0000	Electricity for Resale	50,000	50,000	51,500	53,045	54,636	56,275	0,
1-215-031-7111-0000	Electricity Resold (Contra)	(50,000)	(50,000)	(51,500)	(53,045)	(54,636)	(56,275)	
1-215-031-7114-0000	Garbage	3,500	4,800	4,944	5,092	5,245	5,402	Estimated then 3%; 1000 F St off set by BTC reimbursement, pump track, container village.
1-215-031-7115-0000	Telephone and Communication	300	500	515	530	546	563	WF camera - Faithlife
1-215-031-7207-0000	Office Supplies	200	100	103	106	109	113	
1-215-031-7210-0000	Postage	400	400	412	424	437	450	
1-215-031-7211-0000	Janitorial	10,000	15,000	15,450	15,914	16,391	16,883	Service at 1000 F St off set by BTC reimbursement and container village
1-215-031-7301-0000	Legal Expense	100,000	120,000	130,000	100,000	103,000	106,090	Legal & legislative policy support in Olympia \$30k; Federal lobbyist \$20k; CC&R & contract development \$20k; and sales contract negotiations & misc legal review \$50k.
1-215-031-7306-0000	Security	25,000	30,000	30,900	31,827	32,782	33,765	
1-215-031-7308-0000	Outside Services	85,000	125,000	135,000	95,000	115,000	95,000	Rodent control, alarm monitoring, and ASB outfall buoy inspection (\$10k), waterfront video documentation (\$15k), RE consultant support (\$30k), RE Grant Planning (\$15k), RE Appraisals (\$20k), Short Plats LLAs & BSPs (\$25k), Economic Study (\$10k).
1-215-031-7311-0000	Lease Payments to Others	13,000	17,900	18,437	18,990	19,560	20,147	DNR Whatcom Waterway use permit for 2/3rd of 8.5
1-215-031-7313-0000	Advertising and Promotion	20,000	20,000	20,600	21,218	21,855		acres Tenant & developer promotion, open house, and related marketing events and waterfront related
1 245 024 7246 0000	Dramatianal Hastin -	1.000	5.000	5.450	F 305	F 4C4	F 633	marketing/public info.
1-215-031-7316-0000	Promotional Hosting	1,000	5,000	5,150	5,305	5,464		Environmental, Real Estate & Planning Allocation
1-215-031-7317-0000	Incidental Meeting Expense	1,500	3,000	3,090	3,183	3,278	3,377	Environmental, Real Estate & Planning Allocation

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Bellingham Waterfront							
1-215-031-7401-0000	Insurance and Claims	190,418	217,812	233,059	249,373	266,829	285,507	
1-215-031-7402-0000	Taxes	35	35	36	37	38	39	
1-215-031-7403-0000	Environmental Costs	105,500	108,500	111,755	115,108	118,561	122,118	City of Bellingham surface & stormwater fees
1-215-031-7406-0000	Miscellaneous	250	150	155	159	164	169	Environmental & Planning Allocation
1-215-031-7501-0000	Repair and Maintenance	79,000	90,000	92,700	95,481	98,345	101,296	
1-215-031-7502-0000	Groundskeeping	11,000	9,000	9,270	9,548	9,835	10,130	
1-215-031-7503-0000	Preventative Maintenance	28,800	44,000	45,320	46,680	48,080	49,522	
	Expense	1,117,606	1,403,596	1,467,066	1,442,451	1,512,849	1,545,458	
	Bellingham Waterfront	410,574	89,000	70,486	141,415	118,725	135,265	
1-215-031-8010-0000	Taxes Levied/Operating	2,578,502	2,749,586	2,952,082	3,156,602	3,363,168	3,571,800	
1-215-031-8101-0000	Env Insurance Claim Revenue	-						
1-215-031-8236-0000	3rd Part Reimbursement	3,330,880	4,305,925	9,576,314	8,348,978	2,210,515	369,872	
1-215-031-8237-0000	Grant Reimbursement	-						
1-215-031-8800-0000	Capital ContributionsBellingham Wate	-						
	Non-Operating Revenues	5,909,382	7,055,511	12,528,396	11,505,580	5,573,683	3,941,672	
1-215-031-8537-0000	Grant Expense	-						
1-215-031-8700-0000	Environmental Remediation	3,813,264	5,336,219	10,585,324	8,363,978	4,764,574	1,046,906	
1-215-031-8710-0000	Environmental Non-Remediation	-						
1-215-000-8900-0000	Depreciation	-						
	Non-Operating Expenses	3,813,264	5,336,219	10,585,324	8,363,978	4,764,574	1,046,906	
	Net Non-Operating Income	2,096,118	1,719,292	1,943,072	3,141,602	809,109	2,894,766	

Economic Development



Description of Services

The Regional Economic Partnership (REP), the economic development division of the Port of Bellingham, leads in supporting strategies and implementing programs that will contribute to current and future economic growth for the Port and Whatcom County.

This division is responsible for enhancing the economies of Whatcom County and local municipalities by working with those entities to retain, enhance, and recruit jobs, and to secure funding opportunities for both public and private sectors. As the County-appointed Associate Development Organization (ADO), the Port is the state's designated lead economic development agency for Whatcom County.

2022 Objectives

- 1. Business Retention/Expansion: Continue outreach to local companies with up to 50 new business contacts and 25 follow-up contacts. Directly assist companies to achieve their expansion goals.
- 2. Business Recruitment: Proactively pursue inbound leads and promote the county and cities for business attraction by directly contacting prospects, marketing and fostering trade relationships, with continued emphasis on Lower Mainland, British Columbia. Target 60 contacts in Canada and the U.S. Work closely with Canadian-owned businesses who express interest in relocating or expanding to the U.S. market. Focus on key sectors.
- 3. Manage and promote our Economic Development web pages hosted by the Port of Bellingham and the <u>Choose Whatcom</u> websites, utilizing them as tools to market our brand and to connect local businesses with regional resources.
- 4. Build relations and strategic opportunities outside the Port, including but not limited to small cities, workforce development, higher education, and strategic partners (i.e. County Business and Commerce Committee), such as Team Whatcom.
- 5. Support Port operating divisions (Real Estate, Aviation, Planning, and Maritime) to facilitate job creation on Port property.
- 6. Implement the Comprehensive Economic Development Strategy (CEDS) report for 2021-2025.
- 7. Continue to develop, plan, and begin implementation of a County wide rural broadband program.
- 8. Expand the I-5 corridor infrastructure and utilities data collection study and move the database to the Whatcom County GIS Department.
- 9. Work with regional partners on economic resiliency and recovery.

The Operating Budget

Funding sources include property taxes, service agreements, contributions from Whatcom County and the City of Bellingham, and grants.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$14,000	\$14,000	\$14,000
Outside Funding	\$614,859	\$633,305	\$805,304
Operating Expenses	\$806,794	\$1,218,633	\$1,551,612
Net	(\$177,935)	(\$571,328)	(\$732,308)

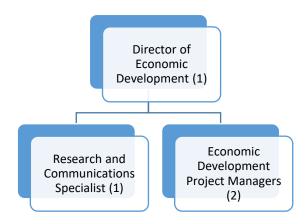
2022 New Major Capital Items



Broadband

- Underserved locations in the County
- •Over 90% funded by grants and loan
- Additional locations to be provided as grant funding is secured

\$2,038,196



Economic Develepm	ent							
<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Economic Development							
	Operating Revenue							
1-216-032-6310-0000	Foreign Trade Zones	14,000	14,000	14,000	14,000	14,000	14,000	
	Operating Revenue	14,000	14,000	14,000	14,000	14,000	14,000	
	_							
	Expense	222.426	100 500	442.650	405.000	107 700	450.000	
1-216-032-7001-0000	Salaries and Wages	339,196	400,639	412,658	425,038	437,789	450,923	
1-216-032-7003-0000	Employee Benefits	120,512	130,482	134,396	138,428	142,581	146,859	
1-216-032-7006-0000	Employee Training	7,500	7,500	7,500	7,500	8,000	8,000 tr	raining and Education for Team
1-216-032-7050-0000	Travel	7,000	25,000	25,000	25,000	15,000	15,000	
1-216-032-7115-0000	Telephone and Communication	4,500	4,500	4,500	5,000	5,000	5 000	cell phones, 4 landlines, 1 computer cell line, and communication quipment
1-216-032-7203-0000	Equipment Rental	1,550	2,500	2,500	2,500	2,500	2,500 c	copier, office water and future technology equipment
1-216-032-7207-0000	Office Supplies	2,000	3,000	3,000	3,000	3,000	3,000 o	ffice supplies
1-216-032-7210-0000	Postage	500	500	500	500	500	500 p	ostage
1-216-032-7213-0000	Subscriptions	1,500	1,000	1,000	1,000	1,000	1,000 tr	rade publications
1-216-032-7301-0000	Legal Expense	10,000	35,000	35,000	35,000	10,000	10,000 g	eneral and broadband legal
1-216-032-7303-0000	Membership Dues and Fees	43,846	43,677	44,987	46,337	47,727	49,158 \$ C	25,677 WCOG, \$2,000 Bellingham Chamber, \$1,500 Sustainable Connections, \$2,000 Housing Alliance, \$1,000 NW Recreation, \$1,200 Downtown Bellingham Partnership, \$1,000 WBA, \$1,000 WEDA, 1,100 IEDC, \$850 Surrey Board of Trade, \$500 Clean Tech Alliance, 1,500 NW Innovation Resource Center, \$2,500 TAG, \$500 Blaine Chamber, \$300 Birch Bay Chamber, \$300 Ferndale Chamber, \$150 Mt Baker Chamber, \$100 Everson Chamber, 100 Pt Roberts Chamber, \$100 Sumas Chamber
1-216-032-7304-0000	ACF Support	64,000	65,200	67,156	69,170	71,245	73,384	
1-216-032-7308-0000	Outside Services	493,700	701,803	651,803	620,146	669,200	670,920 m \$	278,203 SBDC, \$9,000 Tourism, \$4,000 Whatcom Prospector, \$1,000 choose Whatcom,\$100,000 small cities grant program, \$30,000 narketing, \$30,000 research/special programs, \$7,500 Livestories, 2,100 GIS licensing, \$100,000 Broadband Consultant, \$90,000 broadband Outside Services; \$50,000 FLOW GIS infrastructure
1-216-032-7312-0000	Interfund Transfer	19,079	19,079	19,471	19,871	20,279	20,696 E	conomic Development rent
1-216-032-7313-0000	Advertising and Promotion	55,000	60,000	60,000	60,000	60,000	60,000 m	30,000 local sponsorships,\$30,000 advertising including broadband narketing
1-216-032-7315-0000	Marine Trades Promotion	20,000	20,000	25,000	25,000	25,000	25,000 A	dvertising, promotion and directory for marine trades
1-216-032-7316-0000	Promotional Hosting	15,000	15,000	15,000	16,000	17,000	17,000 h	osting meals and events for prospective business
1-216-032-7317-0000	Incidental Meeting Expense	7,500	10,000	15,000	15,000	15,000	15,000 e	conomic development for public events and meetings
1-216-032-7401-0000	Insurance and Claims	5,750	6,232	6,668	7,135	7,634	8,169	
1-216-032-7406-0000	Miscellaneous	500	500	750	750	750	1,000 N	/liscellaneous
1-216-032-7600-0000	Tri-Funder Reimbursement	(633,305)	(805,304)	(777,963)	(801,302)	(825,341)		ity and County contributions to program
	Expense	585,328	746,308	753,927	721,073	733,865	733,007	· ·

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Economic Development							
	Economic Development	(571,328)	(732,308)	(739,927)	(707,073)	(719,865)	(719,007)	
1-216-032-8010-0000	Taxes Levied	449,035	607,681	615,300	582,446	595,238	594,380	
1-216-032-8237-0000	Grant Reimbursement	122,293	124,627	124,627	124,627	124,627	124,627	
1-216-032-8537-0000	Grant Expense	-						
		571,328	732,308	739,927	707,073	719,865	719,007	

Community Connections



Description of Services

The Port engages in a number of programs and activities for the benefit of the community. The Community Connections Division programs include the Port Commission, Records Management, Public Records, development and maintenance of public recreational and interpretive areas such as parks, promenades, and trails on Port property, as well as the Marine Life Center. It also includes facilitating and coordinating several key corporate events and community outreach opportunities.

Community Connections						
Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Community Connections						
Revenue						
Operating Revenue						
Equipment Rental	9,064	9,336	9,336	9,336	9,336	9,336
Space and Land Rental	272,120	280,284	288,692	297,353	306,274	315,462
Discounts Given M&E (Contra)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Cancellation Fees	5,000	5,000	5,000	5,000	5,000	5,000
Miscellaneous Revenue	12,643	5,150	5,150	5,150	5,150	5,150
Operating Revenue	288,827	289,770	298,178	306,839	315,760	324,948
Expense						
Salaries and Wages	371,446	469,698	483,789	498,303	513,252	528,649
Employee Benefits	259,268	277,579	285,906	294,484	303,318	312,418
Employee Training	14,000	15,536	15,867	16,208	16,559	16,921
Travel	21,888	22,917	23,604	24,312	25,042	25,793
Water	28,000	28,850	29,716	30,607	31,525	32,471
Electricity	13,000	13,400	13,802	14,216	14,643	15,082
Gasoline and Diesel	100	110	113	117	120	124
Garbage	13,000	15,000	15,450	15,914	16,391	16,883
Telephone and Communication	15,565	15,897	16,374	16,865	17,371	17,892
Equipment Rental	1,554	1,601	1,649	1,698	1,749	1,802
Small Tools and Equipment	10,000	10,000	10,300	10,609	10,927	11,255
Operating Supplies	13,627	11,961	12,320	12,689	13,070	13,462
Office Supplies	5,595	4,676	4,816	4,961	5,109	5,263
Signage	700	700	721	743	765	788
Postage	650	550	559	568	578	588
Janitorial	46,093	50,853	52,379	53,950	55,568	57,236
Subscriptions	300	300	306	312	319	325
Legal Expense	48,500	38,500	39,655	40,845	42,070	43,332
Membership Dues and Fees	450	550	559	568	578	588
Security	19,304	21,008	21,639	22,288	22,957	23,645
Outside Services	149,681	245,400	252,762	260,345	268,155	276,200
Lease Payments to Others	21,256	21,2 k7 8	21,894	22,551	23,228	23,925

Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Community Connections						
Interfund Transfer	29,666	30,316	31,225	32,162	33,127	34,121
Advertising and Promotion	45,017	35,917	36,995	38,104	39,248	40,425
Promotional Hosting	900	908	915	923	931	940
Incidental Meeting Expense	1,250	1,273	1,296	1,320	1,344	1,369
Insurance and Claims	24,070	19,458	20,820	22,277	23,837	25,505
Taxes	6,304	6,463	6,657	6,857	7,062	7,274
Miscellaneous	1,600	1,603	1,606	1,609	1,613	1,616
Repair and Maintenance	138,659	125,424	129,187	133,062	137,054	141,166
Groundskeeping	335,000	355,000	365,650	376,620	387,918	399,556
Preventative Maintenance	24,000	25,500	26,265	27,053	27,865	28,700
Equipment	18,000	18,000	18,540	19,096	19,669	20,259
Expense	1,678,443	1,886,203	1,943,335	2,002,236	2,062,961	2,125,571
Community Connections	(1,389,616)	(1,596,434)	(1,645,157)	(1,695,396)	(1,747,202)	(1,800,623)
Election Expense	-	-	75,000	-	150,000	<u>-</u>
Taxes Levied	1,389,616	1,596,434	1,720,157	1,695,396	1,897,202	1,800,623

Commission



Description of Services

The three-member Board of Commissioners, each elected to serve four year terms by Port District voters, governs the Port of Bellingham. The Commission delegates administrative authority to the Executive Director to conduct the overall operations of the Port. The Commission is charged with setting Port policy, providing strategic leadership and high-level oversight of the Port and its operations. A key role for the Commission is direct input and approval of the annual operating and capital budget. The Commission also works in the community providing leadership and representing the Port in all facets of Port operations.

The Operating Budget

Funding is provided by property tax receipts.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$0
Operating Expenses	\$133,039	184,862	\$176,747
Net	(\$133,039)	(\$186,862)	(\$176,747)

Elected Officials



<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Commission							
	Expense							
1-220-038-7001-0000	Salaries and Wages	55,760	55,760	57,433	59,156	60,930	62,758	
1-220-038-7003-0000	Employee Benefits	83,426	83,330	85,830	88,405	91,057	93,789	
1-220-038-7050-0000	Travel	15,000	15,000	15,450	15,914	16,391	16,883	Travel to conferences and meetings
1-220-038-7115-0000	Telephone/Communication	3,500	3,500	3,605	3,713	3,825	3,939	
1-220-038-7207-0000	Office Supplies	1,500	500	515	530	546	563	
1-220-038-7301-0000	Legal Expense	4,000	1,000	1,030	1,061	1,093	1,126	
1-220-038-7308-0000	Outside Services	15,000	15,000	15,450	15,914	16,391	16,883	Video meetings
1-220-038-7316-0000	Promotional Hosting	250	258	265	273	281	290	
1-220-038-7317-0000	Incidental Meeting Expense	750	773	796	820	844	869	
1-220-038-7401-0000	Insurance and Claims		1,524	1,631	1,745	1,867	1,998	
1-220-038-7406-0000	Miscellaneous	100	103	106	109	113	116	
	Expense	179,286	176,747	182,110	187,639	193,338	199,213	
	Commission	(179,286)	(176,747)	(182,110)	(187,639)	(193,338)	(199,213)	
1-220-038-8600-0000	Election Expense	-	_	75,000	_	150,000		

Records Management



Description of Services

The Records Management program provides support to Port staff in areas of organizing paper and electronic records, scanning, record storage, and security. Records Management staff also maintains the record repository and facilitates the streamlining of records.

- 1. Continue to automate internal processes through Laserfiche to increase efficiency and minimize paper records.
- 2. Continue adding record series to Web Link to make commonly requested documents available to the public through the Port website.
- 3. Work with divisions individually to consolidate and organize their record archives.

The Operating Budget

Funding sources include property taxes.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$139,865	\$164,603	\$265,067
Net	(\$139,865)	(\$164,603)	(\$265,067)

2022 New Major Capital Items

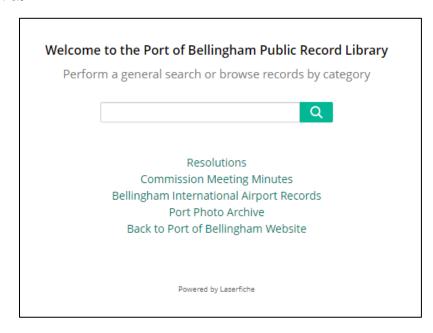
None.

Staffing

Public Records Officer(1)

Records Mgmt								
<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Records Management							
	Expense							
1-220-039-7001-0000	Salaries and Wages	72,986	86,448	89,041	91,713	94,464	97,298	
1-220-039-7003-0000	Employee Benefits	25,016	27,769	28,602	29,460	30,344	31,254	
1-220-039-7006-0000	Employee Training	800	800	824	849	874	900	WAPRO, Laserfiche seminars
1-220-039-7008-0000	Port Closure Pay	-						
1-220-039-7050-0000	Travel	800	1,500	1,545	1,591	1,639	1,688	Travel for off-site training
1-220-039-7115-0000	Telephone and Communication	1,000	1,000	1,030	1,061	1,093	1,126	
1-220-039-7205-0000	Operating Supplies	2,000	2,000	2,060	2,122	2,185	2,251	Containers and shelving for records storage.
1-220-039-7207-0000	Office Supplies	1,000	1,000	1,030	1,061	1,093	1,126	
1-220-039-7301-0000	Legal Expense	2,000	5,000	5,150	5,305	5,464	5,628	Legal review for records management practices.
1-220-039-7303-0000	Membership Dues and Fees	200	300	309	318	328	338	WAPRO membership dues.
1-220-039-7308-0000	Outside Services	58,664	143,986	148,306	152,755	157,337	162,058	Annual Laserfiche Software Maintenance ArchiveSocial Annual Social Media Archiving DocuSign Annual Service Digitization of Environmental Records Archive
1-220-039-7312-0000	Interfund Transfer	-	(4,885)	(5,032)	(5,182)	(5,338)	(5,498)	
1-220-039-7401-0000	Insurance and Claims	137	149	159	171	183	195	
1-220-039-7501-0000	Repair and Maintenance	-						
	Expense	164,603	265,067	273,025	281,222	289,666	298,363	
	Records Management	(164,603)	(265,067)	(273,025)	(281,222)	(289,666)	(298,363)	
1-220-039-8010-0000	Taxes Levied	164,603	265,067	273,025	281,222	289,666	298,363	

Public Records



Description of Services

It is the policy of the Port of Bellingham to make available to the public any and all requested public records not exempt under Washington's Public Records Act, Chapter 42.56 Revised Code of Washington, and to abide by the spirit and intent of the Public Records Act.

Objectives

- 1. Maintain the Public Record Request tracking log and store all corresponding records in Laserfiche.
- 2. Provide exceptional customer service to members of the public.
- 3. Continue to train staff on the Public Records Act and Open Public Meetings Act, with an emphasis on new developments in state and federal law.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$1,601	\$150	\$150
Operating Expenses	\$30,192	\$47,219	\$41,266
Net	(\$28,591)	(\$47,069)	(\$41,116)\$

2022 New Major Capital Items

None.

Staffing

The Public Records Officer manages all public records requests.

Public Disclosure								
<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Public Disclosure							
	Operating Revenue							
1-220-035-6360-0000	Miscellaneous Revenue	150	150	150	150	150	150	
	Operating Revenue	150	150	150	150	150	150	
	Expense							
1-220-035-7210-0000	Postage	100	100	103	106	109	113	
1-220-035-7301-0000	Legal Expense	40,000	30,000	30,900	31,827	32,782	33,765	Legal review for public disclosure requests.
1-220-035-7308-0000	Outside Services	620	620	639	658	677	698	WeTransfer Cloud-Transfer Service Scanning services
1-220-035-7312-0000	Interfund Transfer	6,500	10,546	10,862	11,188	11,524	11,870	outg ce.vices
1-220-035-7402-0000	Taxes	-						
	Expense	47,220	41,266	42,504	43,779	45,092	46,445	
	Public Disclosure	(47,070)	(41,116)	(42,354)	(43,629)	(44,942)	(46,295)	
1-220-035-8010-0000	Taxes Levied	47,070	41,116	42,354	43,629	44,942	46,295	

Open Space



Description of Services

The Open Space Program develops and provides opportunities for public recreational and interpretive interactions with the Port's unique properties and facilities. This program facilitates landscape design, capital improvements, maintenance, repair and asset preservation of the Port's Open Space/Park system and facilities.

- 1. Continue the implementation of the comprehensive integrated pest management (IPM) program for all Park facilities.
- 2. Continued development of Open Space Guidelines, for use by our Community Outreach programs.
- 3. Continue to work with Port's Community Outreach Program to improve messaging to the public regarding the responsible management of pet waste and trash.
- 4. Continue to explore new and refine existing strategies to improve efficiency and lower overall maintenance costs.

The Operating Budget

Funding sources include property taxes and grants.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$453,224	\$621,900	\$641,985
Net	(\$453,224)	(\$621,900)	(\$641,985)

2022 New Major Capital Items

None.

Staffing

The Open Spaces program is managed by the Maintenance Manager.

Open Space								
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Open Space							
1-220-034-7006-0000	Employee Training	7,500	9,000	9,270	9,548	9,835		Public Operator, Arborist Cert., IPM Training.
1-220-034-7050-0000	Travel	1,800	2,000	2,060	2,122	2,185	2,251	
1-220-034-7102-0000	Water	28,000	28,850	29,716	30,607	31,525	32,471	Irrigation- TGC, ZPP, Mairne Park
1-220-034-7103-0000	Electricity	13,000	13,400	13,802	14,216	14,643	15,082	Squalicum Boathouse, Marine Park, TGC
1-220-034-7104-0000	Gasoline and Diesel	100	110	113	117	120	124	
1-220-034-7114-0000	Garbage	13,000	15,000	15,450	15,914	16,391	16,883	Yard Wast and Garbage at ZPP, TGC, Marine Park
1-220-034-7204-0000	Small Tools and Equipment	10,000	10,000	10,300	10,609	10,927	11,255	Safety supplies, shovels, rakes, loppers
1-220-034-7205-0000	Operating Supplies	500	500	515	530	546	563	
1-220-034-7207-0000	Office Supplies	400	400	412	424	437	450	
1-220-034-7208-0000	Signage	700	700	721	743	765	788	
1-220-034-7210-0000	Postage	300	200	206	212	219	225	
1-220-034-7211-0000	Janitorial	20,700	21,300	21,939	22,597	23,275	23,973	ZPP, Marine Park, Harbor Center, Harbor Mall, TGC
1-220-034-7213-0000	Subscriptions	200	200	206	212	219	225	
1-220-034-7301-0000	Legal Expense	2,500	2,500	2,575	2,652	2,732	2,814	
1-220-034-7306-0000	Security	16,987	18,622	19,181	19,756	20,349	20,959	
1-220-034-7308-0000	Outside Services	10,000	10,000	10,300	10,609	10,927	11,255	Blaine Rain Gardens, IPM Consulting
1-220-034-7311-0000	Lease Payments to Others	18,000	18,000	18,540	19,096	19,669	20,259	BNSF Lease
1-220-034-7401-0000	Insurance and Claims	18,320	11,703	12,522	13,399	14,337	15,340	
1-220-034-7402-0000	Taxes	1,000	1,000	1,030	1,061	1,093	1,126	
1-220-034-7501-0000	Repair and Maintenance	80,000	80,000	82,400	84,872	87,418	90,041	
1-220-034-7502-0000	Groundskeeping	335,000	355,000	365,650	376,620	387,918	399,556	
1-220-034-7503-0000	Preventative Maintenance	24,000	25,500	26,265	27,053	27,865	28,700	
1-220-034-7504-0000	Equipment	18,000	18,000	18,540	19,096	19,669	20,259	Repairs on trucks, tractors and equipment.
	Expense	620,007	641,985	661,713	682,065	703,063	724,728	
	Open Space	(620,007)	(641,985)	(661,713)	(682,065)	(703,063)	(724,728)	
1-220-034-8010-0000	Taxes Levied	620,007	641,985	661,713	682,065	703,063	724,728	

Marine Life Center



Description of Services

Port of Bellingham's Marine Life Center (MLC) is designed to encourage and educate the local community on our local waters and marine life. The center strives to restore and maintain marine habitat for fish and invertebrates living in Bellingham Bay. The MLC is an exciting public interactive center where visitors can closely observe and develop a greater appreciation with the animal world that lives beneath our coastal waters. Over the life of the MLC, there have been over 700,000 visitors, who learn about our local marine ecosystem.

Physical Assets



The Marine Life Center, located near Squalicum Harbor, is a 600 sf facility that includes a touch tank, rock shore habitat, algae tank, octopus tank and bubble tank. These tanks are filled with local creatures from the Salish Sea. Currently, the staff at MLC are caring for approximately 300 species of marine life, which occasionally includes small octopuses that are rehabilitated and released back into the wild.

Objectives

- 1. Promote stewardship of Washington marine life through interactive opportunities.
- 2. Increase the MLC's visibility and enhance community connections through networking, outreach and well run, diverse events.
- 3. Run a summer internship program for WWU students to gain work experience.
- 4. Provide a marine experience to local school children through educational programs.
- 5. Partner with other port departments to continue to build social media presence to help communicate information on MLC activities to the public.

The Operating Budget

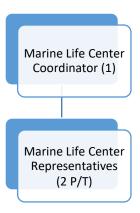
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$13,200	\$0	\$0
Operating Expenses	\$139,806	\$154,262	\$181,614
Net	(\$126,606)	(\$154,262)	(\$181,614)

^{*}Note: 2020 revenue consisted of donated equipment.

2022 New Major Capital Items

None.

Staffing



Marine Life Center								
<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Marine Life Center							
	Expense							
1-220-040-7001-0000	Salaries and Wages	77,876	97,021	99,932	102,930	106,017	109,198	
1-220-040-7003-0000	Employee Benefits	41,931	41,451	42,695	43,975	45,295	46,653	
1-220-040-7006-0000	Employee Training	1,500	1,500	1,500	1,500	1,500	1,500	
1-220-040-7050-0000	Travel	500	515	530	546	563	580	
1-220-040-7115-0000	Telephone and Communication	3,090	3,183	3,278	3,377	3,478	3,582	
1-220-040-7205-0000	Operating Supplies	5,500	3,665	3,775	3,888	4,005	4,125	Animal food, etc.
1-220-040-7207-0000	Office Supplies	1,545	1,591	1,639	1,688	1,739	1,791	Office Supplies
1-220-040-7211-0000	Janitorial	2,060	5,520	5,686	5,856	6,032	6,213	
1-220-040-7308-0000	Outside Services	-	6,480	6,674	6,875	7,081	7,293	Animal collection costs
1-220-040-7313-0000	Advertising/Promotion	5,000	5,000	5,150	5,305	5,464	5,628	\$1,000 digital advertising, \$4,000 for promotional supplies
1-220-040-7316-0000	Promotional Hosting	500	500	500	500	500	500	
1-220-040-7406-0000	Miscellaneous	500	500	500	500	500	500	
1-220-040-7501-0000	Repair and Maintenance	14,260	14,688	15,128	15,582	16,050	16,531	
	Expense	154,262	181,614	186,987	192,522	198,222	204,094	
	Marine Life Center	(154,262)	(181,614)	(186,987)	(192,522)	(198,222)	(204,094)	
1-220-040-8010-0000	Taxes Levied	154,262	181,614	186,987	192,522	198,222	204,094	

Meetings & Events



Description of Services

The Meeting and Events staff manages the use of Port-owned community meeting facilities and park areas that are available for private and community events. This includes the management of food truck rentals at the Downtown Waterfront. The main venues available for rent are located in the Bellingham Cruise Terminal, Squalicum Boathouse, Blaine Harbor Conference Center, Tom Glenn Commons, and Port parks.

- 1. Continue to boost online presence with regular and responsive social media posts and marketing.
- 2. Continue marketing and hosting efforts with local networking organizations to fill Monday-Thursday meeting spaces.
- 3. Provide positive responsive customer service both internal and external.
- 4. Make available top-quality meeting and event spaces and access to Port parks convenient and readily available.

5. Field and process community requests for site use agreements to facilitate and support local access across port properties.

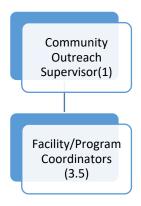
The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$48,113	\$283,677	\$284,620
Operating Expenses	\$321,922	\$360,545	\$400,025
Net	(\$273,808)	(\$76,868)	(\$115,405)

2022 New Major Capital Items

None.

Staffing



Meeting Space								
<u>Account</u>	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Meeting Space							
	Operating Revenue							
1-220-036-6200-0000	Equipment Rental	9,064	9,336	9,336	9,336	9,336	9,336	White chairs, projector, TV monitor, cocktail tables, dance floor.
1-220-036-6305-0000	Space and Land Rental	272,120	280,284	288,692	297,353	306,274	315,462	
1-220-036-6307-0000	Discounts Given M&E (Contra)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
1-220-036-6308-0000	Cancellation Fees	5,000	5,000	5,000	5,000	5,000	5,000	
1-220-036-6360-0000	Miscellaneous Revenue	7,493		-	-	-	-	
	Operating Revenue	283,677	284,620	293,028	301,689	310,610	319,798	
	Expense							
1-220-036-7001-0000	Salaries and Wages	133,621	172,415	177,587	182,915	188,403	194,055	
1-220-036-7003-0000	Employee Benefits	94,208	105,027	108,178	111,423	114,766	118,209	
1-220-036-7006-0000	Employee Training	3,000	3,000	3,000	3,000	3,000	3,000	First Aid CPR, technical and leadership
1-220-036-7050-0000	Travel	3,288	3,387	3,488	3,593	3,701	3,812	Mileage for opening & closing events
1-220-036-7115-0000	Telephone and Communication	5,791	5,965	6,144	6,328	6,518	6,713	
1-220-036-7203-0000	Equipment Rental	1,254	1,292	1,330	1,370	1,411	1,454	
1-220-036-7205-0000	Operating Supplies	5,627	5,796	5,970	6,149	6,333	6,523	
1-220-036-7207-0000	Office Supplies	1,150	1,184	1,220	1,257	1,294	1,333	
1-220-036-7210-0000	Postage	150	150	150	150	150	150	
1-220-036-7211-0000	Janitorial	23,333	24,033	24,754	25,497	26,262	27,049	
1-220-036-7308-0000	Outside Services	13,897	14,314	14,743	15,186	15,641	16,110	\$5000 cc fees, \$1100 reservation software, \$8000 Kelly TS
1-220-036-7311-0000	Lease Payments to Others	3,256	3,257	3,354	3,455	3,559	3,665	The state of the s
1-220-036-7312-0000	Interfund Transfer	23,166	24,655	25,395	26,156	26,941	27,749	
1-220-036-7313-0000	Advertising and Promotion	4,370	4,501	4,636	4,775	4,919	5,066	
1-220-036-7401-0000	Insurance and Claims	5,476	5,933	6,348	6,793	7,268	7,777	
1-220-036-7402-0000	Taxes	5,304	5,463	5,627	5,796	5,970	6,149	
1-220-036-7406-0000	Miscellaneous	500	500	500	500	500	500	
1-220-036-7501-0000	Repair and Maintenance	33,154	19,154	19,729	20,320	20,930	21,558	
	Expense	360,545	400,025	412,154	424,663	437,565	450,873	
	Meeting Space	(76,868)	(115,405)	(119,125)	(122,974)	(126,955)	(131,075)	
1-220-036-8010-0000	Taxes Levied	76,868	115,405	119,125	122,974	126,955	131,075	

Community Outreach



Description of Services

The Port of Bellingham's Community Outreach program is designed to sponsor and coordinate several key events and community outreach opportunities each year. These efforts highlight key port operations, tenants and facilities, and are intended to strengthen social and economic connections to the community.

- 1. Increase the Port's visibility and enhance community connections through networking, outreach and well run, diverse community events.
- 2. Use community outreach events to gather feedback to improve outreach, awareness and generate interest in port facilities and events.
- 3. Build relationships with local businesses and community members by working together to create desirable events that maximize the use and visibility of port public spaces
- 4. Partner with other port departments to continue to build a robust social media presence on order to communicate information on Port projects and activities to the public

5. Provide internal customer support and resources for Port divisions to successfully communicate with customers via social media outreach and other marketing opportunities

The Operating Budget

Funding sources include sponsorships and property taxes.

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$5,700	\$5000	\$5,000
Operating Expenses	\$165,267	\$152,520	\$179,499
Net	(\$159,567)	(\$147,520)	(\$174,499)

2022 New Major Capital Items

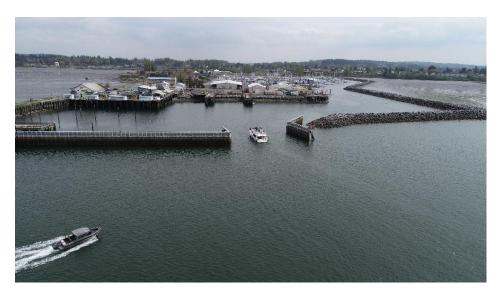
None.

Staffing

The Corporate Events program is managed by the Meetings and Events staff.

Community Outrea	ch							
Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Community Outreach							2300
	Operating Revenue							
1-220-037-6360-0000	Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000	Local sponsorship for Holiday Port
	Operating Revenue	5,000	5,000	5,000	5,000	5,000	5,000	
	Expense							
1-220-037-7001-0000	Salaries and Wages	31,203	58,054	59,796	61,589	63,437	65,340	
1-220-037-7003-0000	Employee Benefits	14,687	20,002	20,602	21,220	21,857	22,512	
1-220-037-7006-0000	Employee Training	1,200	1,236	1,273	1,311	1,351	1,391	Government Social Media Conference. Management training
1-220-037-7050-0000	Travel	500	515	530	546	563	580	
1-220-037-7115-0000	Telephone and Communication	2,184	2,250	2,317	2,387	2,458	2,532	
1-220-037-7203-0000	Equipment Rental	300	309	318	328	338	348	
1-220-037-7210-0000	Postage	100	100	100	100	100	100	
1-220-037-7213-0000	Subscriptions	100	100	100	100	100	100	
1-220-037-7303-0000	Membership Dues and Fees	250	250	250	250	250	250	
1-220-037-7306-0000	Security	2,317	2,386	2,458	2,532	2,608	2,686	Security at community outreach events, including 4th of July, Seafeast, and Holiday Port
1-220-037-7308-0000	Outside Services	51,500	55,000	56,650	58,350	60,100	61,903	Ski to Sea, 4th of July, SeaFeast, Holiday Port
1-220-037-7313-0000	Advertising and Promotion	35,647	26,416	27,208	28,025	28,865	29,731	\$6,000 promotional materials \$6,000 July 4th marketing \$6,000 Holiday Port marketing \$6,000 Overall Port community outreach (bike to work day, Chamber business to business host, waterfront district promos, Port facility promotional videos and content collection)
1-220-037-7316-0000	Promotional Hosting	150	150	150	150	150	150	Promotional hosting for volunteers at community outreach events where volunteers are requested
1-220-037-7317-0000	Incidental Meeting Expense	500	500	500	500	500	500	·
1-220-037-7401-0000	Insurance and Claims	137	149	159	171	183	195	
1-220-037-7406-0000	Miscellaneous	500	500	500	500	500	500	
1-220-037-7501-0000	Repair and Maintenance	11,245	11,582	11,930	12,288	12,656	13,036	Maintenance work for preparation and repair, post community outreach events
	Expense	152,520	179,499	184,842	190,346	196,015	201,855	
	Community Outreach	(147,520)	(174,499)	(179,842)	(185,346)	(191,015)	(196,855)	
1-220-037-8010-0000	Taxes Levied	147,520	174,499	179,842	185,346	191,015	196,855	

Infrastructure



Description of Services

The Infrastructure Division manages the Port's public roads, bulkheads and breakwaters. It also executes repair or replacement of roads and bulkheads/breakwaters in conjunction with site development and/or environmental cleanups.

The Infrastructure Division sponsors the periodic dredging of the Federal Waterways, primarily the Squalicum Waterway, in conjunction with the U.S. Army Corps of Engineers and Port tenants.

- 1. Provide the organization recommendations for budgeting and maintenance of Port-wide infrastructure such as marine structures, roads, and stormwater treatment facilities, including the development of an infrastructure asset management plan.
- 2. Complete the remaining safety improvements at all three Port-owned railroad crossings to support the Fairhaven Quiet Zone.
- 3. Develop a condition matrix and planned repair and replacement schedule for infrastructure assets.

The Operating Budget

	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Operating Revenues	\$0	\$0	\$ 0
Operating Expenses	\$570,850	\$621,277	\$536,903
Net	(\$570,850)	(\$621,277	(\$536,903)

2022 New Major Capital Items

None.

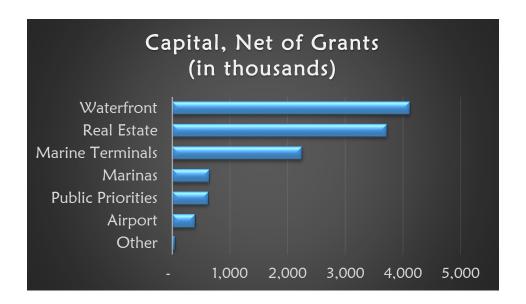
Staffing

The Facilities Division staff manage infrastructure assets.

Account	Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Description
	Infrastructure		9					
	Expense							
1-228-046-7312-0000	Interfund Transfer	(25,000)	(25,850)	(26,729)	-	-	=	
1-228-046-7319-0000	Lummi Agreement #2	120,000	122,304	125,973	129,752	133,645	137,654	Annual moorage credit
1-228-046-7403-0000	Environmental Costs	262,216	253,578	262,149	243,374	251,597	260,101	
1-228-046-7501-0000	Repair and Maintenance	85,000	90,100	93,163	96,331	99,606	102,993	
1-228-046-7502-0000	Groundskeeping	76,500	84,051	86,909	89,864	92,919	96,078	
1-228-046-7503-0000	Preventative Maintenance	12,000	12,720	13,152	13,600	14,062	14,540	
	Expense	530,716	536,903	554,618	572,920	591,829	611,366	
	Infrastructure	(530,716)	(536,903)	(554,618)	(572,920)	(591,829)	(611,366)	

Capital Expenditures

In 2022, the Port plans to spend approximately \$28.3 million on capital projects. These costs will be partially offset by a variety of grants in the amount of \$11.8 million.



Operating Divisions

In 2022, the largest new capital projects will occur at the Bellingham Shipping Terminal, the Bellingham International Airport, and at the Waterfront District.

The Marine Terminals has a capital budget of over \$5.9 million, offset by \$3.6 million in grants in 2022. Projects include major repairs to the main pier, dredging, structural upgrades to the rail span and stub pier at the Bellingham Shipping Terminal, as well as repairs to the harbor crane in order to place it into service. Major repairs to the steel pilings and supports will continue into 2022 at the Bellingham Cruise Terminal.

At the Marinas, the 2022 capital projects total nearly \$642 thousand. The majority of the projects will occur at the Squalicum Marina. These include projects to the extend the life of floats at Gate 5, and design and permitting the inner harbor replacement. Installation of Electric Vehicle Charging Stations are expected at both Blaine and Squalicum Marinas. The retrofitting of dock lighting to LED will continue at the Blaine Marina.

The airport has budgeted over \$5.1 million in new capital projects for 2022. The three largest projects are the relocation of taxiways C, D, E, and F; the construction of a facility to house snow removal equipment; and the construction of the runway shoulders and blast pads are all 100% funded by the Federal Aviation Administration through Airport Improvement Project grants. The rehabilitation of the fuel farm, and the surveying and striping of airline gates are the other two major projects, and are not funded by grants.

The Real Estate Division is responsible for various assets around the Port, and has budgeted \$3.7 million, net of grants for 2022. The largest project is the replacement of fender piles on the MCI pier. Other projects include an assessment of the Squalicum Way bulkhead, demolition of the FMIP building #8, and the installation of a portable restroom and shower at the Community Boating Center. Various maintenance projects throughout the Port are also scheduled.

Public Priorities

Capital work is planned to continue in the Public Access areas in 2022. The largest of these projects is the extension of broadband to the underserved areas in the County. Other projects include repairs to Schultz Drive and Coho Way, asphalt repair on the promenade near gates 5 and 6 at Squalicum Harbor, and phase 1 of the Marine Drive Trail.

Projects located in the Waterfront District are budgeted at nearly \$4.3 million, and are intended to continue the development of that area. These projects include improvements to the 1000 F Street warehouse, continuing to install franchise utilities, additional ground preparation of the site including stormwater management, digester tanks abatement, and development preparation of both the Boardmill and Alcohol Plant buildings. Additional interim-uses, such as expansion of the container village, are planned for a portion of the site.

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	101 -	001 - Av	BLI											
1	Aviation			Harman		101-752	AP - Maintain pavement - current year	175,000						175,000
_		001 - Av	BLI				AP - Maintain pavement 2022-2026 (add							
2	Aviation	001 4	DII	Harman			to 101-752)		50,000	50,000	50,000	50,000	50,000	250,000
_	101 - Aviation	001 - Av	BLI			101 000		500 740						
3		001 A	DII	Harman		101-833	Design: Runway Shoulders & Blast Pads	593,769						593,769
	101 - Aviation	001 - Av	BLI				Design: Runway Shoulders & Blast Pads	(51.4.22.4)						(514.224)
4		ΟΟ1 λ	BLI	Harman			(FAA Grant 60)	(514,334)						(514,334)
_	Aviation	001 - Av	BLI				AP - Design perimeter ground access road							
5		001 A	BLI	Harman			(2027)							-
_	Aviation	001 - Av	BLI				AP - Design perimeter ground access road							
6		001 A	BLI	Harman			(2027)							-
_	Aviation	001 - Av	BLI			101.001	AP - Rental Car QTA Facility -	271 222						271 222
7		001 1	DII	Harman	Nicoll	101-824	Design/Construction (CFC)	371,000						371,000
_	101 - Aviation	001 - Av	BLI											
		001 1	DII	Harman	Keenan	101-720	AP-Remove Obstructions	90,000	20,000	20,000	20,000	20,000	20,000	190,000
_	101 -	001 - Av	BLI											
9	Aviation	001	511	Harman	Keenan	101-723	AP-Mitigate Tree Removal	120,000	10,000	10,000	10,000	10,000	10,000	170,000
	101 -	001 - Av	BLI				AP-Conduct Environmental Study of Master							
10	Aviation			Harman		101-771	Plan Projects	250,000						250,000
	101 -	001 - Av	BLI				AP-Conduct Environmental Study of Master							
11	Aviation			Harman			Plan Projects (FAA Grant)	(225,000)						(225,000)
	101 -	001 - Av	BLI				AP - Demolish Pit Stop to construct secured							
12	Aviation			Harman			airline employee parking lot						160,000	160,000
	101 -	001 - Aν	BLI											
13	Aviation			Harman		101-819	AP-30% Design Runway Safety Area	150,000						150,000
	101 -	001 - Av	BLI				AP-30% Design Runway Safety Area							
14	. Aviation			Harman			(FAA Grant 56)	(135,000)						(135,000)
	101 -	001 - Av	BLI				AP - CBP Building IT Upgrades and							
15	Aviation			Harman		101-825	Generator Tie-In	207,728						207,728
	101 -	001 - Av	BLI											
16	Aviation			Harman		101-828	AP - RSA Env/Design & land acq	910,000						910,000
	101 -	001 - Av	BLI				AP - RSA Env/Design & land acq (FAA							
17	Aviation			Harman			GRANT #57)	(819,000)						(819,000)
		001 - Av	BLI											
18	Aviation			Harman		101-941	RSA Construction	2,716,495						2,716,495
		001 - Av	BLI											
19	Aviation			Harman			RSA Construction (FAA Grant 60)	(2,320,887)						(2,320,887)
		001 - Αν	BLI											
20	Aviation			Harman		101-897	Design: Taxiway Reconfiguration/Demo	921,649						921,649
		001 - Αν	BLI				Design: Taxiway Reconfiguration/Demo							
21	Aviation			Harman			(FAA Grant 60)	(803,215)						(803,215)

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
		001 - Av	BLI				AP - Construct Relocation/Demolition of							
22	Aviation			Harman			TWYS C,D,E,F		2,000,000					2,000,000
		001 - Av	BLI				AP - Construct Relocation/Demolition of							
23	Aviation			Harman			TWYS C,D,E,F (FAA Grant)		(2,000,000)					(2,000,000)
24	101 - Aviation	001 - Av	BLI	Harman			AP - Conversion of Airfield Lights to LED				2,000,000			2,000,000
		001 - Av	BLI				AP - Conversion of Airfield Lights to LED							
25	Aviation			Harman			(FAA Grant)				(2,000,000)			(2,000,000)
26	101 - Aviation	001 - Αν	BLI	Harman		101-945	Apron Lights to LED	121,076						121,076
		001 - Av	BLI											
27	Aviation			Harman			Apron Lights to LED (FAA Grant 60)	(79,819)						(79,819)
		001 - Av	BLI				AP - Design and Construct New Jet A Fuel							
28	Aviation			Harman			Farm				450,000	3,000,000		3,450,000
		001 - Αν	BLI				AP-Airport Wetland Mitigation Phase 1							
29	Aviation			Gouran	Keenan	101-830	Buffer (split ratios)	200,000						200,000
		001 - Αν	BLI											
30	Aviation			Harman		101-808	AP - Design CBP Facility Improvements	147,745						147,745
	101 -	001 - Αν	BLI				AP - Construct CBP Facility Improvements							
31	Aviation			Harman			(2027)							-
		001 - Av	BLI				AP - Construct CBP Facility Improvements							
32	Aviation			Harman			(2027) - Grant contingent							-
		001 - Av	BLI											
33	Aviation			Harman		101-946	Design: Snow Removal Building	881,929						881,929
		001 - Av	BLI				Design: Snow Removal Building (FAA							
34	Aviation			Harman			Grant 60)	(768,220)						(768,220)
		001 - Av	BLI				AP - Construct Snow Removal Equipment							
35	Aviation			Harman			Facility		2,500,000					2,500,000
	101 -	001 - Av	BLI				AP - Construct Snow Removal Equipment							
36	Aviation			Harman			Facility (FAA GRANT)		(2,500,000)					(2,500,000)
	101 -	001 - Av	BLI				AP - Construct Runway shoulders & blast							
37	Aviation			Harman			pads		300,000					300,000
		001 - Av	BLI				AP - Construct Runway shoulders & blast							
38	Aviation			Harman			pads (FAA GRANT)	_	(300,000)					(300,000)
		001 - Av	BLI				AP - Construct perimeter ground access							
39	Aviation			Harman			road (2027)	_						-
		001 - Αν	BLI				AP - Construct perimeter ground access							
40	Aviation			Harman			road (2027)(FAA GRANT)							-
		001 - Av	BLI											
41	Aviation			Harman			Ap - Security system upgrade/Access Control	_			500,000			500,000
		001 - Av	BLI											
42	Aviation			Harman		101-896	Taxiway Kilo Design & Construction	5,176,582						5,176,582

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
		001 - Av	BLI				Taxiway Kilo Design & Construction (FAA							
43	Aviation			Harman			Grant 60)	(4,317,840)						(4,317,840)
44	101 - Aviation	001 - Av	BLI	Harman			Landside Traffic Calming Projects						90,000	90,000
		001 - Av												70,000
45	Aviation			Harman			AP - Runway Rehab Design					840,000		840,000
	101 -	001 - Av												
46	Aviation			Harman			AP - Runway Rehab Design (FAA Grant)					(756,000)		(756,000)
		001 - Av												
47	Aviation	001 - Av		Harman			AP - Runway Rehab Construction						10,000,000	10,000,000
49	101 - Aviation	001 - AV		Harman			AP - Runway Rehab Construction (FAA Grant)						(9,000,000)	(9,000,000)
		001 - Av		i idillidii			Grant)						(9,000,000)	(9,000,000)
49	Aviation			Harman		101-985	AP-Airline Startup premises improvements	270,000						270,000
		001 - Αν												
50	Aviation			Harman			AP - Construct/Widen Runway Shoulders					2,500,000		2,500,000
		001 - Av					AP - Construct/Widen Runway Shoulders							
51	Aviation			Harman			(FAA Grant)					(2,250,000)		(2,250,000)
		001 - Av												
52	Aviation 101 -	001 - Av		Harman			AP - Fuel Farm Rehab		200,000					200,000
52	Aviation	001 - AV		Harman			AP - Survey & Stripe Airline Gates		115,000					115,000
		001 - Av		i idillidii			AP - Environmental Review Access Road		113,000					115,000
54	Aviation			Harman			and Fencing						1,000,000	1,000,000
	101 -	001 - Av					AP - Environmental Review Access Road						.,000,000	.,,,,,,,,,,
55	Aviation			Harman			and Fencing						(900,000)	(900,000)
	105 -	004- BI	Blaine											
56	Marinas			Peterson	Nicoll	105-670	BH-Install Portable Pumpouts Gates 1-2	302,000						302,000
	105 -	004- BI	Blaine				BH-Install Portable Pumpouts Gates 1-2							
57	Marinas			Peterson			(WA State Parks Grant)	(188,789)						(188,789)
	105 -	004- BI	Blaine			105.5:5	BH - Retrofit Blaine Dock Lighting to LED	a						
58	Marinas 105 -	004- BI	Dla!	Peterson		105-947	(2021 - G3, 2022 - G2; 2023 - G1)	92,235	115,295	184,470				392,000
50	Marinas	004- BI	Blaine	Datawan		105 673	BH-Replace Boathouse Pressure Line D&E	50,000						50,000
59	105 -	004- BI	Blaine	Peterson		105-672	BH - Replace Gate 1-A Pumpout	50,000						50,000
60	Marinas	00 /- DI		Peterson			(RCO Grant)	(11,250)						(11,250)
	105 -	004- BI	Blaine	i cici son			(inco crain)	(11,230)						(11,230)
61	Marinas			Peterson		105-898	BH - Replace Gate 2-I Pumpout	15,450						15,450
	105 -	004- BI	Blaine				BH - Replace Gate 2-I Pumpout	,						
62	Marinas			Peterson			(RCO Grant)	(11,590)						(11,590)
	105 -	004- BI	Blaine				BH-Construct Operations Shop/Garage on							
63	Marinas			Peterson			Boating Center					260,100		260,100

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	105 -	004- BI	Blaine				BH-Purchase & Install Security Access							
64	Marinas			Peterson		105-836	Controls	70,000						70,000
	105 -	004- BI	Blaine				BH-Purchase Electric Utility Vehicle for							
65	Marinas			Peterson		105-899	Harbor Operations	14,000						14,000
	105 -	004- BI	Blaine				BH-Sawtooth Power, Water, and Lighting							
66	Marinas			Peterson		105-948	Upgrades	150,000						150,000
	105 -	004- BI	Blaine											
67	Marinas			Peterson		105-902	BH-Gate 3 Parking Seal Coat & Striping	15,500						15,500
	105 -	004- BI	Blaine											
68	Marinas	004 81	51 .	Peterson		105-949	BH-Gate 2 Parking Seal Coat & Striping	19,000						19,000
	105 -	004- BI	Blaine											
69	Marinas	004 BI	DI :	Peterson			BH-Gate 1 Parking Seal Coat & Striping		10,400					10,400
	105 -	004- BI	Blaine				BH-New loading pier (sawtooth) design &							
70	Marinas	004 81	51 .	Peterson			permitting					973,000		973,000
	105 -	004- BI	Blaine				BH-Moorage infrastructure mid-life							
71	Marinas	004 81	51.	Peterson		105-950	extension projects	88,500						88,500
	105 -	004- BI	Blaine				BH - Webhouse 2 Power and Lighting							
72	Marinas	004 BI	DI :	Peterson			Improvements					292,971		292,971
	105 - Marinas	004- BI	Blaine				BH - Webhouse 3 Power and Lighting							
73		004 BI	DI :	Peterson			Improvements						325,900	325,900
	105 - Marinas	004- BI	Blaine				BH - Design, Permit, Construct Marine Fuel							
74		004 DI	DI :	Peterson	Nicoll		Facility (2027)							-
	105 - Marinas	004- BI	Blaine				BH - Install EV Charging Station at G2 for							
/5	105 -	004 DI	DI-:	Peterson	Allen/Nicoll		Public (2027)							-
7.	Marinas	004- BI	Blaine	D 1	12		Dil Doet level Doof life Extension					60.005		60.005
/6	105 -	004- BI	Blaine	Peterson	Keenan		BH - Boat launch Roof Life Extension BH - Install EV Charging Station at G2 for					69,825		69,825
	Marinas	004- BI	Biaine	D 1	A 11 (A 12 - 11		Port Vehicles		61 170					61 170
	105 -	004- BI	Blaine	Peterson	Allen/Nicoll		BH - G 1-3 Crack Sealing and Asphalt Repair		61,179					61,179
70	Marinas	004- BI	Dialile	Deterror					47.064					47.064
/8	105 -	005 (a	Sq Harbor	Peterson			(split with Real Estate)		47,064					47,064
70	Marinas	003-3q	34 Harbor	Bisson			SH - Paint Interior Harbor Office		21,800					21 000
79	105 -	005- Sa	Sq Harbor				311 - Faillt Interior Flatbor Office		21,600					21,800
90	Marinas	003-3q	3q i iaiboi	Bisson		105 677	SH-Replace Gate 1 Float, Ramp, and Piling	348,120						348,120
80	105 -	005- Sa	Sq Harbor			103-677	SH-Replace Gate 1 Float, Ramp, and Piling	340,120						340,120
01	Marinas	003° 3q	3q 1 lai boi	Bisson			(RCO Grant)	(261,000)						(261,000)
01	105 -	005- Sq		ווטננוט			SH-Replace Gate 1 Float, Ramp, and Piling	(201,000)						(201,000)
ຂາ	Marinas	000 39		Bisson			(NFWF Grant)	(87,120)						(87,120)
02	105 -	005- Sa	Sq Harbor				(ivi vvi Grant)	(67,120)						(67,120)
δ3	Marinas	000 39	-9	Birdsall		105-728	SH-Replace Security Surveillance System	17,840						17,840
03	105 -	005- Sa	Sq Harbor			103-120	Ji Replace Security Surveillance System	17,040						17,040
9.1	Marinas	202 29	-41141501	Bisson			SH - Life Extenion Gt. 5, A & B floats		100,000	530,000	250,000			880,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	105 -	005- Sq	Sq Harbor				SH - Refurbish Gate 3 Restroom & Comfort							
85	Marinas			Bisson		105-951	Station	300,000						300,000
	105 -	005- Sq	Sq Harbor											
86	Marinas	005.6	6 11 1	Bisson			SH - Replace Roof Webhouse 2, 3, 4						962,500	962,500
07	105 - Marinas	005- Sq	Sq Harbor	Division	A 11	105 770	CLL Lavel Cata 2 Main Wells von	70.000						70.000
87	105 -	005 (a	Sq Harbor	Bisson	Allen	105-778	SH - Level Gate 3 Main Walkway	70,000						70,000
00	Marinas	003-3q	3q i iaiboi	Bisson	Nicoll	105 700	SH - Anchor Pressure Line Gate 3	50,000						50,000
00	105 -	005- Sa	Sq Harbor	DISSOIT	INICOII	103-760	311 - Aliciloi Flessule Lille Gale 3	30,000						30,000
89	Marinas	005 54	34 1141501	Bisson		105-952	SH - Replace 2 Pumpouts, Gate 8 & 9	29,500						29,500
- 0,	105 -	005- Sa	Sq Harbor	DISSOIT		103 732	SH - Replace 2 Pumpouts, Gate 8 & 9	25,500						23,300
90	Marinas			Bisson			(Grant)	(22,125)						(22,125)
	105 -	005- Sq	Sq Harbor				SH - Move commercial gear storage to	(==,:==,						(,
91	Marinas			Bisson	Allen	105-784	2800 Roeder & add lighting	397,000						397,000
	105 -	005- Sq	Sq Harbor											
92	Marinas			Bisson		105-842	SH-Install Security Gate at Gate 5	25,000						25,000
	105 -	005- Sq	Sq Harbor											
93	Marinas			Bisson	Gibson	105-844	SH-Paving Alleyways Between Weblockers	240,000						240,000
	105 -	005- Sq	Sq Harbor				SH-Holding Tank Condition							
94	Marinas			Bisson		105-846	Assessment/Repairs at Gate 3 Comfort	20,000						20,000
	105 -	005- Sq	Sq Harbor											
95	Marinas			Bisson		105-903	SH-Life Extension Work for GNLZ Piers	150,000						150,000
	105 -	005- Sq	Sq Harbor				SH-Purchase & Install Security Access							
96	Marinas			Bisson		105-850	Controls	210,000						210,000
	105 -	005- Sq	Sq Harbor				SH- Connect Gillnet Loading Zone to Gate							
97	Marinas	205.6	6 11 1	Bisson	Nicoll	105-851	4	225,000						225,000
	105 - Marinas	005- Sq	Sq Harbor			105.004		550.000						
98	105 -	005 (-	C- H-ub-	Bisson		105-904	SH-Inner Harbor Life Extension Projects	550,000						550,000
00	Marinas	005- sq	Sq Harbor			105.053	SH-Gate 8 Parking Asphalt Repairs, Seal Coat & Striping	144 000						144.000
99	105 -	005 (a	Sq Harbor	Bisson		105-953	SH-Gate 5 Parking & Portion of Old Storage	144,000						144,000
100	Marinas	003-3q	3q i iaiboi	Bisson		105 906	Yard Seal Coat & Striping	83,000						83,000
100	105 -	005- Sa	Sq Harbor			103-500	SH-Inner Harbor Replacement Analysis,	65,000						65,000
101	Marinas	555 59	39	Bisson			Design, and Permitting		150,000	750,000	1,000,000	1,500,000	1,500,000	4,900,000
101	105 -	005- Sa	Sq Harbor			+	SH-Relocate/Rebuild Commercial Gear		150,000	750,000	1,000,000	1,500,000	1,500,000	7,700,000
102	Marinas		1	Bisson		105-907	Storage Behind Mt Baker Plywood				1,000,000			1,000,000
.02	105 -	005- Sq					SH-Spot coat roofs & replace fasteners WH				.,,,,,,,,,			.,,
103	Marinas			Bisson			2,3,4		50,000					50,000
	105 -	005- Sq							, -					,
104	Marinas			Bisson		105-954	SH - Squalicum assets seal & restripe	25,000	25,000	25,000	25,000	25,000	25,000	150,000
	105 -	005- Sq						-			-	-		•
105	Marinas			Bisson		105-981	SH - Security Gates	175,000						175,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	105 -	005- Sq												
106	Marinas			Bisson	Gibson		SH - Dumpster Enclosure Improvements					66,985		66,985
	105 -	005- Sq					SH - Install EV Charging Station at G3							
107	Marinas 105 -	00E C=		Bisson	Allen		(2027)							154,739
100	Marinas	005- Sq		Bisson	Gibson		SH - G12 Gatehouse Improvements						350,976	350,976
108	105 -	005- Sq		BISSOII	Gibson		3H - GIZ Gateriouse improvements						330,976	330,976
109	Marinas	003-34		Bisson	Nicoll		SH - Dredge Outer Harbor and W Entrance				1,000,000			1,000,000
103	105 -	005- Sq		DISSOIT	NICOII		511 - Dreage Outer Flarbor and W Entrance				1,000,000			1,000,000
110	Marinas			Bisson	Allen		SH - Visitor Dock Pay Station Kiosk			241,083				241,083
	105 -	005- Sq					SH - Install EV Charging Station at Harbor			2,000				,
111	Marinas			Bisson	Allen		Office for Port Vehicles		61,179					61,179
	107 - RE	007 - RE	Portwide						,					•
112				Smith		107-732	PW-Tenant Improvements- current	349,981						349,981
	107 - RE	007 - RE	Portwide											
113				Smith			PW-Tenant Improvements 2022-2026		90,000	90,000	90,000	90,000	90,000	450,000
	107 - RE	007 - RE	Bellwether				BW-Replace HVAC BV Bldg 1st & partial							
114				Harvey	Nicoll	107-610	2nd floors	1,953,293						1,953,293
	107 - RE	007 - RE	Portwide											
115				Smith		107-733	PW - Short Platts, LLA & BSP's 2020-2025	162,026	25,000	25,000	25,000	25,000	25,000	287,026
		007 - RE	Waterfront											
116				Smith	Gibson	107-690	CW-Construct AAM Building - final list	597,243						597,243
		007 - RE	Fairhaven											
117		007 DE		Fix		107-736	FH-Public improvements near boat launch	30,000						30,000
***	107 - RE	007 - RE		c		107 727	FILD and a Dadison Lloston FMID 5.6	07.510						07.510
118		007 DE	Waterfront	Scott		107-737	FH-Replace Radiant Heaters FMIP 5-6	87,518						87,518
110		007 - KE				107 740	CVV Daniaga Manumant Cign Hilton Aug	25.000						25 000
119		007 - DF	Portwide	Scott/Ilahi		107-740	CW-Replace Monument Sign Hilton Ave	25,000						25,000
120		007 - KL		llahi	Gibson	107 742	PW - Real estate assets seal & restripe	200,000	75,000	75,000	75,000	75,000	75,000	575,000
120	107 - RE	007 - RF		Halli	Gibson	107-742	1 W - Real estate assets seal & restripe	200,000	75,000	75,000	75,000	75,000	75,000	373,000
121		112		Carlson		107-955	Re-Roof ITB Building	406,000						406,000
	107 - RE	007 - RE		Curison		107 755	Re-Roof ITB Building (Tenant	100,000						100,000
122				Carlson			reimbursement)	(134,000)						(134,000)
		007 - RE	Sq Harbor				HCB Repair and repaint exterior window	(12, 1, 2, 2, 3)						(:2 :,230)
123				Carlson	Gibson	107-853	sills, soffits and doors, Repaint roof (60%	245,000						245,000
	107 - RE	007 - RE	Bellwether				BVC- Replace tile & partitions in 4	-						•
124	,			Harvey	Gibson	107-854	restrooms	20,916		125,000				145,916
	107 - RE	007 - RE	Bellwether				Electric Vehicle Charging Station BW							
125				Harvey	Allen	107-859	Garage	23,000						23,000
		007 - RE	Bellwether				BW-Water penetration channeling and							
126				Harvey	Gibson	107-860	collection system in garage	37,000	15,000					52,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	107 - RE	007 - RE	Sumas				Re-roof office building located at 530 W							
127				llahi	Gibson	107-862	Front St, Sumas	251,000						251,000
	107 - RE	007 - RE	Blaine				Blaine Industrial Access improvements -							
128				Scott	Nicoll	107-863	Design Only	100,000						100,000
	107 - RE	007 - RE	Blaine				Star fish - Boundary under building scope of							
129				Scott	Nicoll	107-864	work design only	50,000						50,000
		007 - RE	Sq Harbor											
130		007 DE		Scott	Gibson	107-865	Marina Square Paint	163,000						163,000
	107 - RE	007 - RE	Airport				Repl baseboards & carpet at Dept of							
131		007 05	5.11 .1	Carlson	Nicoll	107-943	Homeland Security leasehold	201,809						201,809
		007 - RE	Bellwether				Repair or replace pavers by building on							
132		007 DE	B II .I	Harvey		107-911	Bellwether Way	42,000						42,000
		007 - RE	Bellwether											
133		005 05	5 II .I	Harvey		107-956	Bellwether - Repair main interior stairs	20,000						20,000
		007 - RE	Bellwether				Bellwether - New fire panel and detectors							
134		00E DE		Harvey		107-916	(design 2020, construction 2021)	176,500						176,500
		007 - RE	Sq Harbor											
135		007 DE	D II .I	Harvey			Sq. Esplanade - Stain exterior timbers			49,000				49,000
		007 - RE	Bellwether				Bayview - New fire panel and detectors							
136		007 DE	B. II I	Harvey		107-917	(design 2020, construction 2021)	150,300						150,300
		007 - RE	Bellwether				Bellwether - Tint windows on south of							
137		007 DE	D II .I	Harvey			building			74,500				74,500
		007 - RE	Bellwether			100.050		20 720						
138		007 DE	D.II. II	Harvey		107-957	Bellwether - Repair exterior stairs	30,700						30,700
		007 - RE	Bellwether			107.005	D : D II	400 500						400 700
139		007 DE		Harvey		107-895	Bayview - Ballroom Expansion	402,500						402,500
	107 - RE	007 - RE	FMIP	.		107.010	ENAID D : / I	10.500						40.700
140		007 DE		Scott		107-918	FMIP - Repair/replace sewer pump station	49,500						49,500
	107 - RE	007 - RE	Sumas			107.000	Tables Danie a commission de com	11.4.000						11.4.000
141	107 - RE	007 DE	Cumas	llahi		107-923	Teal Jones - Replace office windows	114,000						114,000
140		007 - KE	Sumas			107.004	Teel James Benjage siding	11.4.000						114 000
142	107 - RE	007 DE		llahi		107-924	Teal Jones Replace siding Bellwether - convert to LED in common	114,000						114,000
143		007 - KE			D 11	107.050		01 500						01.500
143	107 - RE	007 DE		Harvey	Rawlins	107-958		81,500						81,500
944		007 - KE			D		Bellwether - convert to LED in common	/F F00\						/F F00\
144	107 - RE	007 DE		Harvey	Rawlins		areas)PSE Rebate)	(5,500)						(5,500)
14-		007 - KE			D It	107.050	Doubling convert to LED in common and	45.000						45.000
145	107 - RE	007 05		Harvey	Rawlins	107-959	Bayview - convert to LED in common areas Bayview - convert to LED in common areas	45,000						45,000
140		007 - KE			D		-	(2.000)						(0.000)
146	107 - RE	007 05		Harvey	Rawlins)PSE Rebate)	(2,800)						(2,800)
• 4		007 - KE		1.1	C:b		Doubling consort to water concernation			20.500				38,500
147				Harvey	Gibson		Bayview - convert to water conservation			38,500				38,5

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
1.10		007 - RE			C.I.	107.060	D. II. and a second sec	37.000						27.000
148		007 - RE		Harvey	Gibson	107-960	Bellwether - convert to water conservation Bellwether underground garage - repl fire	37,000						37,000
149				Harvey	Allen	107-961	suppression system (des '21, cons '22)	75,000	222,000					297,000
150		007 - RE		Carlson	Allen	107-962	Harbor Mall - reroof	430,000						430,000
	107 - RE	007 - RE					Marina Square - Replace HVAC (design	·						
151				Carlson	Gibson	107-963	2021, construction 2022)	73,000	250,000					323,000
152	107 - RE	007 - RE		llahi	Allen	107 964	Install automated rolling gate by FMIP 1	78,000						78,000
152	107 - RE	007 - RE		паш	Alleli	107-904	install automated folling gate by tivili i	78,000						78,000
153				llahi	Allen	107-965	Install automated rolling gate by FMIP 3	73,000						73,000
	107 - RE	007 - RE					Design & permit FMIP stormwater							
154		007 DE		Ilahi	Nicoll	107-966	improvements, including site improvements	620,000						620,000
155	107 - RE	007 - RE		Scott		107-967	Blaine access & stormwater improvements. 100% design only.	400,000						400,000
	107 - RE	007 - RE	BLI				Repl DHS ITB warehouse lighting with LED							
156				Carlson	Rawlins		fixtures		31,000					31,000
	107 - RE	007 - RE	BLI				Repl DHS ITB warehouse lighting with LED							
157				Carlson	Rawlins		fixtures (PSE Grant)		(7,000)					(7,000)
		007 - RE	HCB											
158				Carlson	Rawlins		Loft Restaurant HVAC		62,000					62,000
		007 - RE	Bellwether				D							
159		007 DF	D - II 4l	Harvey	Gibson		Bayview Center utility access		98,000					98,000
160		007 - RE	Bellwether		C11		Develor Contactor		03.000					02.000
160		007 DE	Bellwether	Harvey	Gibson		Bayview Center Insulation		93,000					93,000
161		007 - KL	beliwether	Harvey	Allen		Bellwether Patio Water Intrusion Repairs		63,000					63,000
101		007 - RE	FMIP	пагуеу	Allen		beliwether ratio water intrusion Repairs		63,000					63,000
162				llahi	Gibson		Demo FMIP 8		310,000					310,000
102		007 - RE	Sq				2 2 2		2.3,500					2.3,300
163			•	Scott	Allen		Sq Way Bulkhead assessment		550,000					550,000
	107 - RE	007 - RE	FH						*					
164				Scott	Gibson		Warehouse 9 - analysis		100,000					100,000
	107 - RE	007 - RE	FH				Community Boating Center Portable							
165				Hogan/Sco	tt Keenan		Shower/Restroom		268,000					268,000
		007 - RE	FH											
166				Scott	Allen		MCI Pier Fender Piles		1,400,000	687,000				2,087,000
		007 - RE	SQ											
167		000	1165	Scott			BCS Fuel Station Study		75,000					75,000
	108 -	008 -	HCB		- ,		CICCommun		11 600					11.600
168	Planning	riaiiiiiig		McHenry/C	rocheron		GIS Server		11,600					11,600

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
160	109 - MT	009- BCT	BCT	NVI 1		100 745	FIL TI summent	10.000						10.000
169	109 - MT	009-	BCT	Warter		109-745	FH - TI - current	10,000						10,000
170		BCT	501	Warter			FH - TI 2022-2026		10,000	10,000	10,000	10,000	10,000	50,000
	109 - MT	009-	BCT				FH - Replace signage: Passenger Terminals							
171		BCT		Warter			and Boat Launch			64,000				64,000
	109 - MT	009- BCT	BCT				257 2 4 4 4 4 4 4							
172	109 - MT	009-	ВСТ	Warter	Keenan	109-867	BCT Repair to steel piling & supports	2,651,401	875,000					3,526,401
173		BCT	BCI	Warter	Allen	109-968	BCT Pier Piling Project	50,000		1,953,232				2,003,232
	109 - MT	009-	BCT				FH - Install 2 Vehicle Charging Stations							
174		BCT		Warter	Allen	109-870	(BCT & LT Parking)	94,000						94,000
	109 - MT		BCT											
175		BCT		Warter		109-872	FH - BCT Solar Panels	250,000						250,000
	109 - MT	009-	BCT											
176		BCT	DCT	Warter		109-925	BCT Under Pier Fire Sprinkler Repairs	872,223						872,223
177	109 - MT	009- BCT	BCT	ANI 1		100.006	DCT Consustan Stavers Aves Doof	26.027	20.000					64.007
177	109 - MT	009-	BCT	Warter		109-926	BCT Generator Storage Area Roof Repl fuel lines under BCT pier (D&E 2021;	26,027	38,000					64,027
178		BCT	ВСТ	Warter	Keenan	100 060	Const 2022)	75,822	144,300					220,122
	109 - MT		BCT	warter	Reeliali	109-909	PA System Replacement - BCT & Fairhaven	73,822	144,300					220,122
179		BCT		Warter	Rawlins	109-970	·	55,716						55,716
	109 - MT	009-	BCT	vv ui tei	Ttavviii is	103 31 0	J. C.	33,710						33,7.10
180		BCT		Warter	Allen	109-971	BCT roof cap repairs	35,245						35,245
	109 - MT	009-	BCT											
181		BCT		Warter	Hildreth		Fhvn Station Roof Coping & Wall Repairs		35,000					35,000
	109 - MT		BST											
182		BST		Warter	Allen	109-816	ST-Repair & Upgrades to Main Pier	1,653,865						1,653,865
	109 - MT		BST				ST-Upgrade Pwr to Main Pier & WHs Drop							
183		BST		Warter	Keenan	109-760	OH Lines	200,000		2,100,000				2,300,000
	109 - MT	010 - BST			14		ST-Upgrade Pwr to Main Pier & WHs Drop OH Lines GRANT CONTINGENT			(1.575.000)				// FRE 000
184	109 - MT		BST	Warter	Keenan		On Lines GRANT CONTINGENT			(1,575,000)				(1,575,000)
185		BST	ונט	Warter		100 020	ST - Condition Survey (5 year cycle)					120,000		120,000
	109 - MT		BST	warter		103-328	51 - Condition survey (5 year cycle)					120,000		120,000
186		BST	551	Warter	Allen	109-873	ST-Replace Fire Suppression System WH 1-2	430,000						430,000
	109 - MT		BST	-vuitei	, and i	107-075	ST - Provide High Speed Internet to 625	150,000						.50,000
187		BST		Clark	Keenan	109-874	Cornwall & Warehouse #2	24,527	85,500					110,027
	109 - MT	010 -	BST					,	,					
188		BST		Warter		109-980	BST Main Pier Repairs - Phase III	5,036,379	2,382,095	572,883		1,098,080		9,089,437
	109 - MT													
189		BST		Warter			McAmis damage to deck		619,635					619,635

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	109 - MT	010 - BST												
190			DCT	Warter			McAmis payment for damage		(619,635)					(619,635)
191		010 - BST	BST	Clark			BST - Pier Dredging - CONTINGENT ON GRANT	3,800,000	382,600					4,182,600
192	109 - MT	010 - BST	BST	Clark			Dept. of Transportation - PIDP Grant (applied toward BST main pier repairs	(3,800,000)	(3,054,770)					(6,854,770)
193	109 - MT	010 - BST	BST	Clark			Structural Upgrades to Rail Span & Stub Pier CONTINGENT ON GRANT	4,793,453	1,107,661					5,901,114
194	109 - MT	010 - BST	BST	Clark			Dept. of Transportation - PIDP Grant: Rail Span & Stub Pier	(4,141,000)	1,101,001					(4,141,000)
174	109 - MT	010 -		Cidik			•	(4,141,000)						(4,141,000)
195	109 - MT	BST 010 -		Clark		109-984	Purchase LHM 420 Crane	994,515						994,515
196		BST		Warter	Allen		BST Portable Barge Ramp			1,703,000				1,703,000
197	109 - MT	010 - BST		Warter			BST Portable Barge Ramp - MARAD 75% Grant			(1,277,250)				(1,277,250)
198	109 - MT	010 - BST		Warter	Allen		BST Crane Pad			5,518,857				5,518,857
	109 - MT	010 -			Alleli									
199	109 - MT	BST 010 -		Warter			BST Crane Pad - MARAD 75% Grant BST - Mobile Harbor Crane Service &			(4,139,143)				(4,139,143)
200		BST		Warter			Repairs		245,319					245,319
	110 - Fac	018-	Maint											
201	110 - Fac	Maint	Portwide	Hildreth		110-972	Maintenance shop parking - seal coat/repair Purchase vaccum recovery unit for pressure	25,000						25,000
202		018- Maint	Portwide	Hildreth			washing		20,000					20,000
202	111 -	113-IS	Portwide				wasiiiig		20,000					20,000
203	Admin			Crocheron		111-930	PW - Voicemail system	15,000						15,000
204	111 <i>-</i> Admin	113-IS	Admin	Crocheron		111-931	Phone system/phones replacement - Admin Bldg	30,000						30,000
	111 -	113-IS	Sq Harbor				Phone system/phones replacement -	30,000						30,000
205	Admin 111 -	113-IS	Blaine	Crocheron		111-931	Squalicum	16,000						16,000
206	Admin	113-13	bianie	Crocheron		111-931	Phone system/phones replacement - Blaine	16,000						16,000
207	111 - Admin	113-IS	Maint	Crocheron			Phone system/phones replacement - Maintenance		16,000					16,000
	111 -	113-IS	BLI	Crocneron			Phone system/phones replacement - BLI		16,000					16,000
	Admin 111 -	112 10	BLI	Crocheron			(Customs)				16,000			16,000
209	Admin	113-15		Crocheron			Phone system replacement - ARFF (2024)			16,000				16,000
	111 - Admin	113-IS	BLI	Crocheron			Phone system replacement - BLI (2029)			16,000				16,000

Line #		Program		Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
211	213- Env	030- Env		Daymagastas		213-549	Little Squalicum Beach Restoration	1,500,000						1,500,000
211	213- Env	030- Fpv		Baumgarter	1	213-349	Little Squalicum Beach Restoration (100%	1,500,000						1,500,000
212				Baumgarter	n		DOE Grant)	(1,500,000)						(1,500,000)
213	215 - BWAS	031- BWAS	Waterfront	McHenry		215-566	Short Plats, LLA & BSP's	119,995						119,995
214	215 - BWAS	031- BWAS	Waterfront	Smith		215-567	WF - Appraisals	94,418	25,000	25,000	25,000	25,000	25,000	219,418
215	215 - BWAS	031- BWAS	Waterfront	Gouran/De	Simone	215-973	WF - Design & Engineering Visitor Moorage	227,000						227,000
	215 - BWAS	031- BWAS	Waterfront	Nicoll	Nicoll		WF-Condition Survey Wharf GP	142,982						142,982
	215 - BWAS	031- BWAS	Waterfront	Gouran	Nicoll		WF - GP Wharf Improvements/Safety	200,000						200,000
	215 - BWAS	031- BWAS	Waterfront		Keenan		WF-Prep Site	640,000	500,000	150,000	100,000	100,000	100,000	1,590,000
	215 - BWAS	031- BWAS	Waterfront		Keenan		WF-Install Public Safety Elements	677,000	(350,000)	50,000	100,000	100,000	133,333	377,000
	215 - BWAS	031- BWAS	Waterfront	Nicoll	Keenan		WF-Franchise Utilities	2,357,849	(330,000)	30,000				2,357,849
220	215 -		Waterfront	NICOII	Recriair	213-704	WI Truncinse Offices	2,337,043						2,337,043
221	BWAS	BWAS		Nicoll	Keenan	215-765	WF-District Utilies ECO	1,817,173	(200,000)					1,617,173
200	215 - BWAS	031- BWAS	Waterfront	6	N12 - 11	215 004	CVV CO1 Decider Ave Improvements	150,000						150.000
222	215 -		Waterfront	Scott	Nicoll	215-804	CW - 801 Roeder Ave Improvements WF - GP Dockside Pump Replacement &	150,000						150,000
223	BWAS	BWAS		Howard	Allen	215-805	ASB Outfall Repair	190,000						190,000
	215 -	031-	Waterfront			2.5 555		150,000						.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
224	BWAS	BWAS		Nicoll	Keenan	215-878	CW - Demo Compressor Bldg	350,000	150,000					500,000
225	215 - BWAS	031- BWAS	Waterfront	Gouran	Nicoll	215-880	CW-Land Use Programming ASB	150,000	75,000	50,000				275,000
	215 - BWAS	031- BWAS	Waterfront	C			WF-Tile Tank Repair (\$80k Design, \$600k							
226	215 -	031-		Gouran	Keenan	213-932	Construction)	680,000						680,000
	BWAS	BWAS		Gouran	Keenan		WF-Tile Tank Repair (COB cost share)			(300,000)				(300,000)
	215 - BWAS	031- BWAS	Waterfront	Hogan	Keenan	215-933	WF-Maintenance of District Energy Infrastructure	90,000						90,000
	215 - BWAS	031- BWAS	Waterfront				WF-900 Cornwall Ave Construct Curb Cut	54,000						54,000
	215 -	031-	Waterfront											
	BWAS 215 -	BWAS 031-	Waterfront	Gouran		215-935	WF-Community Outreach Interim Uses	460,000	350,000	50,000				860,000
	BWAS	BWAS		llahi		215-882	WF- Tenant Improvements	150,000	75,000	75,000	75,000	75,000	75,000	525,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
222	215 - BWAS	031- BWAS	Waterfront	Gouran		215-875	WF - Plan Healthy Housing Project at Lignin Site	200,000						200,000
232	215 -	031-	Waterfront	Gouran		213-873	WF - Plan Healthy Housing Project at Lignin	200,000						200,000
233	BWAS	BWAS		Gouran			Site (Grant)	(200,000)						(200,000)
234	215 - BWAS	031- BWAS		Ilahi		215-974	CW-F St WH replace 77 skylights and other repairs	113,500						113,500
	215 - BWAS	031- BWAS		Нодар			WF - Pump Track/Interim Use	75,000	75,000					150,000
233	215 -	031-		Hogan		213-019	CW - C St Ph 2, incl subgrade	73,000	73,000					150,000
236	BWAS	BWAS		Scott	Nicoll		improvements	933,029						933,029
	215 -	031-												
237	BWAS	BWAS		Scott/Warte	r	215-975	CW-C St Phase III Design	137,500						137,500
	215 -		Waterfront				WF-GP Dock stormwater pipe hanger							
238	BWAS	BWAS		Nicoll	Keenan	215-976	repairs	77,700						77,700
	215 -		Waterfront											
239	BWAS	BWAS		Nicoll		215-982	WF - Peter Paulsen Stage	75,739						75,739
	215 -	031-	Waterfront											
240	BWAS	BWAS		Gouran			WF - Interior Block Development Plan		25,000					25,000
	215 -	031-	Waterfront				WF - Western Crossing/Log Pond Traffic							
241	BWAS	BWAS		Gouran			Study/Urban Plan		75,000					75,000
	215 -	031-	Waterfront											
242	BWAS	BWAS		Hogan			WF - Master Plan Exhibit		10,000					10,000
	215 -	031-	Waterfront											
243	BWAS	BWAS		Clark			WF - Purchase Rail Plans		15,000					15,000
	215 -		Waterfront											
244	BWAS	BWAS		Smith	Keenan		WF - Alcohol Plant Development Prep		200,000					200,000
	215 -		Waterfront											
	BWAS	BWAS		Smith	Keenan		WF - Boardmill Bldg Development Prep		200,000					200,000
	215 -		Waterfront				WF - Stormwater Mgmt Master Plan,							
246	BWAS	BWAS		Gouran			Design, Permitting		200,000	300,000				500,000
	215 -	031-	Waterfront											
247	BWAS	BWAS		Nicoll	Keenan		WF - Digester Tanks Abatement		250,000					250,000
	215 -		Waterfront											
	BWAS	BWAS		Gouran	Keenan		WF - Lignin Site Stormwater Connection		80,000					80,000
	215 -		Waterfront											
	BWAS	BWAS		Nicoll	Keenan		WF - Franchise utilities Phases 4 & 5		900,000					900,000
	215 -		Waterfront				CW - 1000 F St Fire Suppression Conversion							
	BWAS	BWAS		llahi	Keenan		and other improvements		1,400,000					1,400,000
	215 -		Waterfront											
	BWAS	BWAS		llahi	Keenan		CW - 1000 F St Fire Line Repair		70,000					70,000
	215 -		Waterfront											
252	BWAS	BWAS		Gouran	Nicoll	215-987	CW - C St Soil Berm Removal	200,000						200,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	216-Ec	032-Ec Dev	County Wide			014 004		0.000.107						12 222 121
253				Stark		216-936	Rural Broadband - Construction	2,038,196	8,000,000					10,038,196
254	216-Ec Dev	032-Ec Dev	County Wide	Stark			Rural Broadband - Construction (EDI GRANT)	(750,000)	(2,000,000)					(2,750,000)
255	216-Ec Dev	032-Ec Dev	County Wide	Stark			Rural Broadband - Construction (CERB Loan)	(584,391)						(584,391)
233	216-Ec	032-Ec	County	Jan			Rural Broadband - Construction (CERB	(304,331)						(304,391)
256	Dev	Dev	Wide	Stark			GRANT)	(584,390)	(2,000,000)					(2,584,390)
	216-Ec	032-Ec					Rural Broadband - Construction (ARPA							
257	Dev	Dev		Stark			GRANT)		(2,000,000)					(2,000,000)
	216-Ec	032-Ec					Rural Broadband - Construction (PUBLIC							
258	Dev	Dev		Stark			WORKS BOARD)		(2,000,000)					(2,000,000)
	220 -		Sq Harbor											
259		Open		Fix	Nicoll	220-813	Design & Const. Fisherman's Pavilion	2,500,000						2,500,000
	220 -		Sq Harbor				Repair/Replace asphalt promenade gate 5							
260		Open		Hildreth		220-937	thru gate 6	500,000	150,000					650,000
	220 -		Sq Harbor											
261	Pub	Open		Hildreth		220-884	Repair/recoat promenade light pole bases	35,000						35,000
	220 -		Sq Harbor											
262		Open		Bisson		220-885	Zuanich Point Park interpretive signs	12,000						12,000
	220 -	034 -	Blaine											
263		Open		Peterson	Hildreth	220-887	Blaine Trail interpretive signs	17,000						17,000
	220 -		Sq Harbor											
264		Open		Hildreth		220-889	Harbor center boardwalk replacement	200,000						200,000
	220 -	034 -	Fairhaven											
265	Pub	Open	B	Hildreth		220-890	Kayak washdown facility	52,150						52,150
	220 -	034 -	BLI											
266	Pub	Open		Baumgarte	n		Marine Drive Trail Phase 1		65,000					65,000
	220 -		Sq Harbor				Paint Squalicum Boathouse Exterior/Repair							
267	Pub	Open		Hildreth		220-977	siding	107,000						107,000
	220 -	034 -	BCT											
268		Open		Hogan	Nicoll	220-978	Hand Launch Vessel Dock - Fairhaven	350,000		1,541,837				1,891,837
	220 -	034 -	BCT				Hand Launch Vessel Dock - Fairhaven							
269		Open		Warter	Nicoll		(ALEA Grant)	(350,000)		(150,000)				(500,000)
	220 -	034 -	Portwide				Purchase heavy duty dump truck trailer for							
270		Open		Hildreth			Grounds		18,000					18,000
	220 -	034 -	Blaine				BH - Install Self-Pay Station at Boat Launch							
271	Pub	Open		Peterson	Allen		(split with Marinas)				86,193			86,193
	220 -	034 -	Blaine				BH - Seal/Repair Asphalt at Boat Launch							
	Pub	Open		Peterson	Chapman		Parking (split with Marinas)			54,127				54,127
	220 -	034 -	Blaine				BH - Repl walkway at Boat Launch							
273	Pub	Open		Peterson	Chapman		Restroom (split with Marinas)			39,372				39,372

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
274	220 <i>-</i> Pub	036 - M&E		Wiley			Tables for Squalicum Boathouse and BCT		14,000					14,000
2/7	220 -	040 -	Squalicum	Wiley			rables for squaneum boathouse and bet		14,000					14,000
275	Pub	MLC		DeSimone			MLC New canvas roof		40,000					40,000
	228-Infr	046 -	Waterfront											
276		Infra		llahi	Gibson	228-640	CW-Fit-up Float & I&J Waterway	1,251,000						1,251,000
277	228-Infr	046 - Infra	Blaine			228-704	BH-Repair Bulkheads (incl D&E, Permit & Construction)	2,575,000						2,575,000
	228-Infr	046 -	Waterfront				,	, ,						
278		Infra				228-767	Hilton Ave Infrastructure Development	30,000						30,000
	228-Infr	046 -	Bellwether											
279		Infra		Nicoll	Nicoll	228-808	BW-Repair Bellwether Way crosswalk	35,000						35,000
280	228-Infr	046 - Infra	Sq Harbor		Nicoll	228-809	SH-Paving Btwn Harbor Mall & Seaview N	21,000						21,000
	228-Infr	046 -	Fairhaven				8	_,,,,,,,						
281		Infra		Nicoll	Keenan	228-810	RR Crossing - Harris Ave	650,000						650,000
	228-Infr	046 -	Fairhaven				RR Crossing - Harris Ave							
282		Infra		Nicoll	Keenan		(Wa State DOT Grant)	(315,000)						(315,000)
	228-Infr	046 -	Fairhaven											
283		Infra		Nicoll	Keenan	228-811	RR Crossing - AK Ferry, by boat launch	1,700,000						1,700,000
	228-Infr	046 -	Waterfront											
284		Infra		llahi	Gibson	228-891	Hilton Ave Improvements	375,000						375,000
205	228-Infr	046 - Infra	Sq Harbor			222 222	Decree N. Herbert Lean Drive	252.000						252 222
285	228-Infr	046 -	Bellwether	Nicoll	Nicoll	228-939	Repave N. Harbor Loop Drive	250,000						250,000
286		Infra		Nicoll	Nicoll	228 040	Add bike lanes to Bellwether Way	45,000						45,000
200	228-Infr	046 -		NICOII	NICOII	220-940	Add blke lattes to beliwether way	45,000						45,000
287		Infra		Nicoll		228-979	Programmatic Federal Shoreline Permitting	300,000						300,000
	228-Infr	046 -												
288		Infra		Nicoll		228-983	Sq area misc paving repairs	50,000						50,000
289	228-Infr	046 - Infra		Nicoll		228-086	Repair Squalicum Harbor Bulkhead	100,000			600,000			700,000
207	228-Infr	046 -		TVICOII		220-700	Repuir 3quaneum Flarbor Baixneau	100,000			000,000			700,000
290		Infra		Nicoll			Schultz Drive grind and overlay		120,000					120,000
	228-Infr	046 -												
291		Infra		Nicoll			Coho Way grind and overlay		95,000					95,000
	228-Infr	046 -					Port Contribution to Meridian/Birchwood							
292		Infra		Hogan			Roundabout.			75,000	75,000			150,000
<u>.</u>	228-Infr	046 -					On-Call Electrical Engineering - technical							
293		Infra			Nicoll	1	assistance (CIP or operating)	10,000	10,000	10,000	10,000	10,000	10,000	60,000
20.4	228-Infr	046 - Infra			Nicoli		On-Call Structural Engineering - technical	10.000	10.000	10.000	10.000	10.000	10.000	60.000
294	'	IIIIId]		Nicoll		assistance (CIP or operating)	10,000	10,000	10,000	10,000	10,000	10,000	60,000

Line #	Division	Program	Location	Sponsor	Engineer	Project #	Description	through 2021	2022	2023	2024	2025	2026	TOTAL BUDGET
	228-Infr	046 -	Portwide				Infrastructure capital improvements (to be							
2	95	Infra					determined)	165,000	100,000	100,000	100,000	100,000	100,000	665,000

Equipment Replacement

The Port maintains a list of assets that are replaced on a rotating basis. These items include shop equipment, computer equipment, trucks and other vehicles, and miscellaneous other items. The replacement of assets generally occurs on a regular schedule, but each item is evaluated individually to determine the most appropriate time of replacement.

This schedule also tracks the addition of small computer purchases or emergency replacements of unscheduled items.

In 2022, the Port's asset replacement schedule is budgeted at approximately \$610 thousand, and consists mainly of computer equipment, vehicles and shop equipment.

These assets will be replaced over the course of the year.

101		
65643-1		
2011 Ford F150 4X4 - White		
BLI	28,885.01	50,000.00
95588-1		
Dell OptiPlex 7050 MT - SecARFF		
Sec ARFF Client 1	1,532.56	1,975.00
95589-1		
Dell PowerEdge R730-BLI Lenel Sec Server		
BLI Lenel Sec Server	9,841.13	10,000.00
95590-1		
Dell PowerEdge R730 - BLI Sec DVR SRV		
BLI Lenel Sec DVR Sr	6,618.95	8,000.00
95590-2		
PowerVault MD3420 BLI Lenel Sec Array		
BLI Lenel Sec DVR Ar	11,321.95	14,000.00
95591-1		
Dell PowerEdge R730 - BLI Sec DVR SRV		
BLI Lenel Sec DVR Se	6,618.95	8,000.00
95591-2		
Dell PowerVault MD3420-BLI Lenel Sec Arr		
BLI Lenel Sec Array	11,321.95	14,000.00
101 Total		105,975.00

105		
41943-1		
Ss-1 Bill Changer, G #12		
	2,685.88	4,000.00
44426-1		
Tuff Boat 18' w/ 90hp Honda outboard		
	26,988.32	42,000.00
44461-1		
Honda Outboard Motor		
on Orca 44405	15,669.69	21,000.00
65146-1		
1998 Tiger Tow Motor		
	24,423.59	49,000.00
65613-1		
2002 Chevy Silverado, Blue		
	19,307.29	50,000.00
65617-1		
Chevy Silverado Ext Cab 4X2		
	17,368.29	50,000.00
70001-1	•	
Oil Recycle Depot		
	4,745.41	6,000.00
70115-1	•	
Sewage pumpout for G2		
	17,681.81	24,000.00
70123-1	•	
G1 Sewage Pumpout		
,	16,804.81	11,000.00
93050-1	•	
Radio Repeater		
	3,297.11	5,000.00
93051-1	3/237.11	3,000.00
Radio Repeater		
	4,125.94	4,200.00
	.,.23.3	.,_00.00

Equipment Replacement - 2022	Acquisition Cost Repl	acement Cost
95572-1		
OptiPlex 7050 - SqSideCounter		
Sq Side Counter	1,655.89	1,975.00
95573-1		
OptiPlex 7050 - Randolph		
Randolph	1,655.88	1,975.00
95574-1		
OptiPlex 7050 - Jennifer D		
Flaherty	1,655.88	1,975.00
95575-1		
OptiPlex 7050 - Hegeberg		
Lamouraeux	1,655.88	1,975.00
95581-1		
OptiPlex 7050 - Montoure		
Montoure	1,525.99	1,975.00
95582-1		
OptiPlex 7050 - Blaine Side Counter		
Blaine Side Counter	1,525.99	1,975.00
95587-1		
Dell Latitude 5480 - Taft		
Taft	2,552.50	2,300.00
105 Total		280,350.00
109		
95577-1		
Latitude E7470 - Clark	2 2 2 5 2 2	2 222 22
Clark	2,835.08	2,300.00
95592-1		
Dell PowerEdge R730 - BCT Lenel Sec Serv		
BCT Lenel Sec DRV Se	6,618.97	8,500.00
95592-2		
Dell PowerVault MD3420-BCT Lenel Sec Ser	0.075.70	42.000.00
100 7 . 1	9,075.70	12,000.00
109 Total		22,800.00

110		
41434-1		
Metal Cutter, Plasmarc Linde		
	3,864.63	11,000.00
44407-1		
Workboat / Motor		
	7,912.90	65,000.00
44407-2		
25 Hp Honda Outboard Motor		
	3,081.54	23,000.00
45202-1		
Landscape Trailer		
	4,805.14	18,000.00
95568-1		
OptiPlex 7040 - Rawlings		
Rawlings	1,736.57	1,975.00
95570-1		
OptiPlex 7040 - Spencer		
Spencer	1,382.02	1,975.00
95576-1		
Precision 5810 - Chapman		
Myers	2,643.11	2,700.00
95586-1		
Dell OptiPlex 7050 - Hildreth		
Hildreth	1,556.17	1,975.00
95593-1		
Dell Precision 5810 - Keenan		
Keenan	3,166.12	2,700.00
0 Total		128,325.00

111		
90056-1		
10 Conference Chairs, Chuck Rm		
	5,002.55	5,002.00
95544-1		
Dell Sonic Wall 4600		
POB Firewall	8,615.11	9,000.00
95578-1		
PowerEdge R430 - IT Server		
IT Server	4,347.74	4,375.00
95596-1		
Dell PowerEdge R730 - Exchange Server		
Exchange Server	25,672.68	25,000.00
95614-1		
Optiplex 7050 Axis Cam Serv & Synology R		
Axis Cam Srv/Synolog	2,208.70	4,200.00
111 Total		47,577.00
114		
95571-1		
Optiplex 7040 - Fix		
Fix	1,889.73	1,975.00
95580-1		
Optiplex 7050 - McClain		
McClain	1,504.80	1,975.00
114 Total		3,950.00

220		
95569-1		
Optiplex 7040 - BLI Archives		
BLI Archives	1,382.02	1,400.00
95579-1		
OptiPlex 7050 - Vincent		
Vincent	1,504.80	1,975.00
95598-1		
Dell PowerEdge R330 -Laserfiche Web Serv		
LaserFiche Web Serve	3,568.79	4,000.00
220 Total		7,375.00
Grand Total		
Grand Total	\$	596,352.00
Granu Total	\$	5 596,352.00
Granu Total	\$	596,352.00
Unexpected/Emergency Purchases/Replacements	\$	596,352.00 10,000.00
	\$,
Unexpected/Emergency Purchases/Replacements	\$	10,000.00
Unexpected/Emergency Purchases/Replacements Marine Life Center Laptop	\$	10,000.00 1,400.00



2022 Industrial Development Corporation Budget



Industrial Development Corporation

Description of Services

The Industrial Development Corporation (IDC) is a separate public corporation formed by the Port of Bellingham Commission in 1982.

The formation and authority of the Port's IDC is provided by RCW 39.84 authorized by the legislature in 1981 for the purpose of facilitating economic development and employment opportunities in the state of Washington through the financing of the project costs of industrial development facilities, a municipality may enact an ordinance creating a public corporation for the purposes authorized in this chapter.

The IDC has a charter and by-laws governing the Board of Directors. The Board includes the three Port commissioners. The jurisdiction of the Board is co-terminus with Whatcom County.

The primary purpose of the Port IDC is to issue tax exempt non-recourse financing or Industrial Revenue Bonds (IRBs) to finance industrial development facilities within Whatcom County. These bonds are secured by private borrowers. Neither the IDC nor the Port provides any security to the bond. Eligible facilities include manufacturing, transportation, airports, docks/wharves, processing, solid waste or industrial sewage facilities.

The Port IDC has used this authority since 1984 with its first issuance of bonds. The IDC has issued over \$232 million in IRBs through 2009. However, the low long-term interest rate environment has diminished demand for IRBs and the Port has not issued a bond since 2009.

The IDC derives an annual servicing fee on the value of outstanding bonds. That revenue may be transferred to the Port budget and will solely be used for growth management, planning or other economic development purposes. Therefore, a separate IDC budget is approved by the Board of Directors authorizing expenditures toward these purposes.